# NORTHERN INDIANA PASSENGER RAIL CORRIDOR

# PRE-NEPA STUDIES: SUMMARY

Chicago, IL to Ft. Wayne, IN and Lima, OH
Prepared for NIPRA
January 2019



# **CONTENTS**

1		Introduction	1
2		Purpose and Need	1
3		Route Alternatives Analysis	2
4		Service Alternatives Analysis	
	4.	1 Analysis Methodology	4
	4.	2 Identification of Reasonable Range of Service Alternatives	4
		4.2.1 Travel Time	6
		4.2.2 Ridership	7
		4.2.3 Subsidy Required	7
		4.2.4 Equipment Needed	8
	4.	3 Stations	8
5		Infrastructure Capital Investment	9
6		Operations and Maintenance Cash Flow	0
7		Public Outreach1	3
8		Conceptual Implementation Schedule	4
9		Next Steps1	5
		BLES	4
		le 1: Service Alternatives	
		le 2: Trip Time Schedules*	
		le 4: 20-Year Cash Flow – Two DRT at 79 mph	
		le 5: 20-Year Cash Flow – Four DRT at 79 mph1	
		le 6: 20-Year Cash Flow – Four DRT at 110 mph1	
T	abl	le 7: Summary of Public Meetings1	4
T	abl	le 8: Summary of Public Meeting Comments1	4
<u>F</u>	IG	SURES CONTRACTOR OF THE PROPERTY OF THE PROPER	
		ıre 1: Route Alternatives	_
	_		2
	igu	re 2: Identified Reasonable Route Alternative for the Northern Indiana Passenger Rail Corridor (Chicago on Station - Tolleston)	
U F	igu nic igu	re 2: Identified Reasonable Route Alternative for the Northern Indiana Passenger Rail Corridor (Chicago on Station - Tolleston)	3 6
U F	igu nic igu	re 2: Identified Reasonable Route Alternative for the Northern Indiana Passenger Rail Corridor (Chicago on Station - Tolleston)	3 6

# **APPENDICES**

Appendix A: Conceptual Schematics

Appendix B: Conceptual Cost Estimates

Appendix C: Financial Cash Flows

#### 1 Introduction

This document summarizes the initial activities undertaken by the Northern Indiana Passenger Rail Association (NIPRA) to advance future passenger rail service between Chicago and Fort Wayne, IN with an extension of service to Lima, OH (the Project).

This current study phase completed early planning activities that defined the Project purpose and need, analyzed route and service alternatives, identified infrastructure needs and completed conceptual engineering and capital cost estimates. Decisions from these early planning activities will position the Project to complete an environmental review required under the National Environmental Policy Act (NEPA) for a potential future federally funded action. NIPRA anticipates requesting federal funds to complete NEPA requirements and support future Project implementation. The Pre-NEPA outcomes completed during this study will be further refined during detailed service planning, environmental review and preliminary engineering activities during the NEPA phase of the Project.

This document summarizes and builds on the following detailed reports completed by NIPRA and available at <a href="http://niprarail.org/pre-nepa/">http://niprarail.org/pre-nepa/</a>:

- Project Purpose and Need Report
- Route Alternatives Analysis Report
- Service Alternatives Analysis Report

This summary documents the additional conceptual engineering and capital cost estimates of infrastructure improvements associated with the range of reasonable service alternatives selected during the Service Alternatives Screening Analysis process.

### 2 PURPOSE AND NEED

As part of the initial activities undertaken, NIPRA developed a detailed Project Purpose and Need statement that informed subsequent route and service alternatives analysis.

The purpose of the Project is to:

- Support economic competitiveness with reliable transportation alternatives.
- Provide convenient travel access in station city centers.
- Provide attractive travel times competitive with autos.
- Maintain cost-effectiveness by maximizing use of existing rail infrastructure.

The need for the Project includes:

- Alternatives do not meet corridor travel needs: Communities in the project corridor have limited transportation options, which means most business and personal travelers rely on autos.
- Population and employment growth will increase travel demand and place greater pressure on existing transportation modes: Continued reliance on auto travel will contribute to unreliable travel times.
- Highway system congestion and reliability concerns: Highway congestion into Chicago, lack of direct freeway access in the project corridor, and inclement weather cause unreliable travel times.
- More transportation choices are needed to support the region's economic competitiveness and facilitate its economic development goals: The corridor is home to significant industries and higher

education facilities. Current travel challenges impact economic competitiveness and the ability to attract and keep people and workers in the region.

# 3 ROUTE ALTERNATIVES ANALYSIS

Three routes, as illustrated in Figure 1 were identified as routes that could potentially provide passenger rail service to the communities identified in the purpose and need. The three routes were evaluated based on three criteria: communities served, route length and existing freight and track capacity limitations.

ANGOLA WAUSEON GOSHEN WALKERTON BRYAN ALBION DESHLER COLUMBIA CI FINDI A DELPHOS HUNTINGTON KENTLAND LOGANSPOR LIMA BLUFFTON MONTICELLO KENTO

MARION

CELINA

PORTLAND

ARTFORD

ST MARY

MINSTER

Figure 1: Route Alternatives

LEGEND

Route 2Route 3Lima Extension

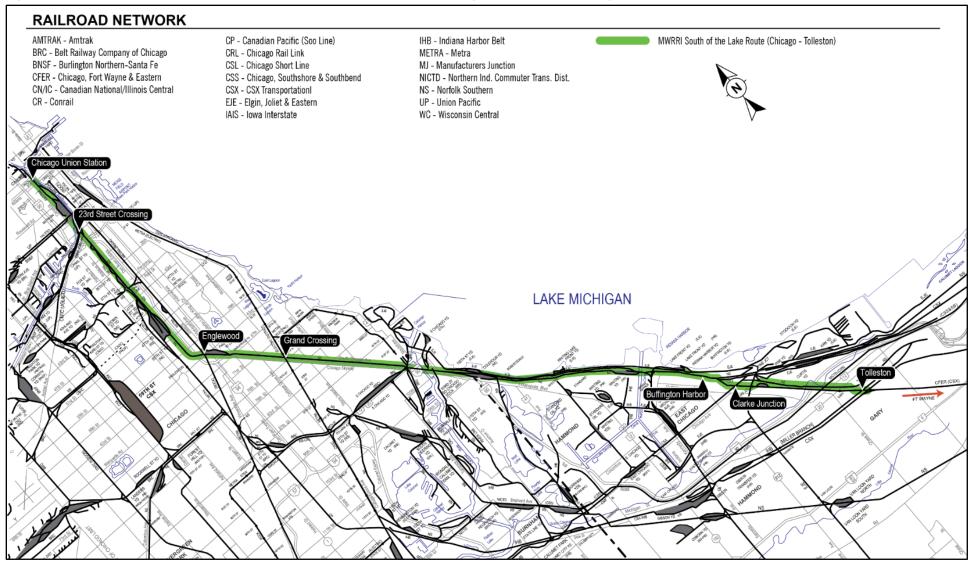
Based on the above criteria, the route alternatives analysis¹ for the Project concluded that implementing new passenger rail service on the Chicago, Fort Wayne & Eastern (CFER) Fort Wayne Line between Tolleston (Gary, IN) and Lima, OH best met the Project's purpose and need (Route 2 in Figure 1). In particular, Route 2 had the least amount of competing freight railroad traffic and congestion and was the shortest in length while serving key major cities along the way. Between Chicago Union Station and Tolleston, the service would utilize the route proposed by the Midwest Regional Rail Initiative to take advantage of passenger rail planning already completed in the "South of the Lake" area, which includes the segment between Chicago Union Station and Tolleston (see Figure 2).² This identified route into Chicago is one of four routes evaluated in the *Chicago-Detroit/Pontiac Passenger Rail Corridor Program Tier 1 Draft EIS* published in September 2014. The *Chicago-Detroit/Pontiac Passenger Rail Corridor Program* was commissioned by the Michigan Department of Transportation to identify a preferred route for passenger rail in the South of the Lake.³

<sup>&</sup>lt;sup>1</sup> City of Fort Wayne, IN. Northern Indiana Passenger Rail Corridor: Route Alternatives Analysis Report. August 2017.

<sup>&</sup>lt;sup>2</sup> The "South of the Lake" describes the extensive railroad network that is located south of Lake Michigan between Chicago and Porter, IN and includes the section between Chicago Union Station and Tolleston.

<sup>&</sup>lt;sup>3</sup> FRA rescinded the Notice of Intent to prepare a Tier 1 Draft EIS on November 30, 2018. However, the associated alternatives analysis and service development plan may be used for further environmental reviews.

Figure 2: Identified Reasonable Route Alternative for the Northern Indiana Passenger Rail Corridor (Chicago Union Station - Tolleston)



# 4 SERVICE ALTERNATIVES ANALYSIS

Following the selection of the preferred route, NIPRA completed a service alternatives analysis to evaluate five proposed service alternatives as identified in Table 1. These five service alternatives were selected for analysis because they represent logical speeds and frequencies for a new service while also considering opportunities to provide a more robust and faster service.

Table 1: Service Alternatives

Frequency (Daily Roundtrips)	79 MPH	110 MPH
2	Χ	
4	Χ	Χ
6	Χ	X

# 4.1 Analysis Methodology

Each service alternative was analyzed based on the following screening criteria:

- Ridership
- Frequency
- Travel Time
- Equipment Needs
- Equipment Utilization
- Passenger Ticket Revenue
- Operating and Maintenance Costs
- Operating Ratio and Surplus/Deficit
- Infrastructure Capital Needs

The selected screening criteria provide insight into the expected performance of each service alternative. The results of the screening analysis were used to compare the service alternatives among each other and identify a reasonable range of alternatives to be further evaluated and refined in a future NEPA document.

# 4.2 Identification of Reasonable Range of Service Alternatives

Based on the results of service alternatives analysis documented in Figure 3 below, NIPRA determined that the alternatives with six daily roundtrips (DRT) at 79 and 110 mph should not be considered in future planning for passenger rail in the Corridor. The incremental increase in frequency beyond four DRT is not a cost-effective solution. This conclusion is supported by the comparatively high capital investment and annual operating deficit, coupled with diminishing incremental increases in ridership and revenue, compared to the ridership increases at the four DRT service level. Ridership and revenue each increase approximately 19 percent when frequency is increased from four to six DRT, which is about half of the return seen when increasing from two to four DRT. Additionally, the six DRT service alternatives result in the two largest annual operating deficits – ranging from 2 to 4.5 times the other alternatives - making it more difficult to sustain the system after implementation. Under current federal law these deficits would be the responsibility of the state and local governments served by the corridor.

The two and four DRT at 79 mph and four DRT at 110 mph service alternatives are recommended to be carried forward as the range of reasonable alternatives for further analysis in a future environmental document as required by NEPA (See Figure 3). The three service alternatives serve all aspects of the Project's purpose and need. Each service alternative establishes direct and reliable passenger rail service to the communities who have invested in the planning of the Northern Indiana Passenger Rail Corridor and are cost-effective solutions that balance ridership and revenue with the cost of providing the service.

The three reasonable service alternatives provide logical incremental steps to gradually improving service, while maintaining cost-effectiveness and long-term sustainability. It is anticipated that the implementation of this service could be phased over time to start service as quickly as possible while spreading the cost of construction over a series of years. To save on up-front capital costs the Project could be initiated with two or four DRT at 79 mph, providing a lower-risk alternative to initiating service at 110 mph. However, there is a trade-off between lower capital costs and ridership. While the two DRT at 79 mph and the four DRT at 110 mph serves 98 percent more riders than under the two DRT at 79 mph alternative.

The 98 percent increase in ridership can be realized incrementally by increasing frequency and speed in separate phases, or all at once if all required funding is available. If the service is phased, forecasted ridership and revenue increases 48 percent and 51 percent, respectively as frequency is increased from two to four DRT. Ridership and revenue increase another 34 percent each as speed is increased from 79 to 110 mph.

The four DRT at 110 mph service alternative also provides a sustainable operating scenario that balances ridership, revenue, and annual operating costs. The four DRT at 110 mph alternative carries an operating ratio of 0.79 and has the second lowest required operating subsidy, suggesting a relatively high level of efficiency and cost-effectiveness. Therefore, it should be a long-term goal to identify and obtain funding that can be invested in the Corridor's rail infrastructure so that it can be operated at four DRT at 110 mph to ease the annual operating cost burden. Additionally, the implementation of the four DRT at 110 mph service could also fully leverage the proposed investment between Gary, IN (near Tolleston) and Chicago as identified in the Chicago-Detroit/Pontiac Passenger Rail Corridor Program Tier 1 Draft EIS, if project sponsors pursued the proposed 2035 implementation schedule.

Figure 3: Service Alternatives Summary

	NIPRA identified three serv	rice alternatives as the most	t reasonable and cost-effec	tive to further develop infra	structure needs and costs.
RANK Performance of alternatives against each other  ###################################	2 DRT 79 MPH	4 DRT 79 MPH	6 DRT 79 MPH	4 DRT 110 MPH	6 DRT 110 MPH
RIDERSHIP ESTIMATE Annual Riders (2035)	387,000 <b>5</b>	571,000 4	677,000 <u>3</u>	765,000 2	917,000
TRAVEL TIME Chicago to Lima, OH (Hours:Minutes)	3:27	3:27	3:27 2	2:35 1	2:35
EQUIPMENT NEEDS	1	2	3	4	5
TOTAL TRAIN CONSISTS	2	3	4	3	4
LOCOMOTIVES	2	3	4	6	8
SINGLE-LEVEL COACH CAR	8	9	12	12	16
BUSINESS/CAFE CAR	2	3	4	3	4
ANNUAL REVENUE Ticket Sales and Concessions	\$13,800,000 <b>5</b>	\$20,900,000	\$24,896,000 <u>3</u>	\$28,107,000 2	\$33,519,000 1
"ANNUAL" OPERATING and MAINTENANCE COSTS	\$17,384,000 1	\$28,943,000	\$41,073,000 4	\$35,437,000 <u>3</u>	\$50,263,000 <b>5</b>
OPERATING SURPLUS/DEFICIT	2	3	5	1	4
FUNDING GAP	\$(3,584,000)	\$(8,043,000)	\$(16,177,000)	\$(7,330,000)	\$(16,744,000)
OPERATING RATIO	0.79	0.72	0.61	0.79	0.67
NIPRA will evaluate these service alternatives in further detail in future environmental and engineering studies.	2 DRT 79 MPH	4 DRT 79 MPH		4 DRT 110 MPH	

# 4.2.1 Travel Time

The travel time of the three screened service alternatives ranges from 3 hours, 27 minutes for 79 mph service to 2 hours, 35 minutes for the 110 mph service. Both 79 mph and 110 mph travel times are competitive with auto travel times in this congested corridor which can range from 3:50 to 5:20 depending on time of day. Example travel schedules are summarized in Table 2.

Table 2: Trip Time Schedules\*

2 DRT at 79 mph	4 at DRT 79 mph	4 at DRT 110 mph
Trainset #1	Trainset #1	Trainset #1
Depart Lima 4:20AM, Arrive Chicago	Depart Lima 4:20AM, Arrive Chicago	Depart Lima 5:40AM, Arrive Chicago
7:47AM	7:47AM	8:15AM
Depart Chicago 4:30PM, Arrive Lima	Depart Chicago 8:27AM, Arrive Lima	Depart Chicago 9:15AM, Arrive Lima
7:57PM	11:54 AM	11:50 AM
Trainset #2	Depart Lima 1:03PM, Arrive Chicago	Depart Lima 1:25PM, Arrive Chicago
Trainset #2	4:30PM	4:00PM
Depart Lima 8:00AM, Arrive Chicago	Depart Chicago 6:41PM, Arrive Lima	Depart Chicago 6:34PM, Arrive Lima
11:27AM	10:08PM	9:09pm
Depart Chicago 5:40PM, Arrive Lima	Trainset #2	Trainset #2
9:07PM	Trainset #2	Trailiset #2
	Depart Lima 8:00AM, Arrive Chicago	Depart Lima 9:00AM, Arrive Chicago
	11:27AM	11:35AM
	Depart Chicago 4:35PM, Arrive Lima	Depart Chicago 4:35PM, Arrive Lima
	8:02PM	7:10PM
	Trainset #3	Trainset #3
	Depart Chicago 1:30PM, Arrive Lima	Depart Chicago 1:40PM, Arrive Lima
	4:57PM	4:15PM
	Depart Lima 6:14PM, Arrive Chicago	Depart Lima 7:51PM, Arrive Chicago

<sup>\*</sup>Times reported in Central Standard Time

# 4.2.2 Ridership

The analysis of ridership is based on a forecasted ridership for the year 2035 that was developed by Transportation Economics & Management Systems, Inc (TEMS) with the use of the COMPASS<sup>TM</sup> Travel Market Forecast Model. The model generates annual ridership (and revenue) forecasts for the proposed rail service by analyzing total travel demand in the Corridor and preference to transportation modes that are available in the Corridor. Forecasted changes in travel demand and mode preference within the Corridor consider socioeconomic variables, such as population, employment, and income as well as travel time, frequency, and cost of available transportation modes.

For the purposes of the Service Alternatives Analysis Report, a Reference Case was chosen to compare all service alternatives using the same parameters. The Reference Case assumes the passenger rail service operates as a "stand alone" corridor without Chicago Hub Connectivity from other routes terminating in Chicago. The scenario was chosen because it reflects a conservative estimate as a standalone service while still utilizing reasonably expected forecasts for fuel costs and socioeconomic growth. The ridership and revenues of the Reference Case are presented in Figure 3.

More details regarding the performance of the various service alternatives utilizing the Reference Case estimates can be found in the Service Alternatives Analysis Report.

# 4.2.3 Subsidy Required

The operating surplus/deficit shown in Figure 3 compares the annual operating and maintenance costs to the annual operating revenue, which includes passenger ticket revenue and food and beverage revenue. The data Figure 3 shows that all service alternatives present a funding gap during the initial years of operation. See Section 6 for estimates of 20-year cash flow for each of the reasonable service alternatives. The operating

deficit is the annual total that the funding partners would be required to pay to operate the service after the operating revenue is considered.

## 4.2.4 Equipment Needed

The amount of equipment needed can have a significant impact on the capital cost of a given level of service if coaches and locomotives are purchased. One full trainset can cost between \$25 million and \$35 million when purchased new. Equipment can also have a significant impact on operating cost if equipment is provided by Amtrak and an annual capital equipment charge is included in Amtrak's bill to the service operator. This capital charge can be in the range of 10 percent of overall annual operating costs.

Equipment needs are based on the number of locomotives needed to haul a train at a desired speed, the number of coach cars needed to haul forecasted ridership, and the number of train consists required to cover the proposed schedules. Based on current Amtrak locomotive equipment, it is expected that 79 mph service alternatives will require one locomotive per train consist, while 110 mph service alternatives will require two locomotives to fully maximize higher allowable speeds. Coach car needs are based on the seating capacity needed to accommodate forecasted average daily ridership per train for each service alternative (See Figure 3).

### 4.3 Stations

Each station community (Valparaiso, Plymouth, Warsaw, Ft. Wayne, IN and Lima, OH) would be responsible for station site development. Some communities, such as Lima and Ft. Wayne are seeking to reuse or renovate existing stations, while other communities are considering new station sites. The future NEPA phase of the Project would include a formal station alternatives analysis to select preferred station sites with input from each station community.

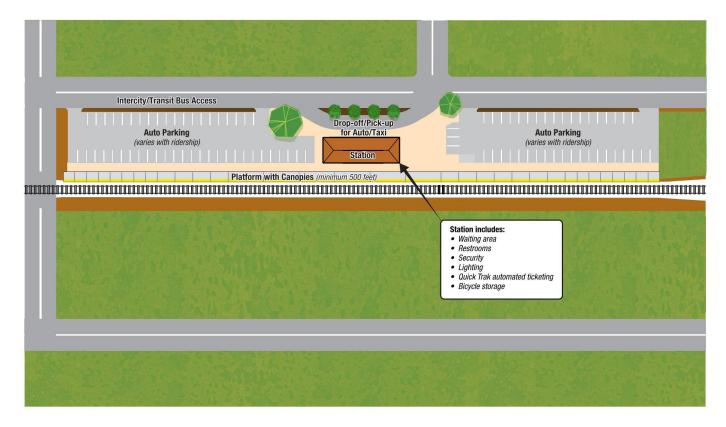
A conceptual station layout/schematic is presented in Figure 4. This layout represents an illustrative example of what intermediate (non-Chicago) stations could look like in station communities. The layout includes parking spaces, a passenger waiting area, a passenger drop-off area and a platform. The platform length should be a minimum of 500 feet based on the equipment. The need for double track or single track at stations will depend on the ultimate service alternative selected. The potential need for special track infrastructure and passenger walkways at double track locations will be assessed in future project phases.

Given ridership estimates, most intermediate stations on this service would likely fall into Amtrak's "Medium Station" planning category, which accommodate between 100,000 to 400,000 annual riders. The typical medium stations on this route would include a waiting area, Quick Trak automated ticketing and restrooms. Given technology changes for ticketing and reduced need for baggage checking on this short route, it is assumed that none of the intermediate stations would be manned.

During an initial start-up phase the passenger rail service could operate without a full buildout of the stations. To accommodate initial operations, stations would minimally require platforms, a canopy, parking, lighting and security to allow for passenger service.

Potential station locations in each station community are described in the Service Alternatives Analysis.

Figure 4: Conceptual Station Layout



# 5 INFRASTRUCTURE CAPITAL INVESTMENT

Conceptual infrastructure cost estimates were developed for each of the three reasonable service alternatives. These infrastructure cost estimates are required to support both passenger and freight operations between Tolleston (Gary, IN) and Lima, OH and were developed using existing publicly available freight railroad frequency data and operating speed assumptions along with proposed passenger train schedules<sup>4</sup>. Conceptual schematics of proposed infrastructure improvements were completed for each of the three reasonable service alternatives and are provided in Appendix A. Infrastructure improvements specified include track and bridge improvements, new and improved turnouts/switches and diamond crossings, improved grade crossing approaches and warning devices<sup>5</sup>, and improved signalization and communications equipment. The schematics were utilized in development and documentation of infrastructure capital costs. Estimated infrastructure costs are summarized in Table 3. Full capital cost details are provided in Appendix B. Infrastructure needs and capital cost estimates will be further refined during future host railroad coordination, service planning and preliminary engineering efforts to support the NEPA document.

<sup>&</sup>lt;sup>4</sup> Infrastructure needs and between Gary and Chicago are included in studies prepared for the Chicago-Detroit Tier 1 Draft Environmental Impact Statement. The cost to construct infrastructure west of Gary, into Chicago Union Station are assumed in the build out of the Chicago-Detroit service described in the Tier 1 Draft Environmental Impact Statement. These infrastructure costs are assumed to be shared by the states of Michigan, Indiana and Illinois as a part of a separate project (or projects).

<sup>&</sup>lt;sup>5</sup> Turnouts/switches are equipment and special tracks that change the direction of a train and move it onto a different track. A diamond crossing is a railroad junction of special track work allowing two tracks to cross each other at-grade. Grade crossings are where roadways or trails cross the track.

Table 3: Infrastructure capital Cost Estimates

CRITERIA	2 DRT 79 MPH	4 DRT 79 MPH	4 DRT 110 MPH
Capital Cost Estimate (2018 \$)	\$898,081,041	\$978,449,391	\$1,228,416,895

# 6 OPERATIONS AND MAINTENANCE CASH FLOW

Operations and maintenance costs and revenues have been estimated to create a 20-year cash flow for each of the three reasonable service alternatives. In accordance with a potential phasing strategy discussed in Section 4.2, the 79 mph alternatives have a start date of 2030 while the four DRT at 110 mph alternative has a start date of 2035, consistent with the start date for 110 mph assumed in the Chicago-Detroit Tier 1 Draft Environmental Impact Statement. Full cash flow data and assumptions are shown in Appendix C. The cash flow estimates are conceptual and will be further refined in future project phases.

Table 4 summarizes the cash flow under the two DRT at 79 mph alternative. Under this alternative the service would require a subsidy of around \$5 million when service is initiated in 2030, however by 2050 the revenue estimates outpace the expenses for a net gain of \$3.5 million.

Table 4: 20-Year Cash Flow - Two DRT at 79 mph

Year	Total Revenue	Total Expenses	Estimated Operating Payment*	Estimated Equipment Capital Cost	Total Estimated Payment *
2030	\$11,951,000	\$15,258,000	\$3,307,000	\$1,775,000	\$5,082,000
2031	\$12,320,800	\$15,328,200	\$3,007,400	\$1,775,000	\$4,782,400
2032	\$12,690,600	\$15,398,400	\$2,707,800	\$1,775,000	\$4,482,800
2033	\$13,060,400	\$15,468,600	\$2,408,200	\$1,775,000	\$4,183,200
2034	\$13,430,200	\$15,538,800	\$2,108,600	\$1,775,000	\$3,883,600
2035	\$13,800,000	\$15,609,000	\$1,809,000	\$1,775,000	\$3,584,000
2036	\$14,302,600	\$15,688,900	\$1,386,300	\$1,775,000	\$3,161,300
2037	\$14,805,200	\$15,768,800	\$963,600	\$1,775,000	\$2,738,600
2038	\$15,307,800	\$15,848,700	\$540,900	\$1,775,000	\$2,315,900
2039	\$15,810,400	\$15,928,600	\$118,200	\$1,775,000	\$1,893,200
2040	\$16,313,000	\$16,008,500	-\$304,500	\$1,775,000	\$1,470,500
2041	\$16,815,600	\$16,088,400	-\$727,200	\$1,775,000	\$1,047,800
2042	\$17,318,200	\$16,168,300	-\$1,149,900	\$1,775,000	\$625,100
2043	\$17,820,800	\$16,248,200	-\$1,572,600	\$1,775,000	\$202,400
2044	\$18,323,400	\$16,328,100	-\$1,995,300	\$1,775,000	-\$220,300
2045	\$18,826,000	\$16,408,000	-\$2,418,000	\$1,775,000	-\$643,000
2046	\$19,528,500	\$16,525,800	-\$3,002,700	\$1,775,000	-\$1,227,700
2047	\$20,231,000	\$16,643,600	-\$3,587,400	\$1,775,000	-\$1,812,400
2048	\$20,933,500	\$16,761,400	-\$4,172,100	\$1,775,000	-\$2,397,100
2049	\$21,636,000	\$16,879,200	-\$4,756,800	\$1,775,000	-\$2,981,800
2050	\$22,338,500	\$16,997,000	-\$5,341,500	\$1,775,000	-\$3,566,500

<sup>\*</sup>Negative payment amount indicates years when the service is expected to generate higher revenues than costs.

Table 5 summarizes the cash flow under the four DRT at 79 mph alternative. Under this alternative the service would require a subsidy of around \$10.3 million when service is initiated in 2030, however by 2050 the revenue estimates outpace the expenses for a net gain of \$2.7 million.

Table 5: 20-Year Cash Flow - Four DRT at 79 mph

Year	Total Revenue	Total Expenses	Estimated Operating Payment*	Estimated Equipment Capital Cost	Total Estimated Payment *
2030	\$18,095,385	\$26,192,903	\$8,097,518	\$2,265,327	\$10,362,845
2031	\$18,656,308	\$26,289,923	\$7,633,615	\$2,265,327	\$9,898,942
2032	\$19,217,231	\$26,386,942	\$7,169,711	\$2,265,327	\$9,435,038
2033	\$19,778,154	\$26,483,961	\$6,705,807	\$2,265,327	\$8,971,134
2034	\$20,339,077	\$26,580,981	\$6,241,904	\$2,265,327	\$8,507,231
2035	\$20,900,000	\$26,678,000	\$5,778,000	\$2,265,000	\$8,043,000
2036	\$21,666,400	\$26,808,600	\$5,142,200	\$2,265,000	\$7,407,200
2037	\$22,432,800	\$26,939,200	\$4,506,400	\$2,265,000	\$6,771,400
2038	\$23,199,200	\$27,069,800	\$3,870,600	\$2,265,000	\$6,135,600
2039	\$23,965,600	\$27,200,400	\$3,234,800	\$2,265,000	\$5,499,800
2040	\$24,732,000	\$27,331,000	\$2,599,000	\$2,265,000	\$4,864,000
2041	\$25,498,400	\$27,461,600	\$1,963,200	\$2,265,000	\$4,228,200
2042	\$26,264,800	\$27,592,200	\$1,327,400	\$2,265,000	\$3,592,400
2043	\$27,031,200	\$27,722,800	\$691,600	\$2,265,000	\$2,956,600
2044	\$27,797,600	\$27,853,400	\$55,800	\$2,265,000	\$2,320,800
2045	\$28,564,000	\$27,984,000	-\$580,000	\$2,265,000	\$1,685,000
2046	\$29,613,700	\$28,160,800	-\$1,452,900	\$2,265,000	\$812,100
2047	\$30,663,400	\$28,337,600	-\$2,325,800	\$2,265,000	-\$60,800
2048	\$31,713,100	\$28,514,400	-\$3,198,700	\$2,265,000	-\$933,700
2049	\$32,762,800	\$28,691,200	-\$4,071,600	\$2,265,000	-\$1,806,600
2050	\$33,812,500	\$28,868,000	-\$4,944,500	\$2,265,000	-\$2,679,500

<sup>\*</sup>Negative payment amount indicates years when the service is expected to generate higher revenues than costs.

Table 6 summarizes the cash flow under the four DRT at 110 mph alternative. Under this alternative the service would require a subsidy of just over \$7.3 million when service is initiated in 2035, however by 2055 the revenue estimates outpace the expenses for a net gain of \$6.9 million.

Table 6: 20-Year Cash Flow - Four DRT at 110 mph

Year	Total Revenue	Total Expenses	Estimated Operating Payment*	Estimated Equipment Capital Cost	Total Estimated Payment *
2035	\$28,107,000	\$32,096,000	\$3,989,000	\$3,341,000	\$7,330,000
2036	\$29,137,900	\$32,270,600	\$3,132,700	\$3,341,000	\$6,473,700
2037	\$30,168,800	\$32,445,200	\$2,276,400	\$3,341,000	\$5,617,400
2038	\$31,199,700	\$32,619,800	\$1,420,100	\$3,341,000	\$4,761,100
2039	\$32,230,600	\$32,794,400	\$563,800	\$3,341,000	\$3,904,800
2040	\$33,261,500	\$32,969,000	-\$292,500	\$3,341,000	\$3,048,500
2041	\$34,292,400	\$33,143,600	-\$1,148,800	\$3,341,000	\$2,192,200
2042	\$35,323,300	\$33,318,200	-\$2,005,100	\$3,341,000	\$1,335,900
2043	\$36,354,200	\$33,492,800	-\$2,861,400	\$3,341,000	\$479,600
2044	\$37,385,100	\$33,667,400	-\$3,717,700	\$3,341,000	-\$376,700
2045	\$38,416,000	\$33,842,000	-\$4,574,000	\$3,341,000	-\$1,233,000
2046	\$39,782,500	\$34,080,400	-\$5,702,100	\$3,341,000	-\$2,361,100
2047	\$41,149,000	\$34,318,800	-\$6,830,200	\$3,341,000	-\$3,489,200
2048	\$42,515,500	\$34,557,200	-\$7,958,300	\$3,341,000	-\$4,617,300
2049	\$43,882,000	\$34,795,600	-\$9,086,400	\$3,341,000	-\$5,745,400
2050	\$45,248,500	\$35,034,000	-\$10,214,500	\$3,341,000	-\$6,873,500
2051	\$46,615,000	\$35,272,400	-\$11,342,600	\$3,341,000	-\$8,001,600
2052	\$47,981,500	\$35,510,800	-\$12,470,700	\$3,341,000	-\$9,129,700
2053	\$49,348,000	\$35,749,200	-\$13,598,800	\$3,341,000	-\$10,257,800
2054	\$50,714,500	\$35,987,600	-\$14,726,900	\$3,341,000	-\$11,385,900
2055	\$52,081,000	\$36,226,000	-\$15,855,000	\$3,341,000	-\$12,514,000

<sup>\*</sup>Negative payment amount indicates years when the service is expected to generate higher revenues than costs.

# 7 Public Outreach

As part of Pre-NEPA studies, NIPRA hosted four public meetings to present the study findings. NIPRA advertised the meetings through press releases and local governments announcement. Locations and attendance are summarized in Table 7. NIPRA representatives presented a summary of the study findings and answered questions in an open forum format. Display boards of key findings were also available for public review and further discussion with Project staff.

Table 7: Summary of Public Meetings

Date/Time	Location	Attendees
October 23, 2018	Lima Municipal Center,	28 attendees
5:30 p.m 7:30 p.m.	Lima, OH	
October 24, 2018	Allen County Public	88 attendees <sup>6</sup>
11:30 a.m. to 1:30 p.m.	Library, Ft. Wayne, IN	
October 24, 2018	Warsaw City Hall,	26 attendees
5 p.m. – 7 p.m.	Warsaw, IN	
October 25, 2018	Valparaiso Chamber of	15 attendees
11:30 a.m. to 1:30 p.m.	Commerce,	
	Valparaiso, IN	

Overall comments received at the public meeting supported the Project. Nine written comments were received as summarized in Table 8.

Table 8: Summary of Public Meeting Comments

Comment theme	Number of Comments
General support to implement passenger rail service	5
Suggest an alternative Lima, OH station near Lima Mall (response: A formal station site alternatives analysis would be conducted during a future NEPA study for the Project)	1
What is the possibility of restoring public transit to Amtrak station in Waterloo, IN from Ft. Wayne (response: Additional public transit considerations are outside the scope of this study)	1
Has consideration been given to walking/bike paths on any new bridges, especially leading to trails. (response: Consideration of paths are outside the scope of this study. Railroad bridges are within a privately-owned freight corridor and adding paths would conflict with active freight operations.)	1
Comment on meeting: Helpful presentation; direct questions to boards vs open forum	1

# 8 Conceptual Implementation Schedule

A preliminary implementation schedule has been developed, assuming congressional action on implementation funding in 2021.

Complete current corridor alternatives analysis work:
 Obtain Federal, State and/or Local funding for NEPA/30 percent design:
 Complete NEPA/30 percent design:
 Obtain Federal, State, Local funding for final design & construction:
 December 2018
 December 2019
 December 2021
 December 2023

<sup>&</sup>lt;sup>6</sup> Several more attendees did not sign attendance sheets and a visual count identified at least 100 attendees in the audience during the formal presentation.

Complete final design and railroad agreements:
 December 2025
 Complete construction:
 December 2029
 Complete equipment acquisition and pre-revenue testing:
 December 2030

A very aggressive funding scenario could see service start as early as 2026, but funding would depend on the legislative climate to support funding and an accelerated schedule,

# 9 NEXT STEPS

Following completion of this pre-NEPA project phase, the NIPRA will advance the Project into formal environmental review and engineering, pending funding availability. The next phase of the Project would include environmental documentation, a service development plan (to further refine and support selecting a preferred alternative) and preliminary engineering plans. Those tasks will lay the foundation for advancement of final design engineering and construction.

# APPENDIX A: CONCEPTUAL SCHEMATICS

Conceptual schematics are based on publicly available sources. Further refinement of capital improvements and capital costs will occur during future host railroad coordination, service planning and preliminary engineering efforts.

# NORTHERN INDIANA PASSENGER RAIL ASSOICATION (NIPRA) PASSENGER RAIL SERVICE

CONCEPT PLAN FOR TRACK SCHEMATICS FOR EXISTING CONDITIONS, PROPOSED 79MPH AT 2 ROUND TRIP ALTERNATIVE



DIAMOND-

PROPOSED SCHEMATIC

**PROPOSED** 

∽WYE TRACK



11414 West Park Place, Suite 300 Milwaukee, WI 53224 (414) 359-2300

10 West Mifflin Street, Suite 300 Madison, WI 53703 (608) 294-5000

# CONCEPTUAL DESIGN

NOT FOR CONSTRUCTION



# **ABBREVIATIONS**

OD

AMG

TG

SWB

SB TPG

TDG

C3 C4

DPG

IBG

DT

EG

LSB

TPB

#### **GENERAL ABBREVIATIONS** CHICAGO , FORT WAYNE & EASTERN RAILROAD NORFOLK SOUTHERN RAILWAY CSX TRANSPORTATION CANADIAN NATIONAL RAILWAY RAILWAY SUBDIVISION TRACK EAST BOUND WEST BOUND MAINTENANCE OF WAY CROSSOVER UNIVERSAL CROSSOVER POWER OPERATED CROSSOVER HAND THROW TURNOUT ELECTRIC LOCK TURNOUT POWER OPERATED TURNOUT ONE-WAY LOW SPEED DIAMOND

# CROSSING ABBREVIATIONS

CROSS BUCKS
CROSS BUCKS WITH STOP SIGNS
FLASHING LIGHT SIGNALS
CANTILEVERED FLASHING LIGHT SIGNALS

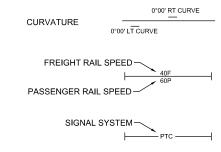
XBwS

CFLS

FLS

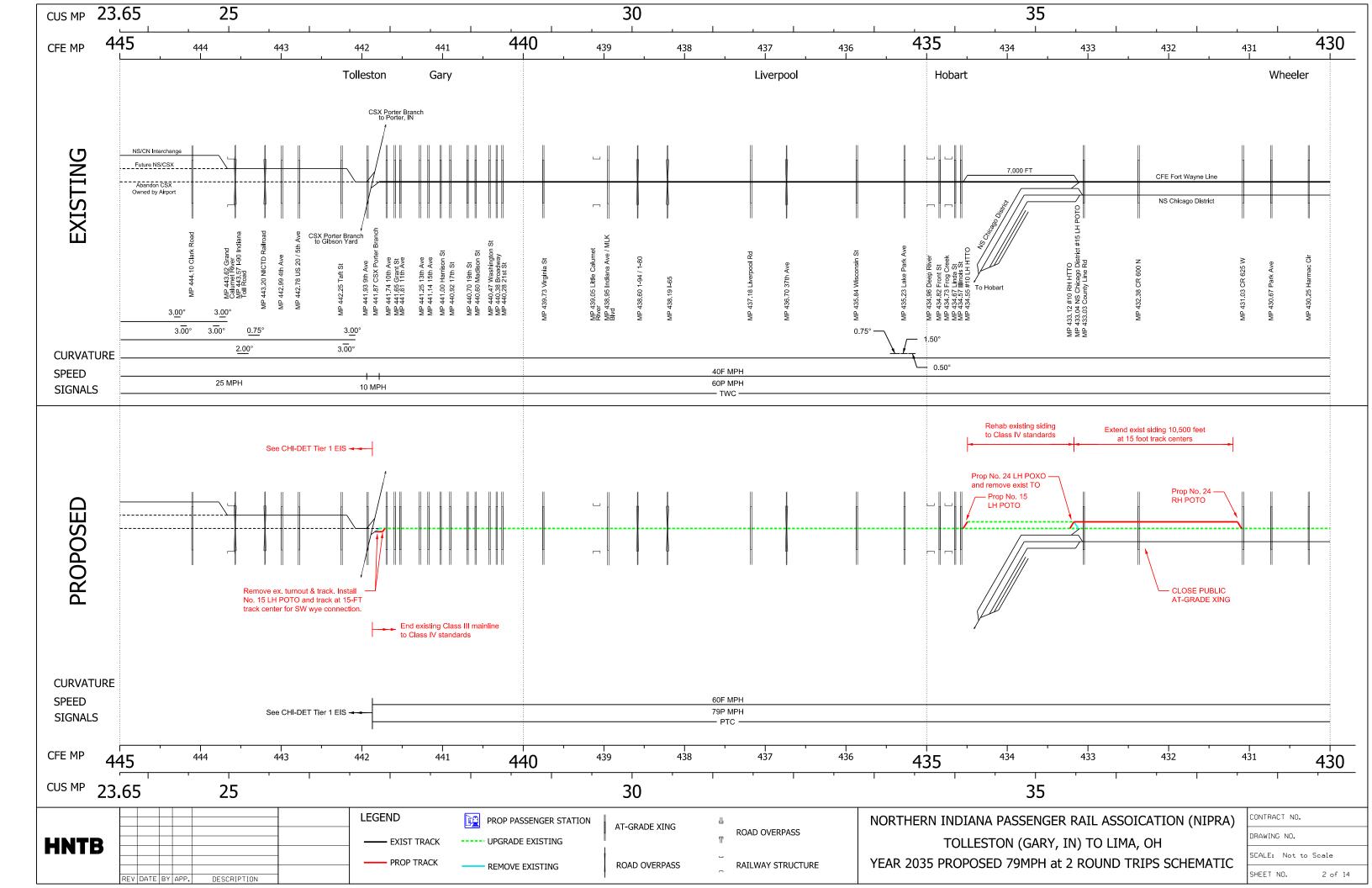
#### **BRIDGE TYPE ABBREVIATIONS**

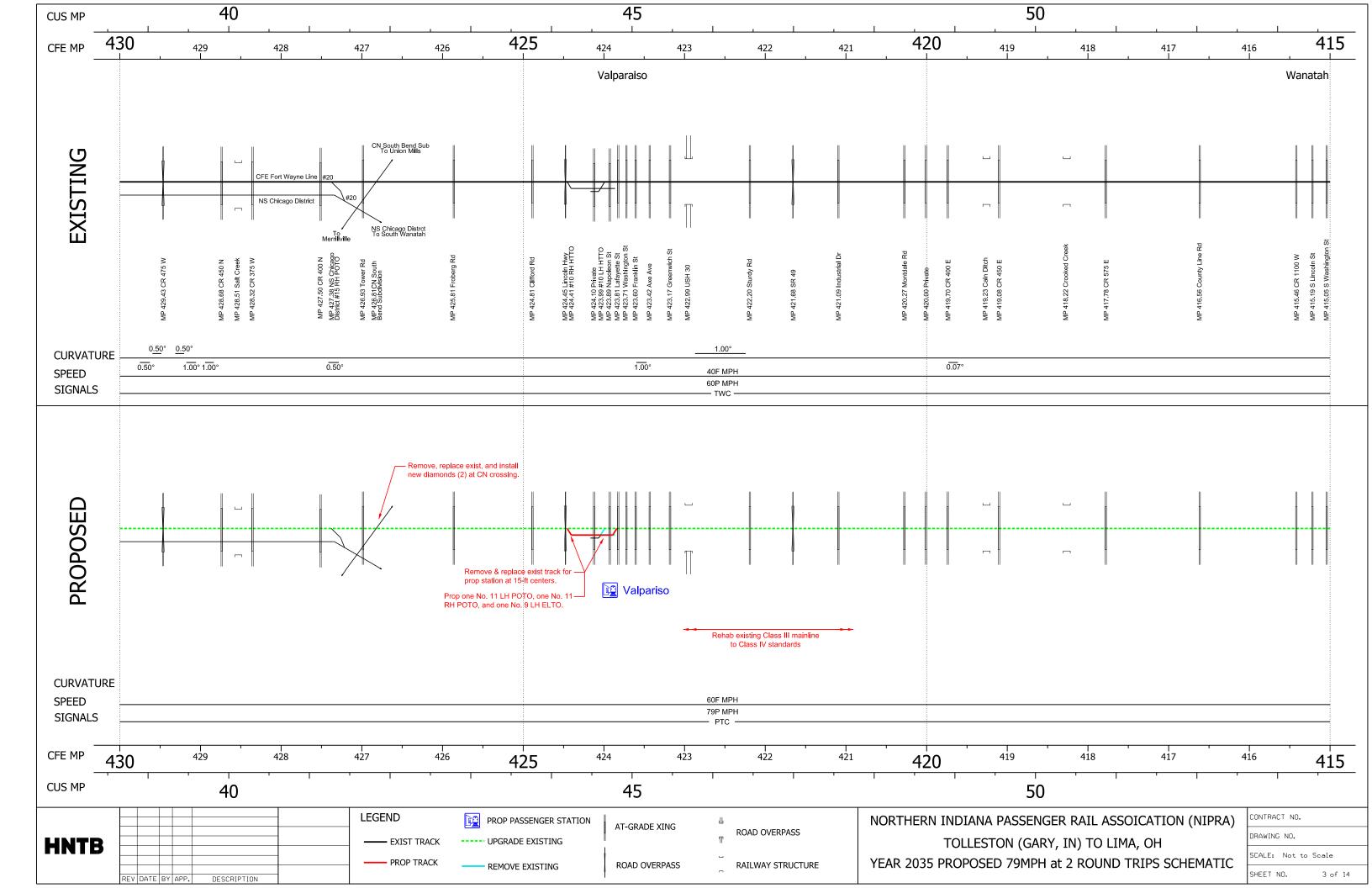
BALLAST DECK OPEN DECK DECK PLATE GIRDER (MULTIPLE) THRU GIRDER CONCRETE BRIDGE SWING BRIDGE STEEL BRIDGE THRU-PLATE GIRDER TWIN DECK GIRDER THRU PLATE GIRDER (4 STRINGERS) THRU PLATE GIRDER (2 STRINGERS) PILE TRESTLE DECK GIRDER DECK PLATE GIRDER I-BEAM GIRDER (ROLLED) DECK TRUSS TIMBER PILE BRIDGE "E" GIRDER LIFT SPAN BRIDGE

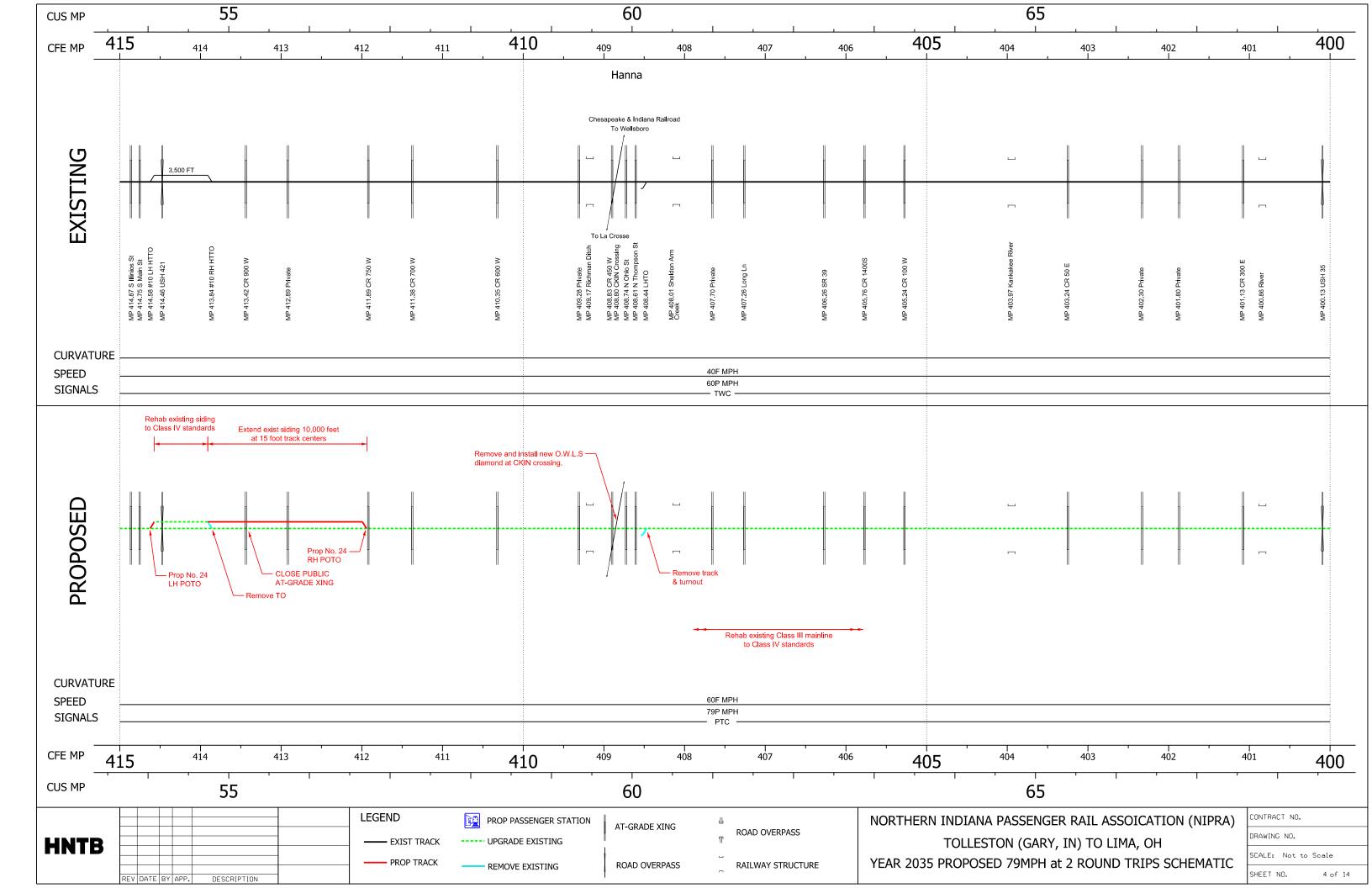


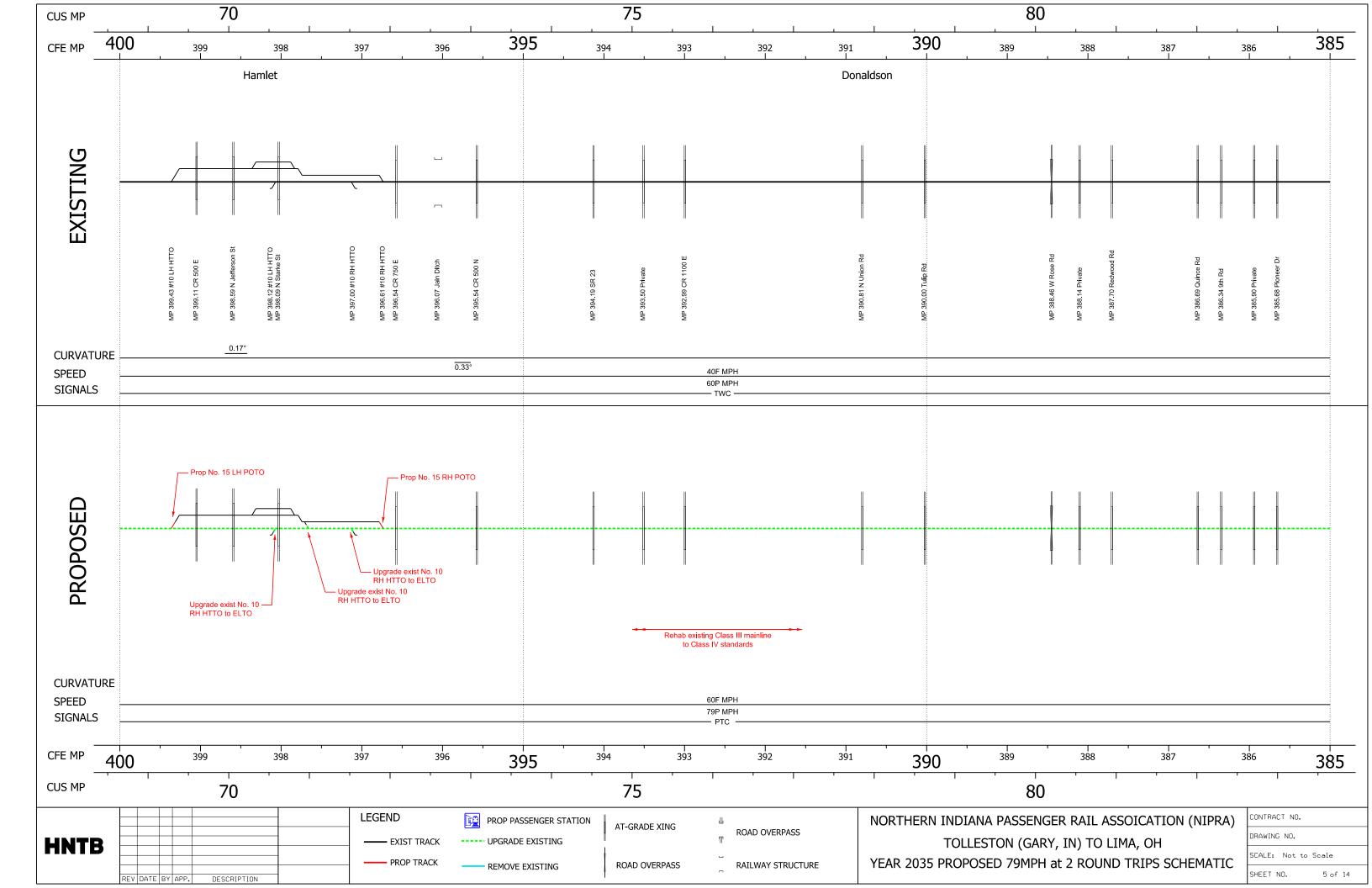
SHEET NO. 1 OF 14 SHEETS

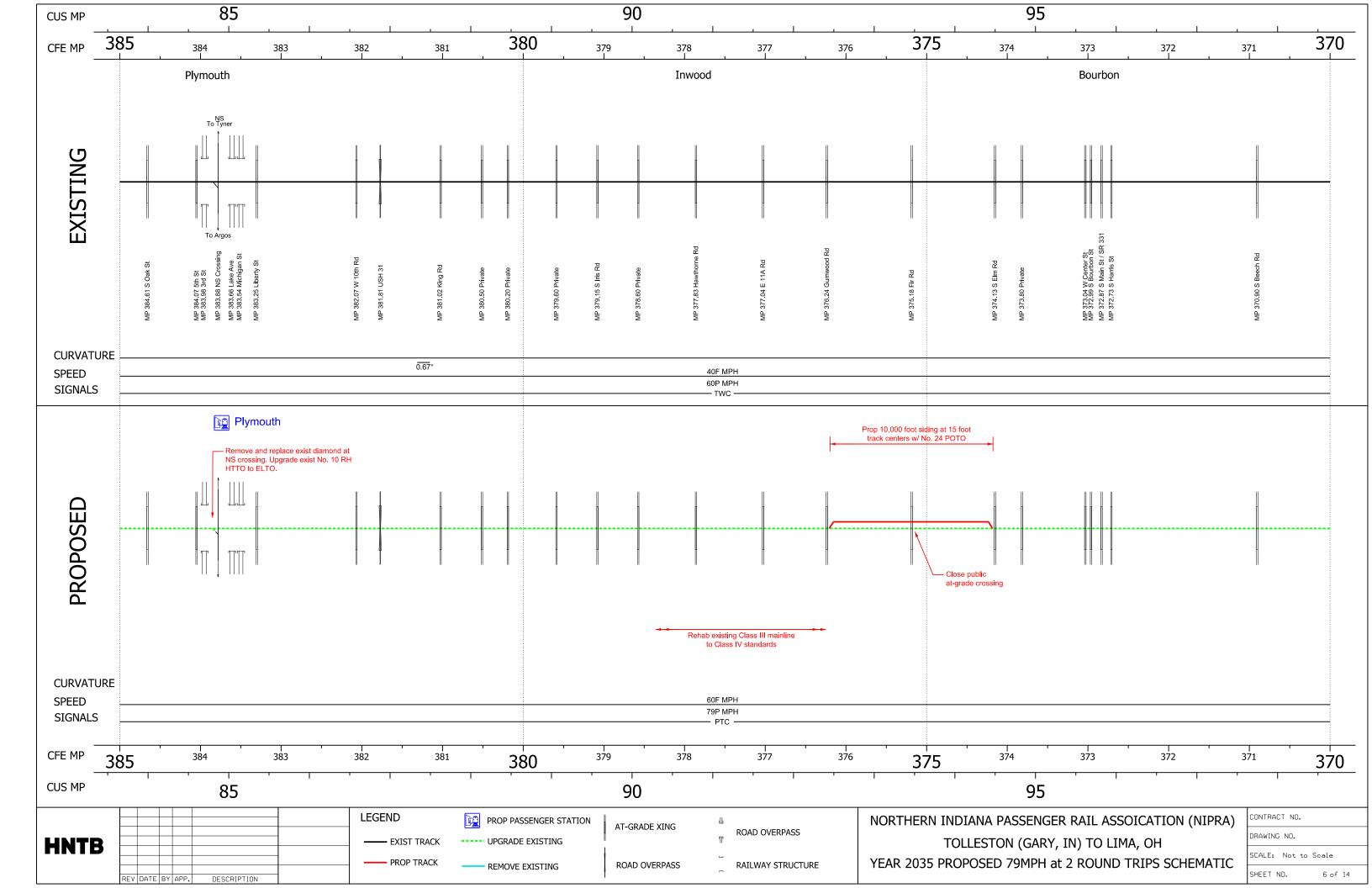
					44	IMPROVEMEN	T		
						REPLACE OR CRASH	WIDEN BRIDGE	KEPLACE STRUCTURE	—UPGRAL TURNOL
	PLAN REVISIONS		_					u u	TURNOI
DATE	SHEET NO.	APPROVER		\	\/		$\lambda$		j
			PROPOSED TRA	CK UNIVERS	SAL –	EXISTING TRACK & TURNOUT REMOVAL	T		EXISTING TI

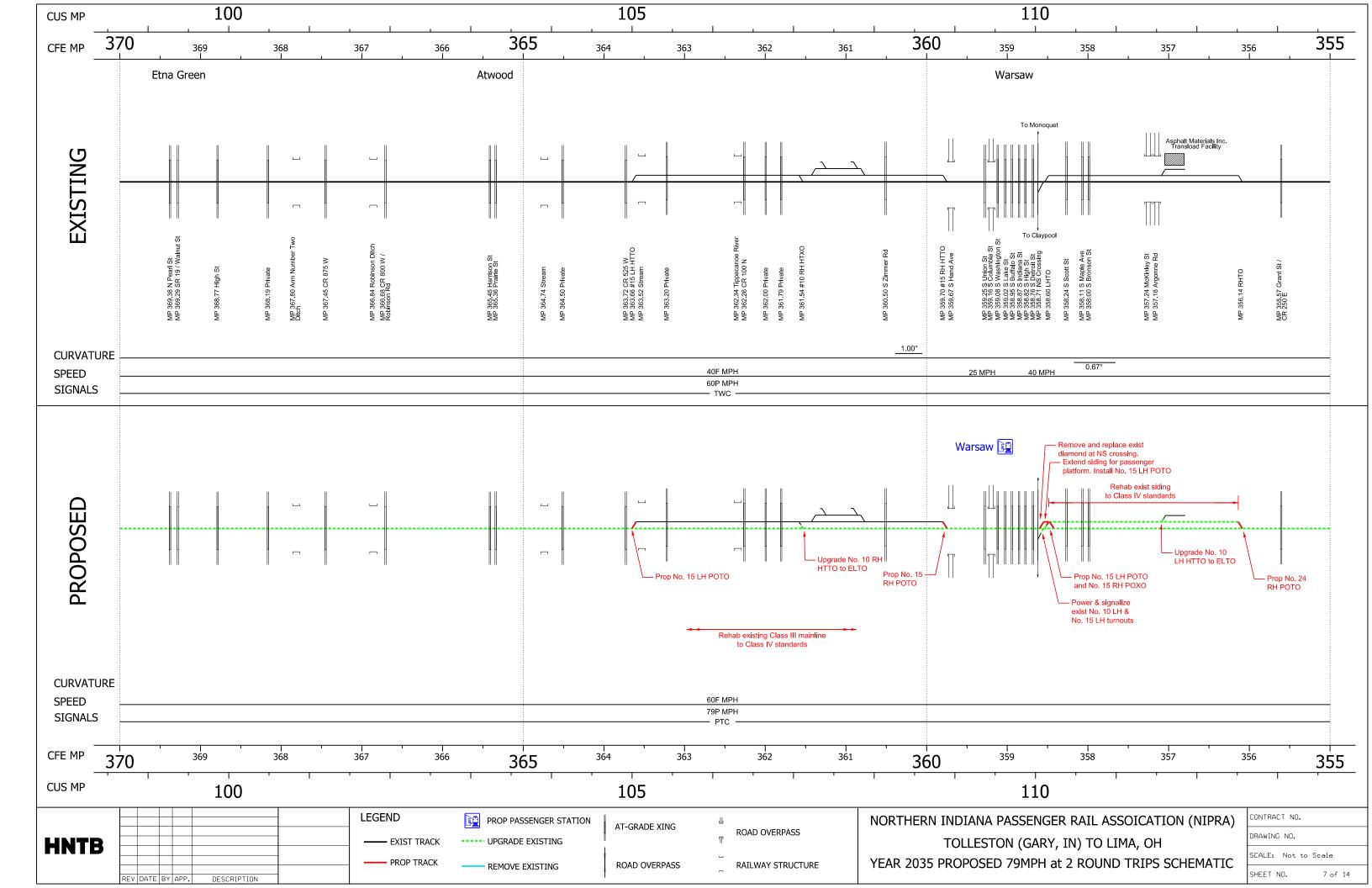


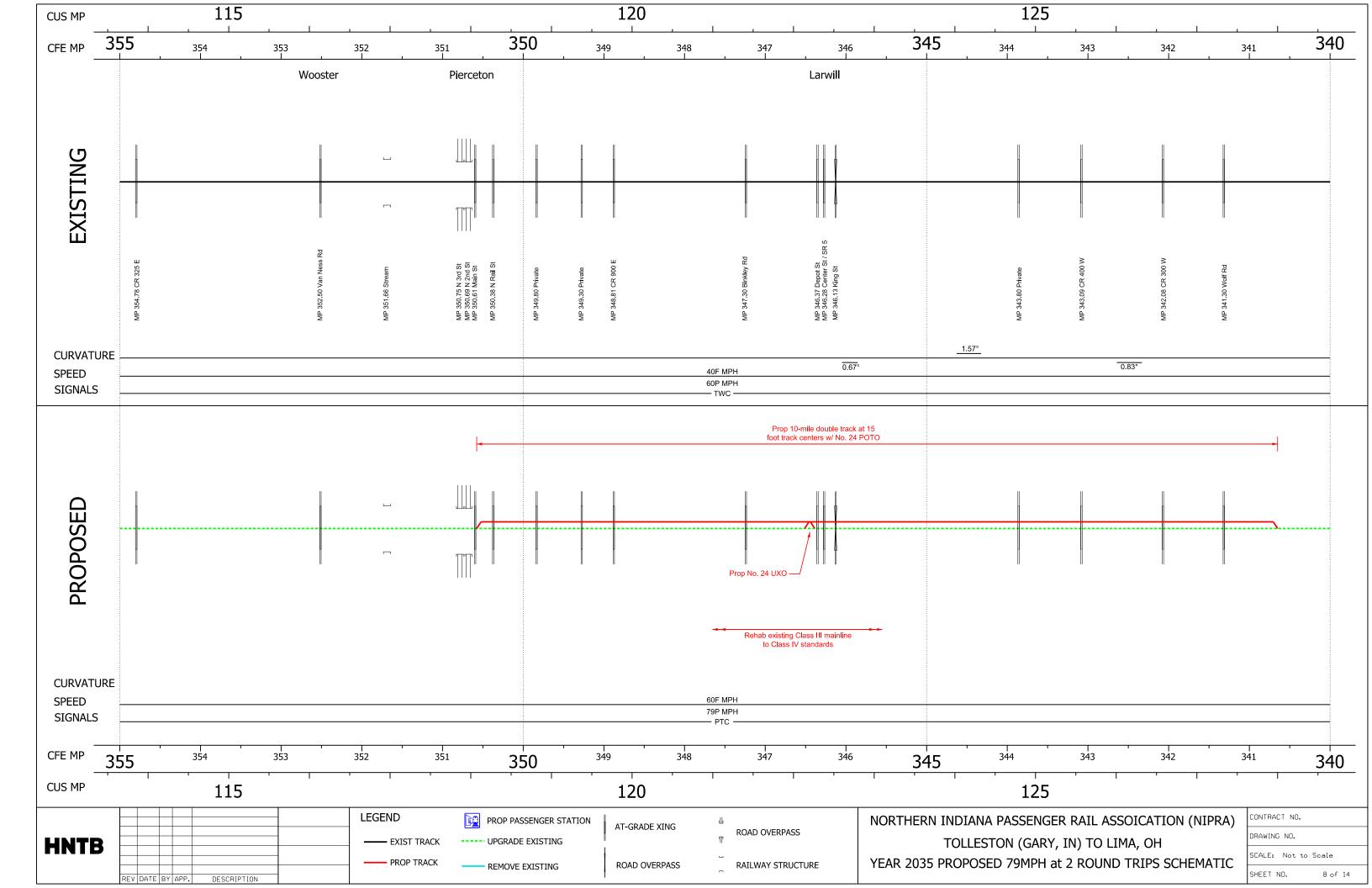


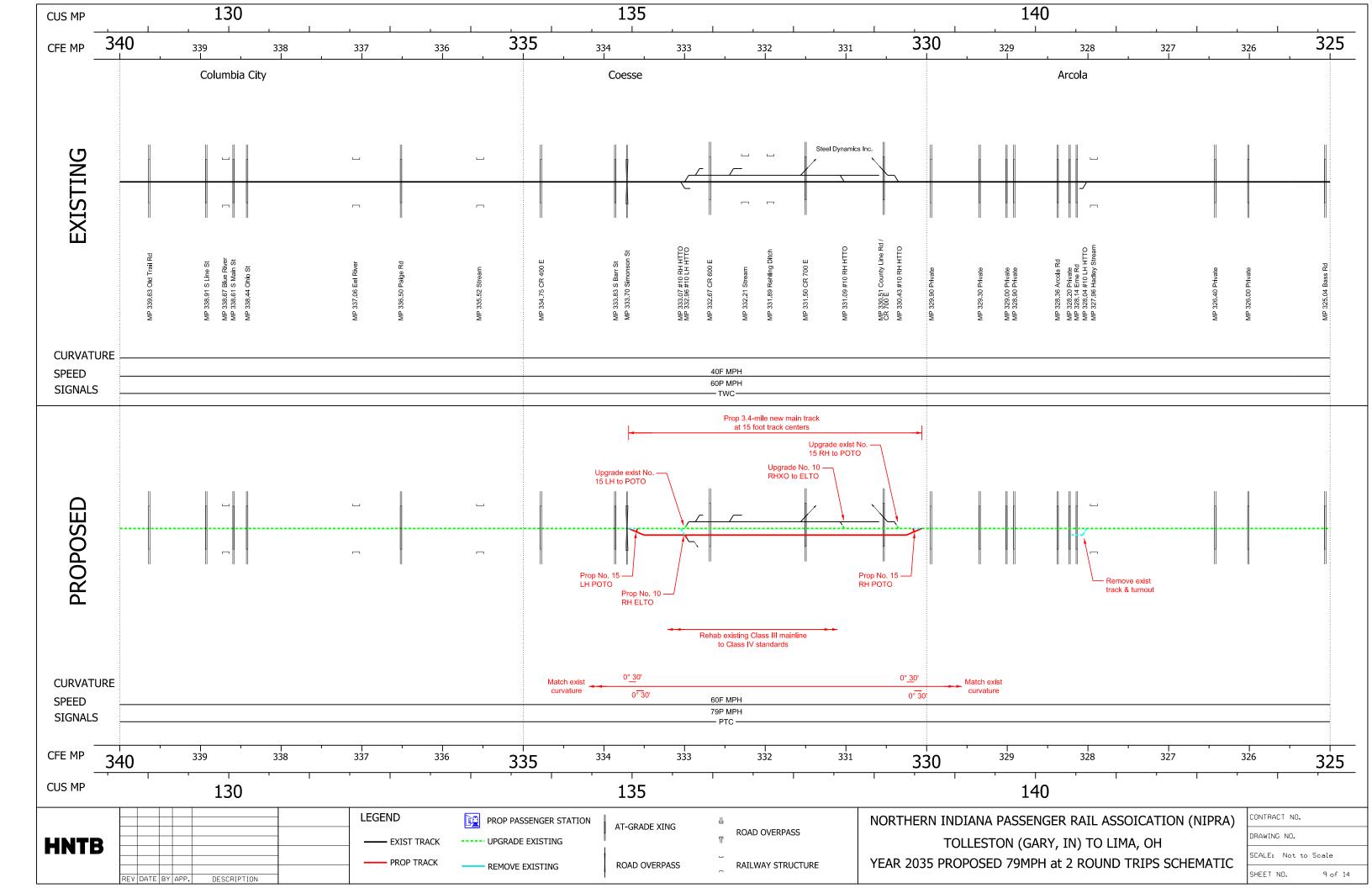


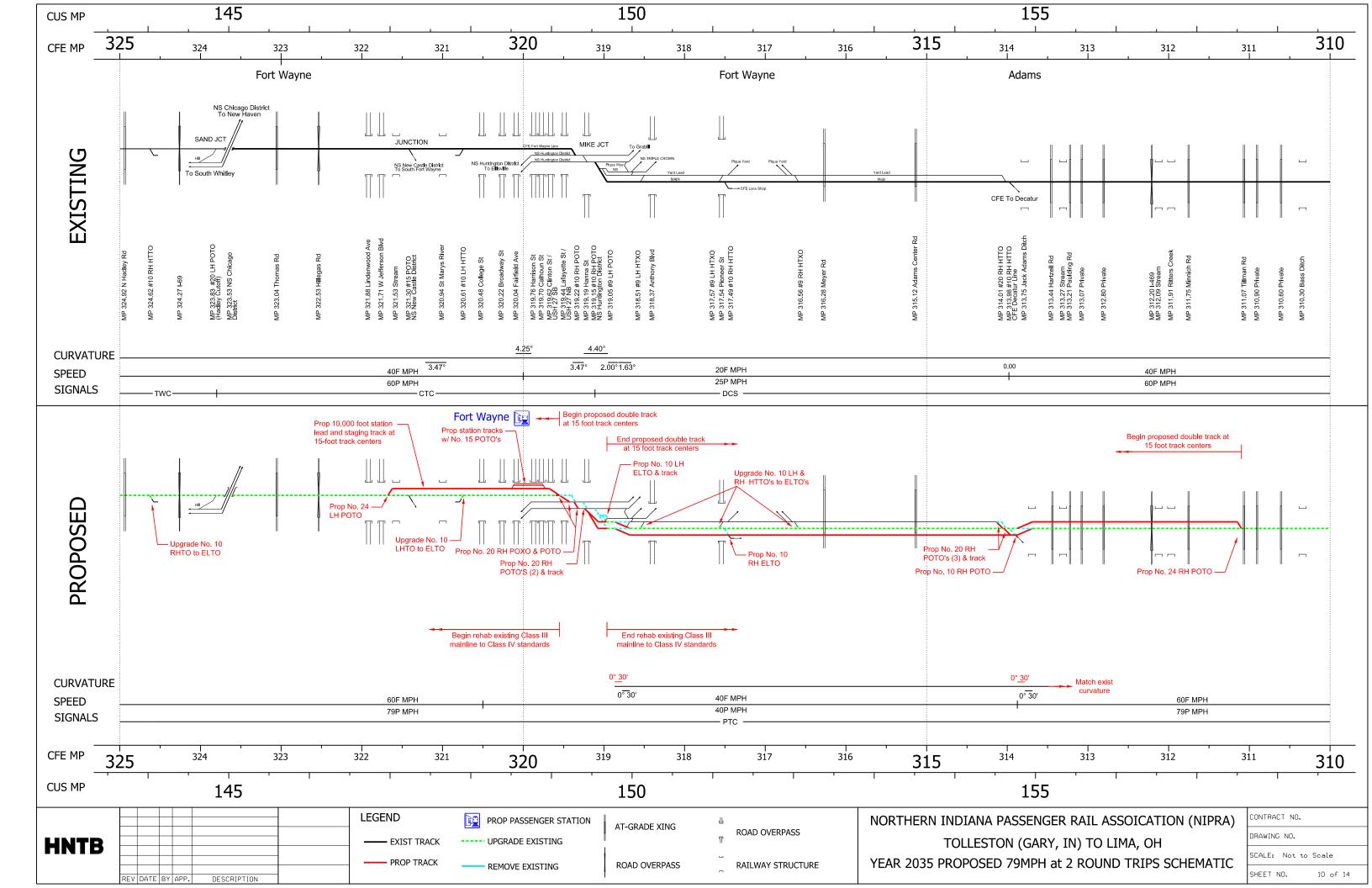


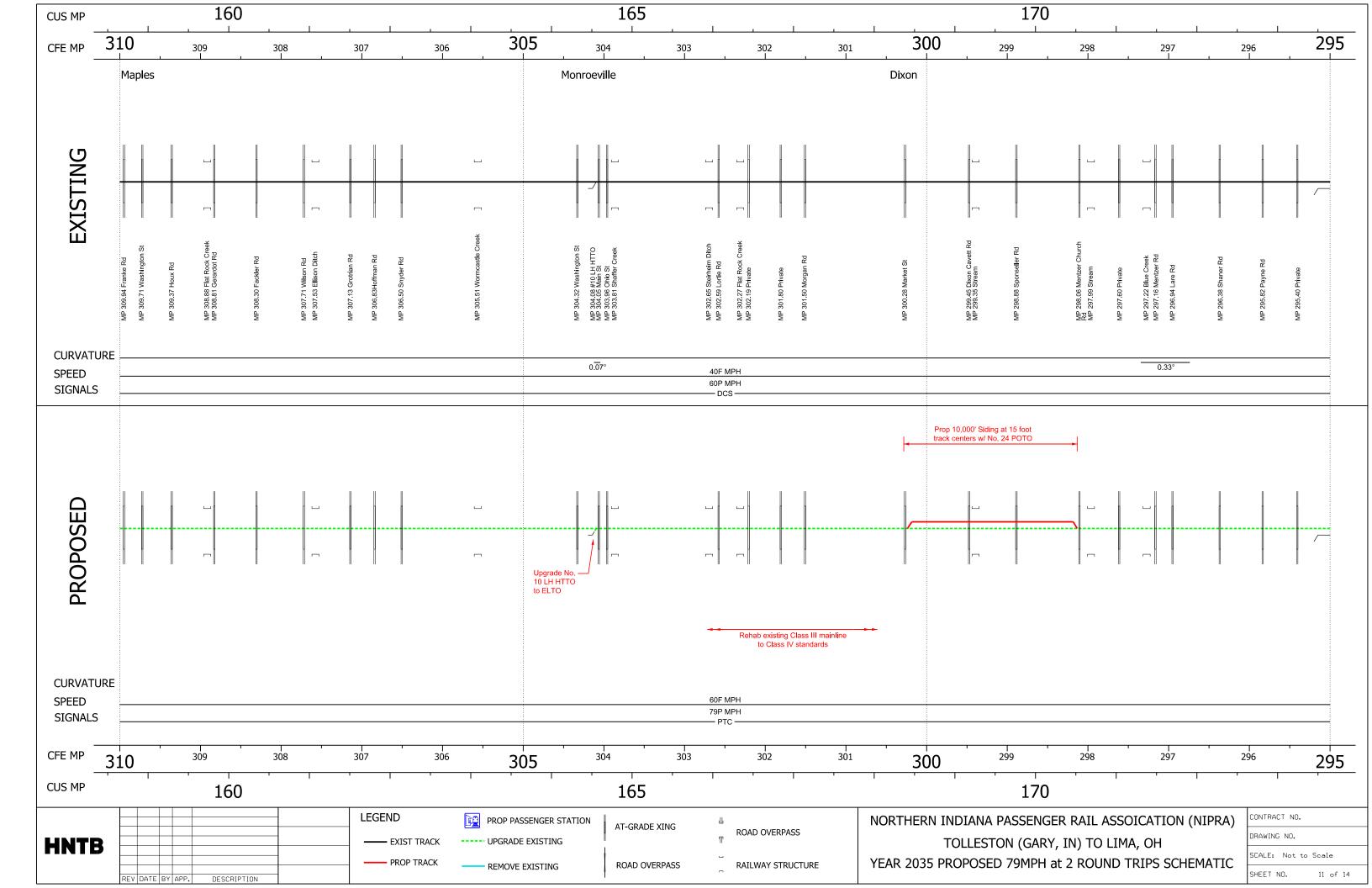


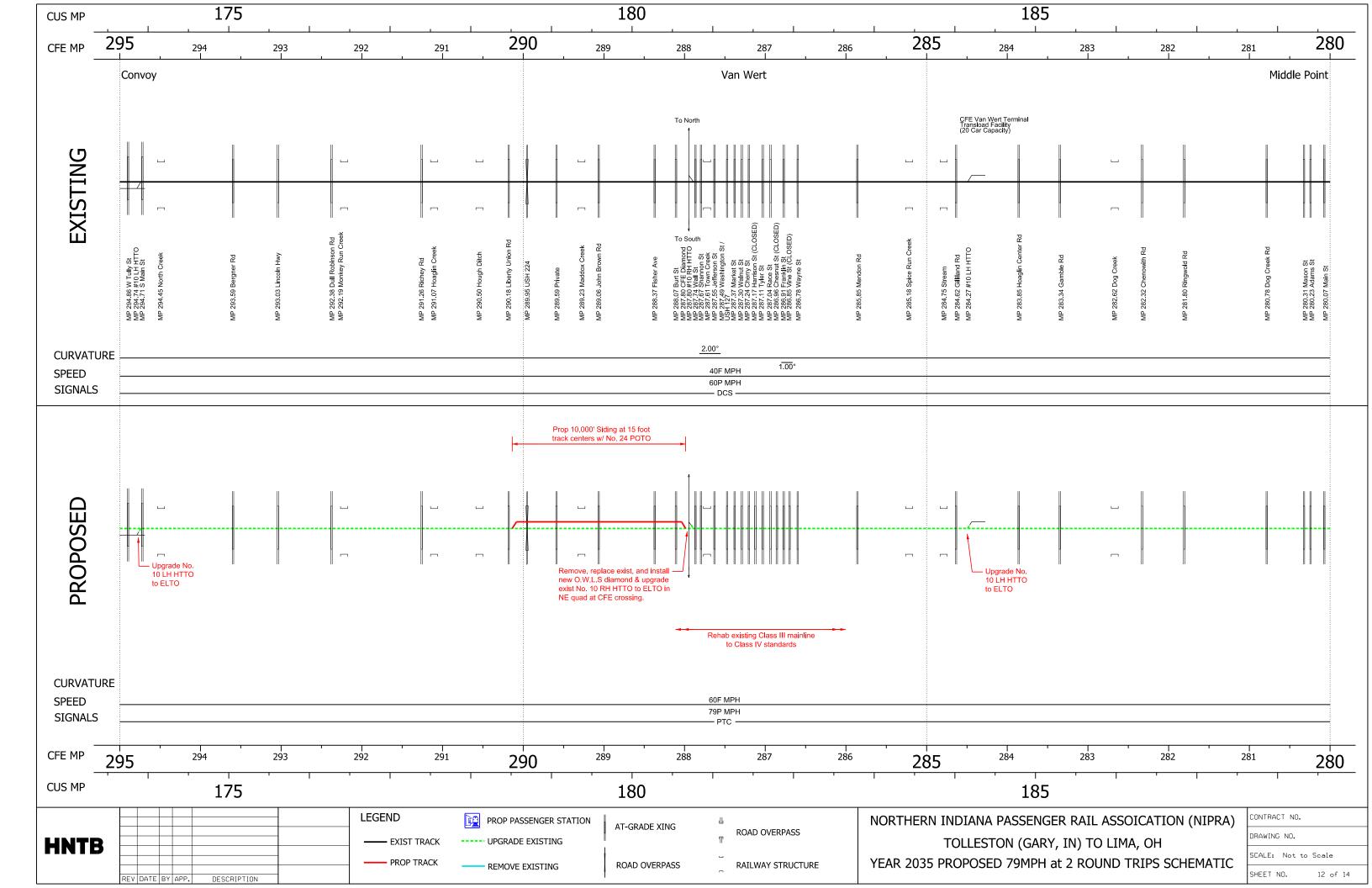


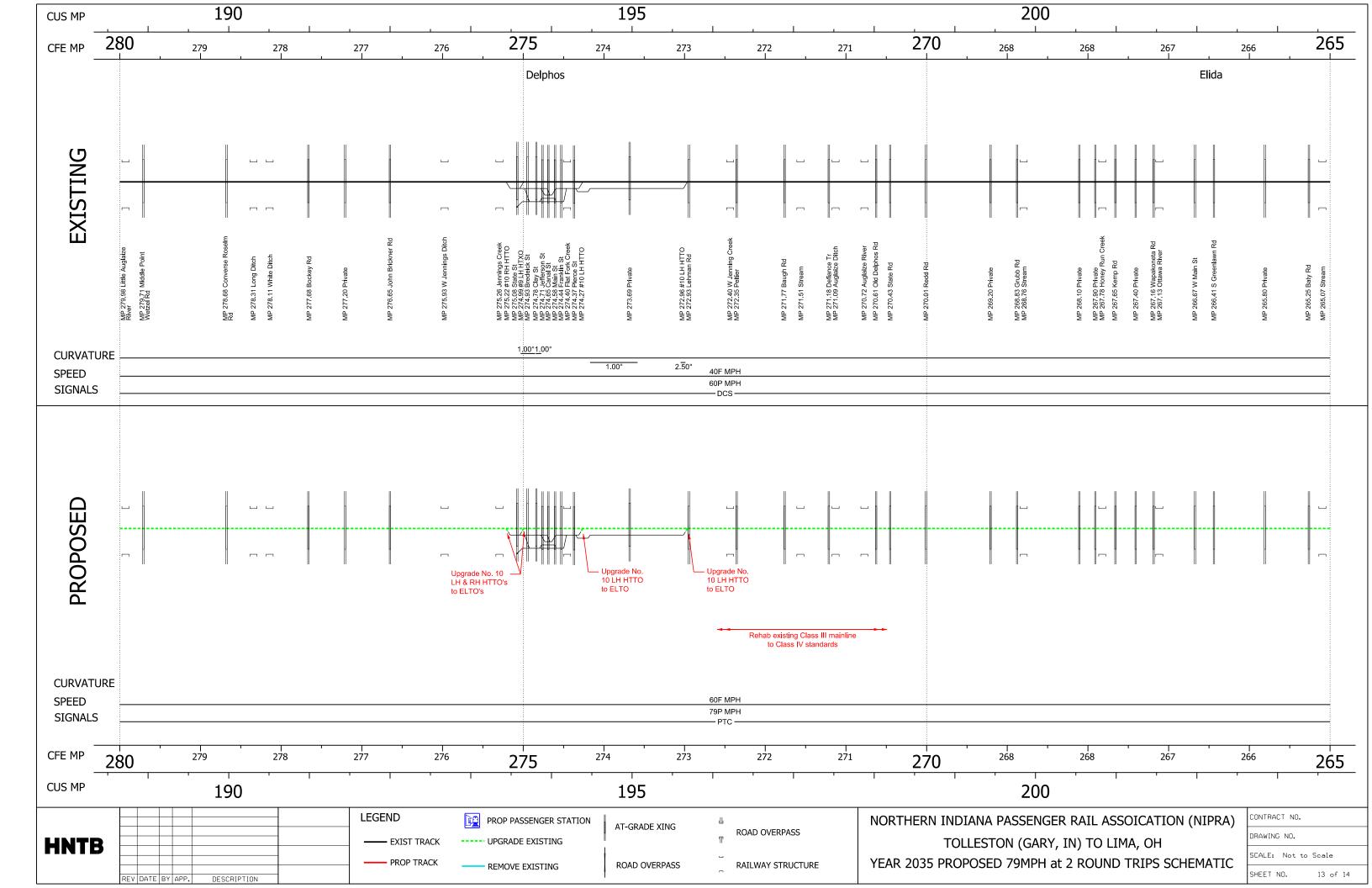


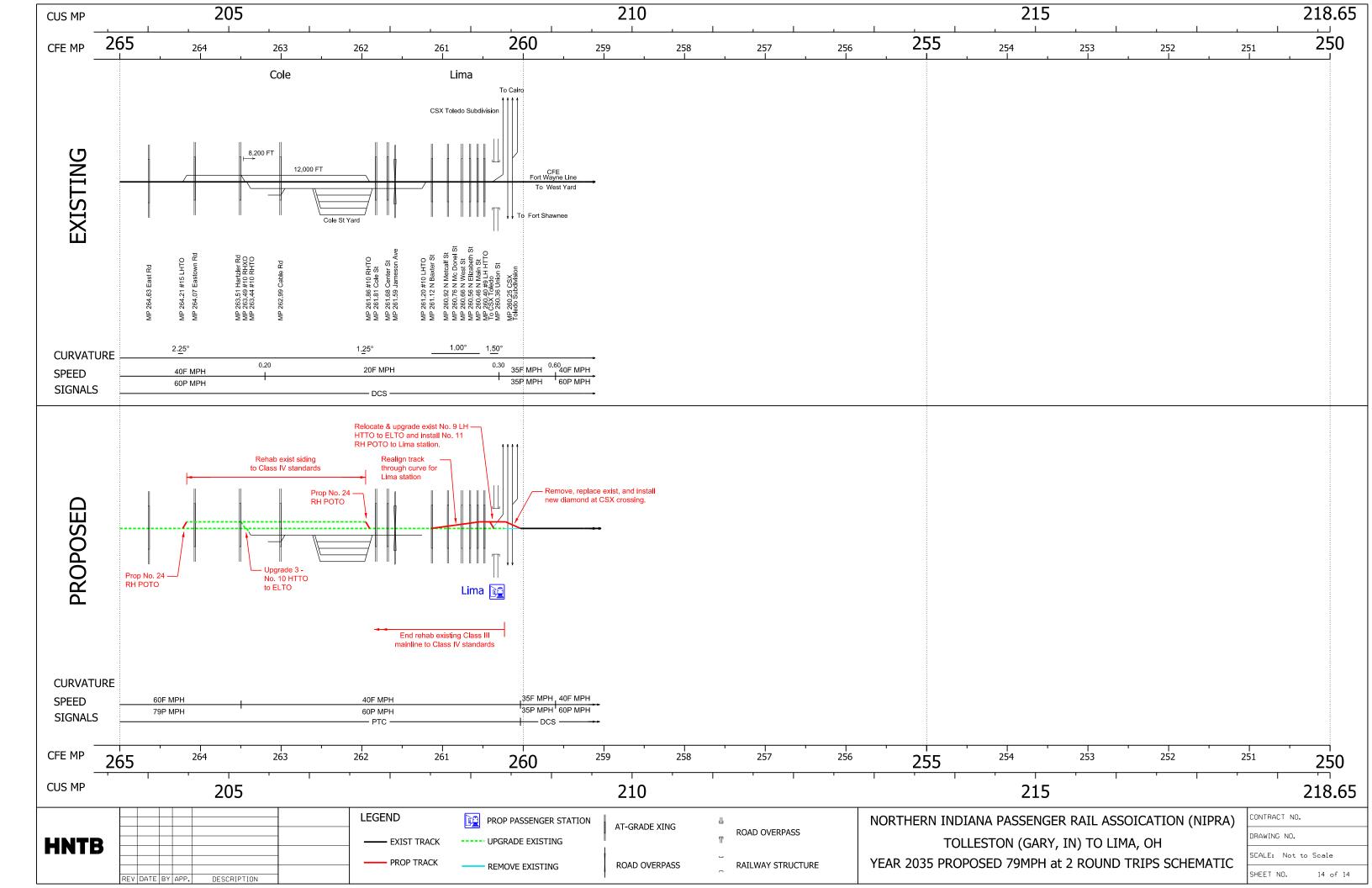












# NORTHERN INDIANA PASSENGER RAIL ASSOICATION (NIPRA) PASSENGER RAIL SERVICE

CONCEPT PLAN FOR TRACK SCHEMATICS FOR EXISTING CONDITIONS, PROPOSED 79MPH AT 4 ROUND TRIP ALTERNATIVE



MAIN TRACK



11414 West Park Place, Suite 300 Milwaukee, WI 53224 (414) 359-2300

10 West Mifflin Street, Suite 300 Madison, WI 53703 (608) 294-5000

# CONCEPTUAL DESIGN

NOT FOR CONSTRUCTION



## **ABBREVIATIONS**

DPG

IBG

DT

EG

LSB

TPB

#### **GENERAL ABBREVIATIONS** CHICAGO , FORT WAYNE & EASTERN RAILROAD NORFOLK SOUTHERN RAILWAY OD AMG CSX TRANSPORTATION TG CANADIAN NATIONAL RAILWAY RAILWAY SUBDIVISION TRACK SWB EAST BOUND WEST BOUND SB TPG MAINTENANCE OF WAY TDG CROSSOVER C3 C4 UNIVERSAL CROSSOVER POWER OPERATED CROSSOVER

HAND THROW TURNOUT
ELECTRIC LOCK TURNOUT
POWER OPERATED TURNOUT
ONE-WAY LOW SPEED DIAMOND

#### CROSSING ABBREVIATIONS

CROSS BUCKS
CROSS BUCKS WITH STOP SIGNS
FLASHING LIGHT SIGNALS
CANTILEVERED FLASHING LIGHT SIGNALS

WAYSIDE DETECTOR (HBD OR AEI)

XB

FLS

XBwS

CFLS

#### BRIDGE TYPE ABBREVIATIONS

BALLAST DECK OPEN DECK DECK PLATE GIRDER (MULTIPLE) THRU GIRDER CONCRETE BRIDGE SWING BRIDGE STEEL BRIDGE THRU-PLATE GIRDER TWIN DECK GIRDER THRU PLATE GIRDER (4 STRINGERS) THRU PLATE GIRDER (2 STRINGERS) PILE TRESTLE DECK GIRDER DECK PLATE GIRDER I-BEAM GIRDER (ROLLED) DECK TRUSS TIMBER PILE BRIDGE "E" GIRDER LIFT SPAN BRIDGE

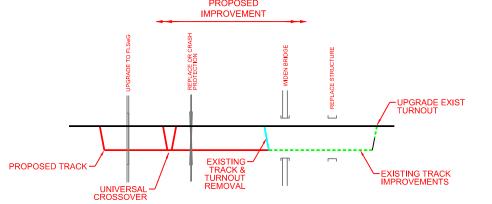
# CURVATURE 0°00' RT CURVE FREIGHT RAIL SPEED 40F 60P PASSENGER RAIL SPEED SIGNAL SYSTEM

# SHEET NO. 1 OF 14 SHEETS

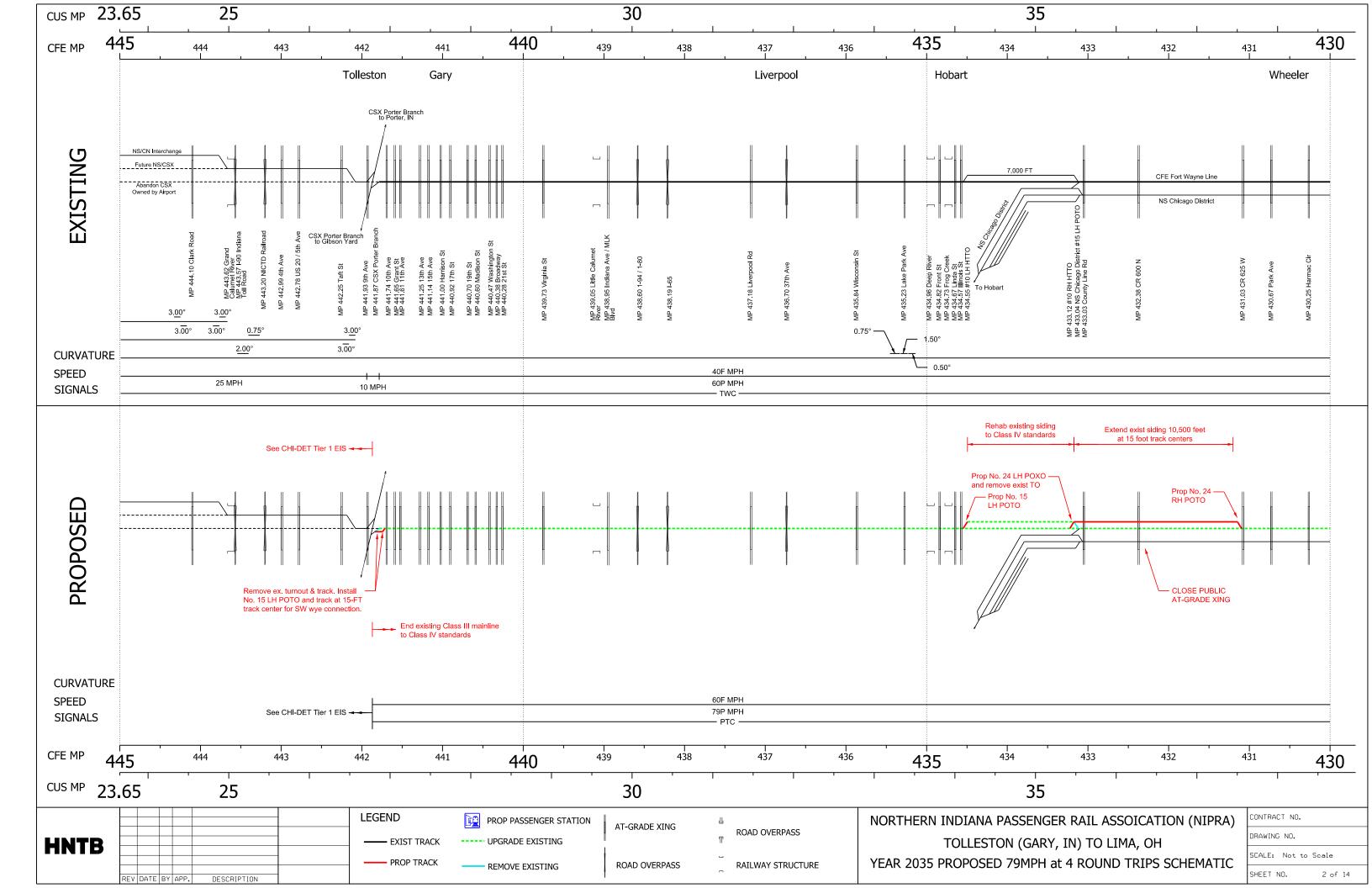
# PROPOSED SCHEMATIC CONDITION

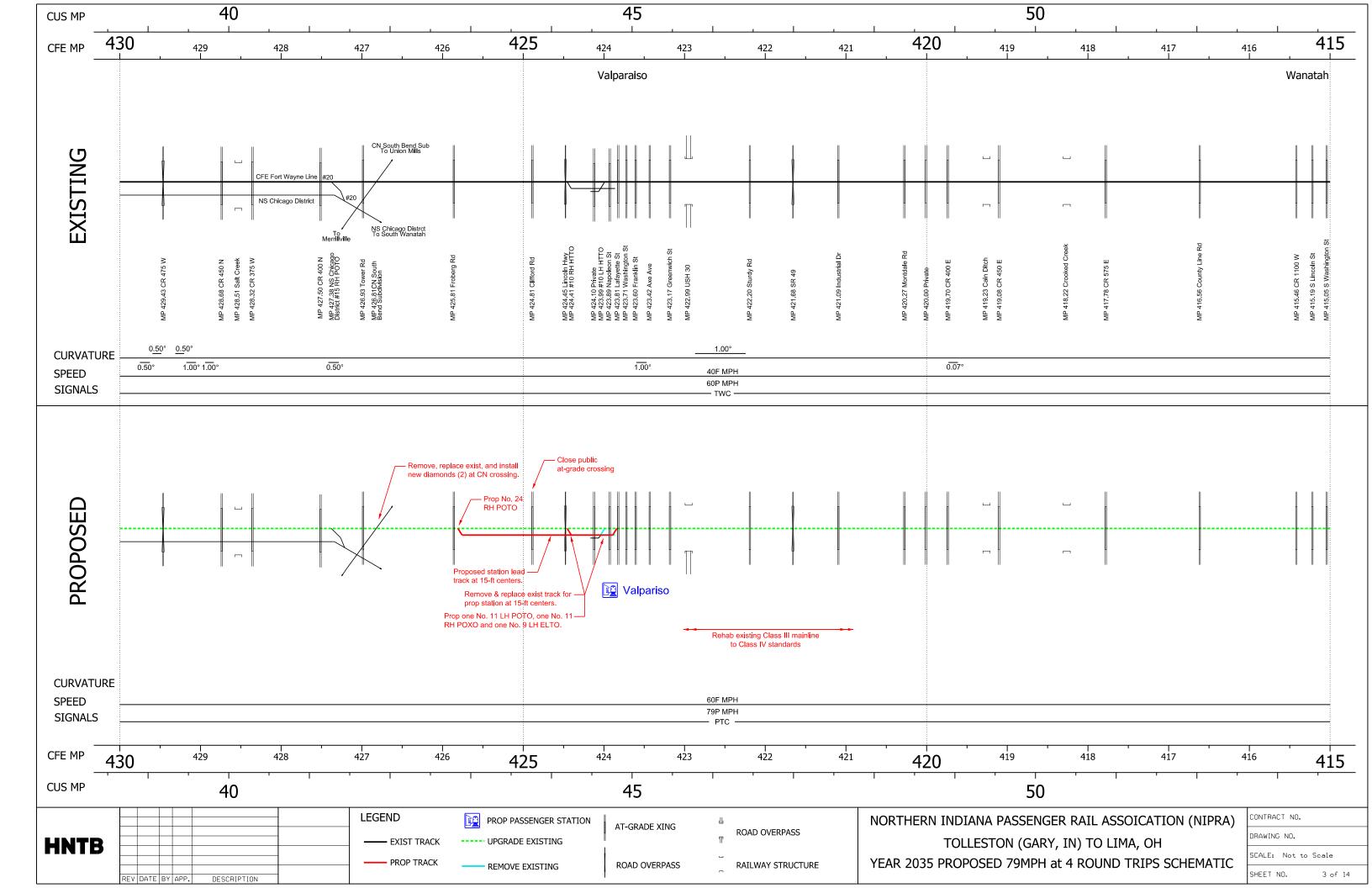
-WYE TRACK

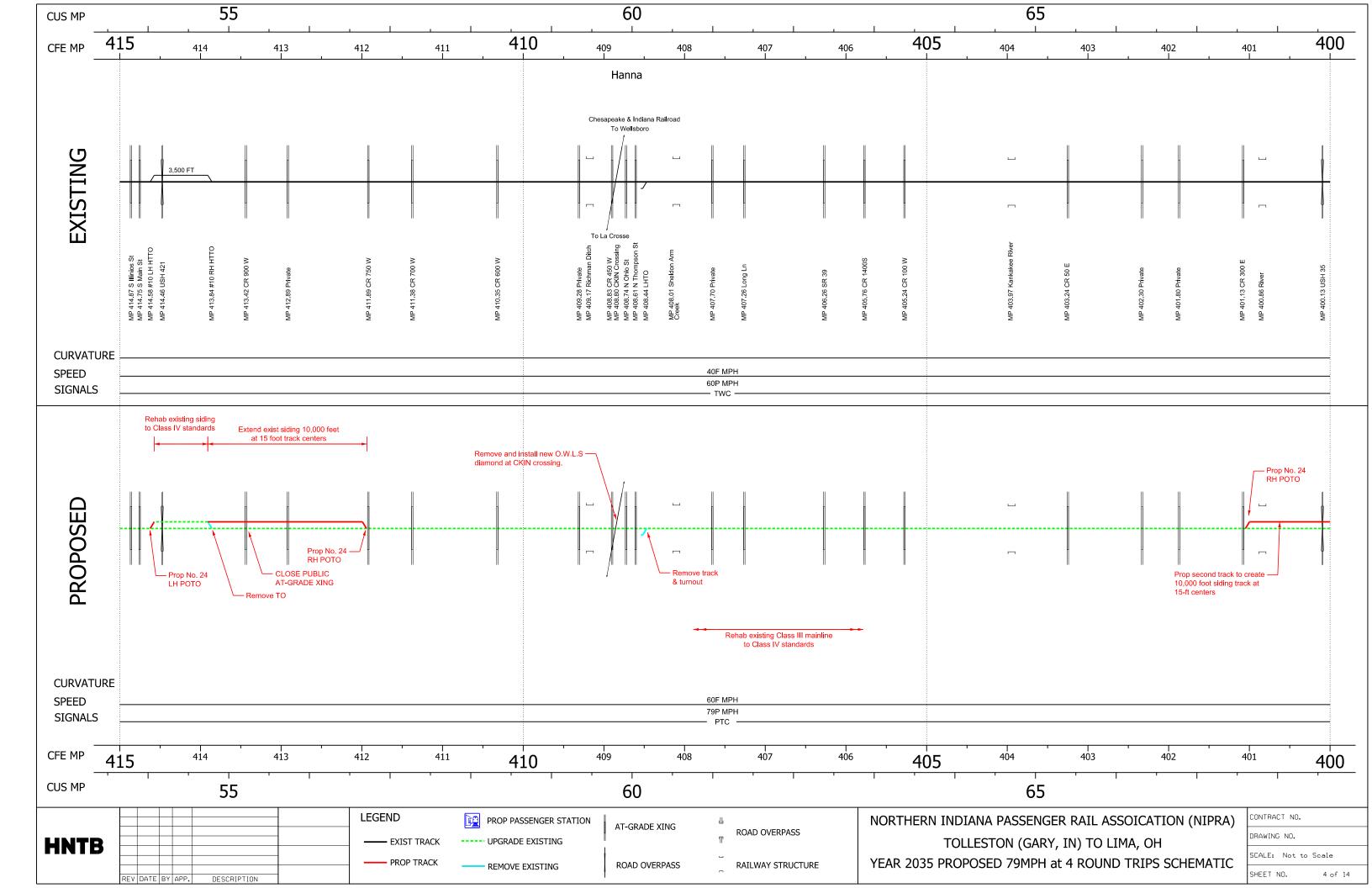
DIAMOND-

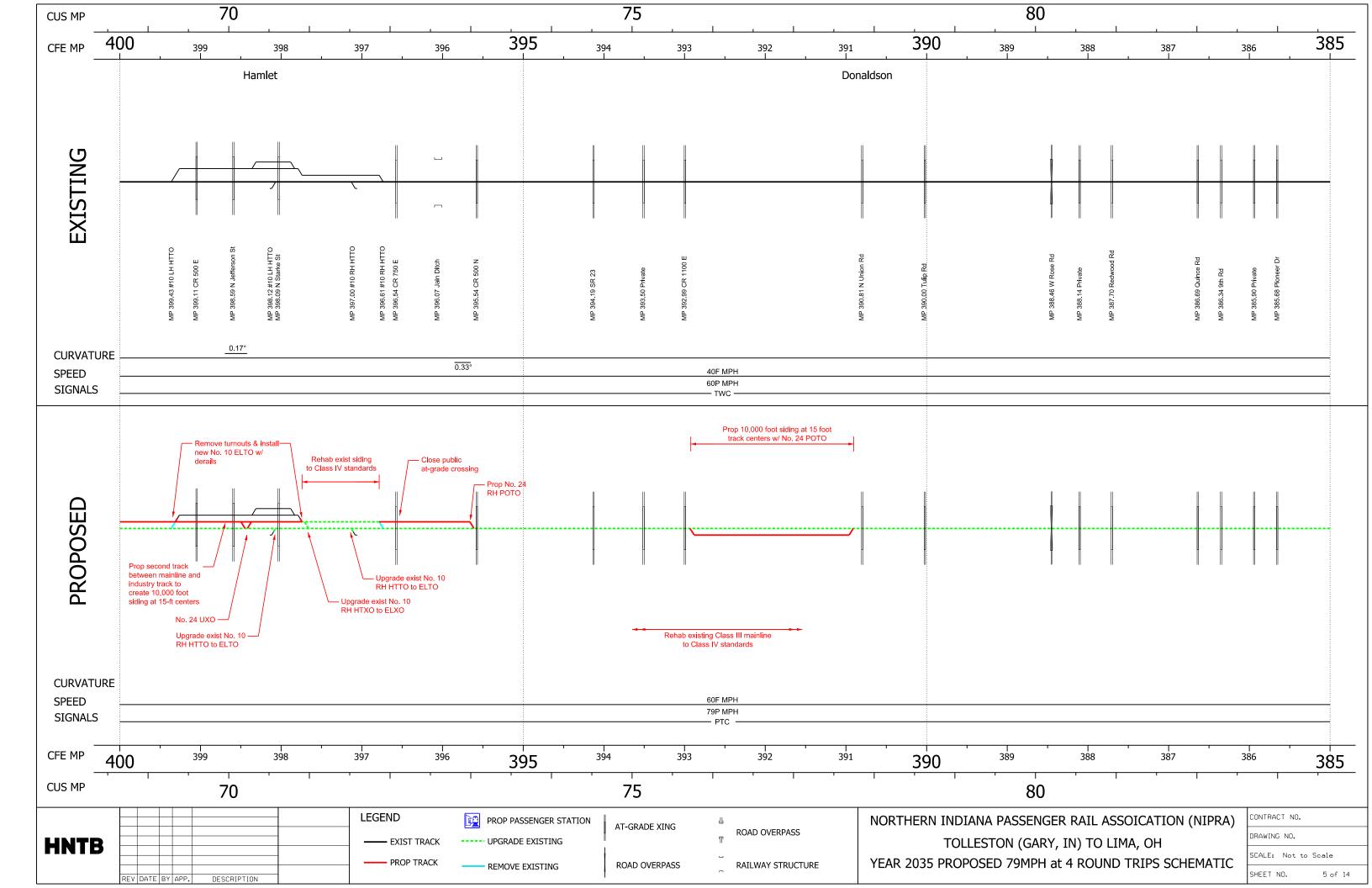


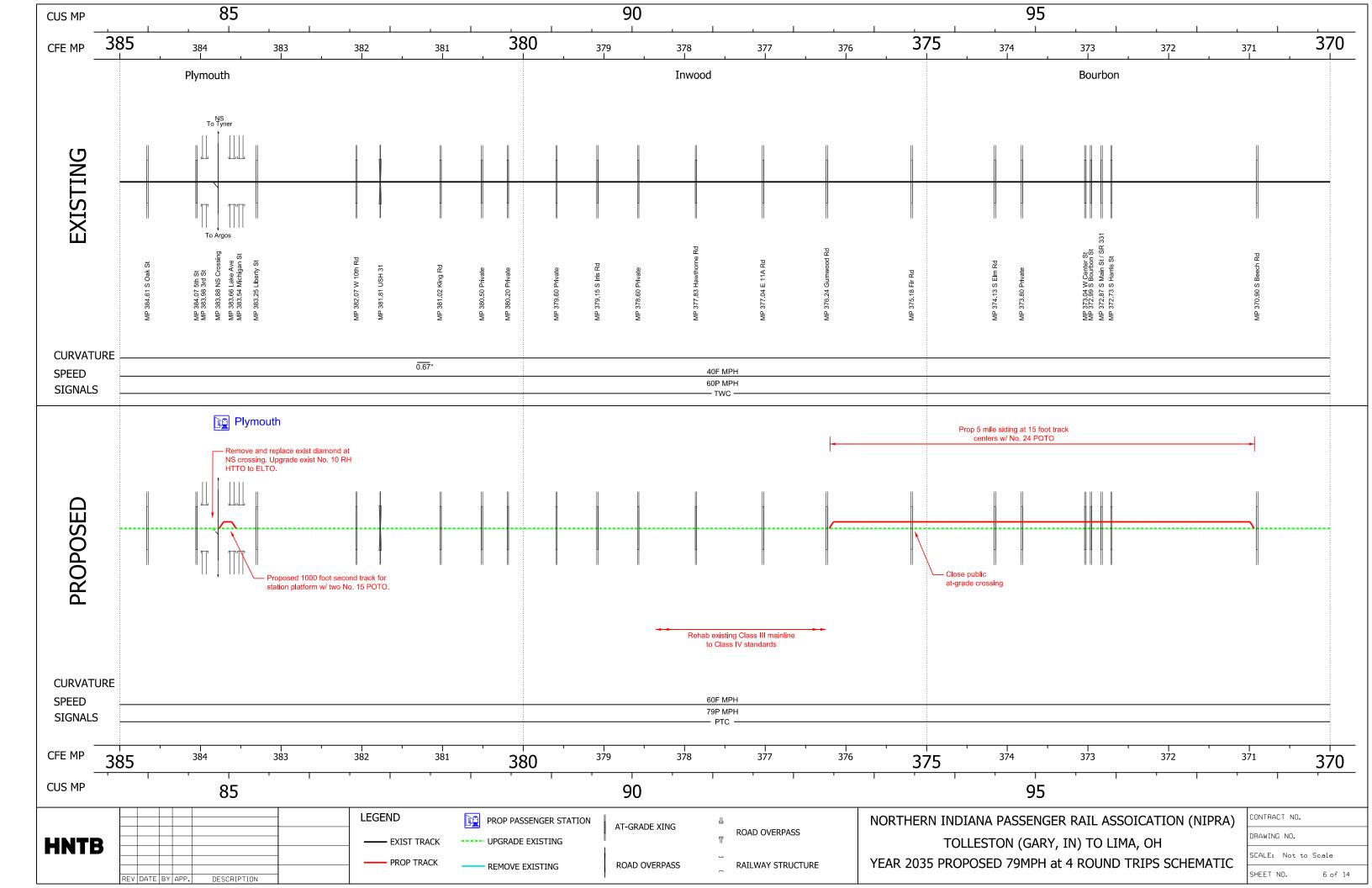
# PLAN REVISIONS DATE SHEET NO. APPROVER

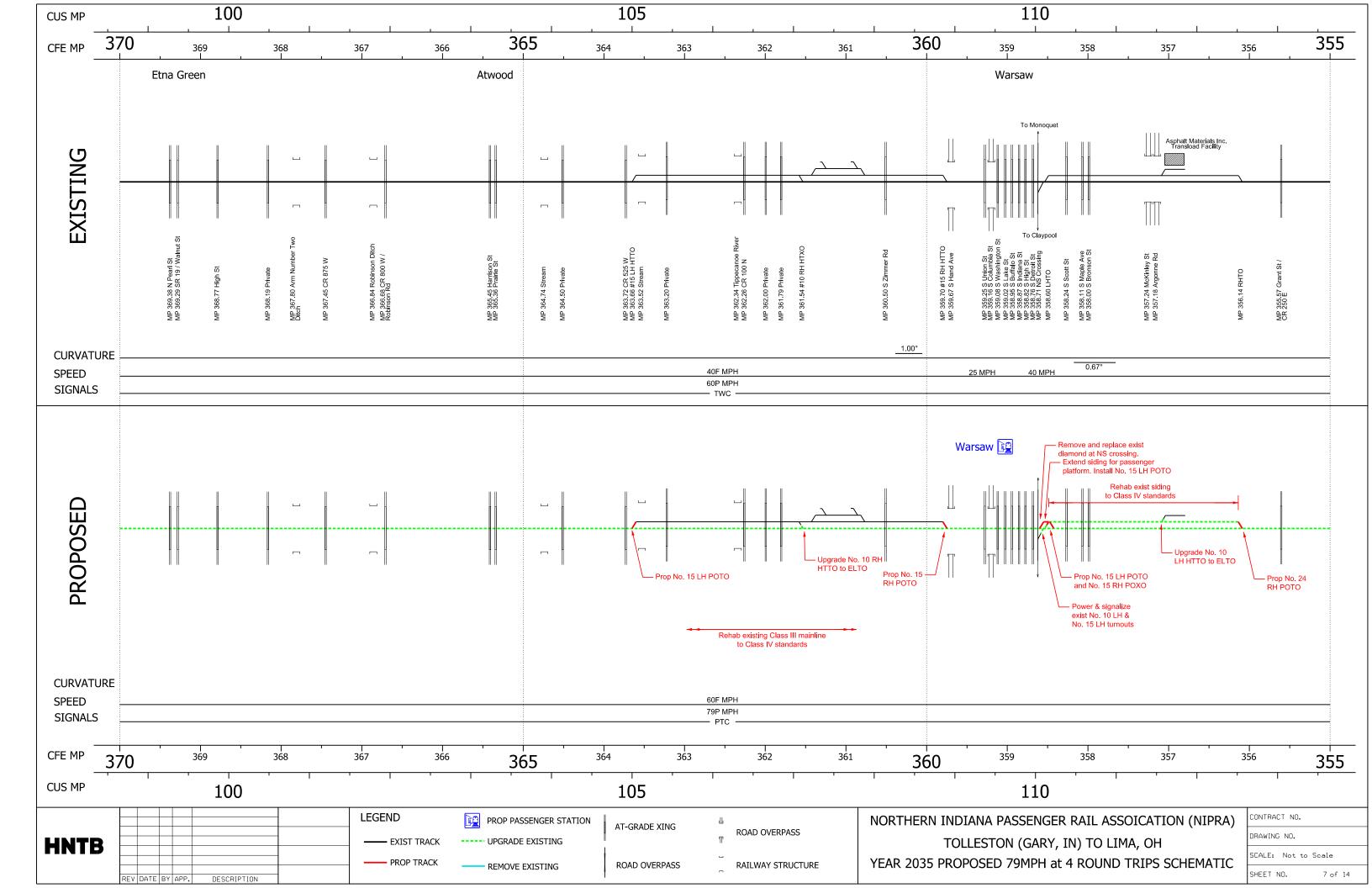


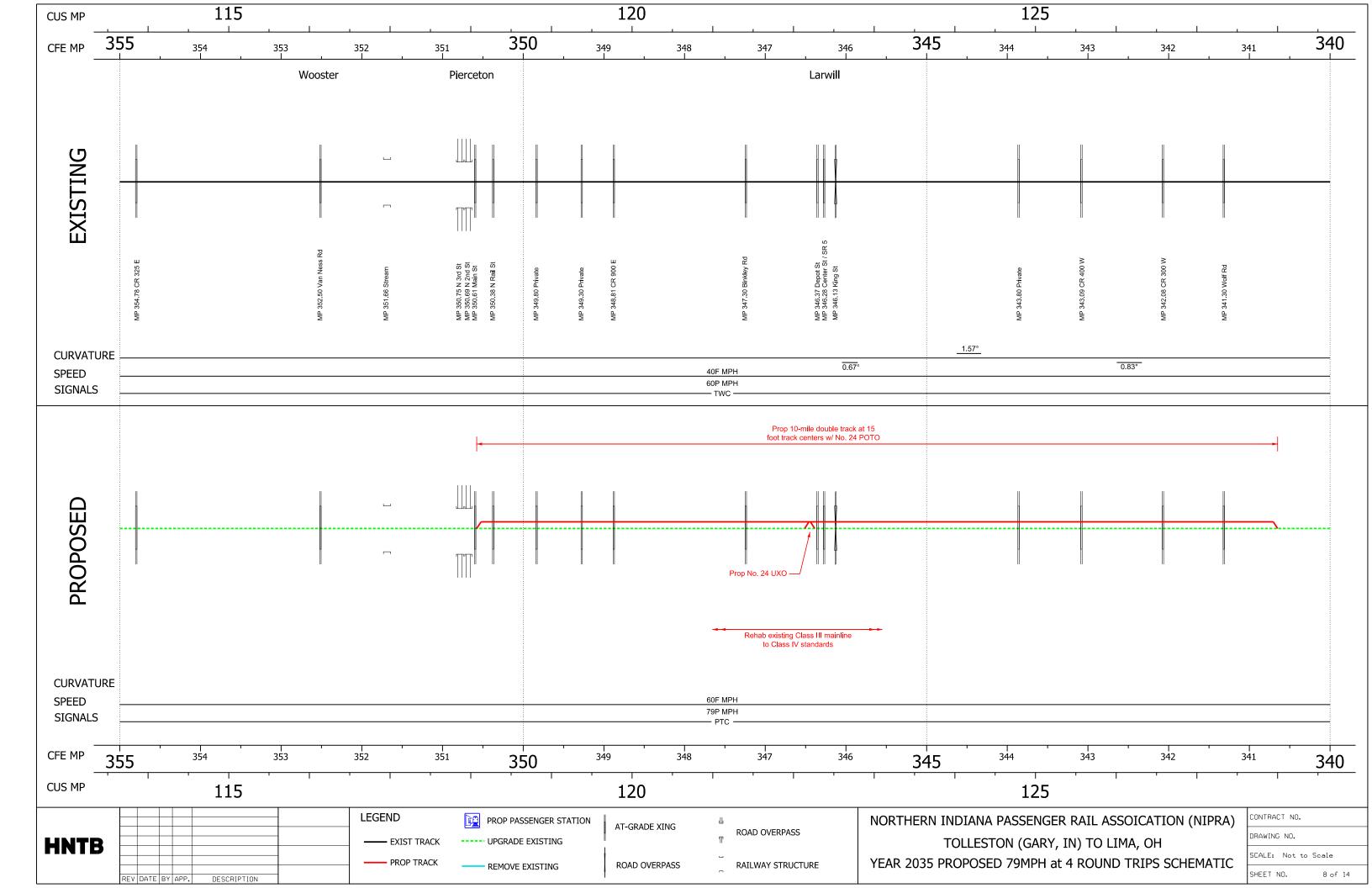


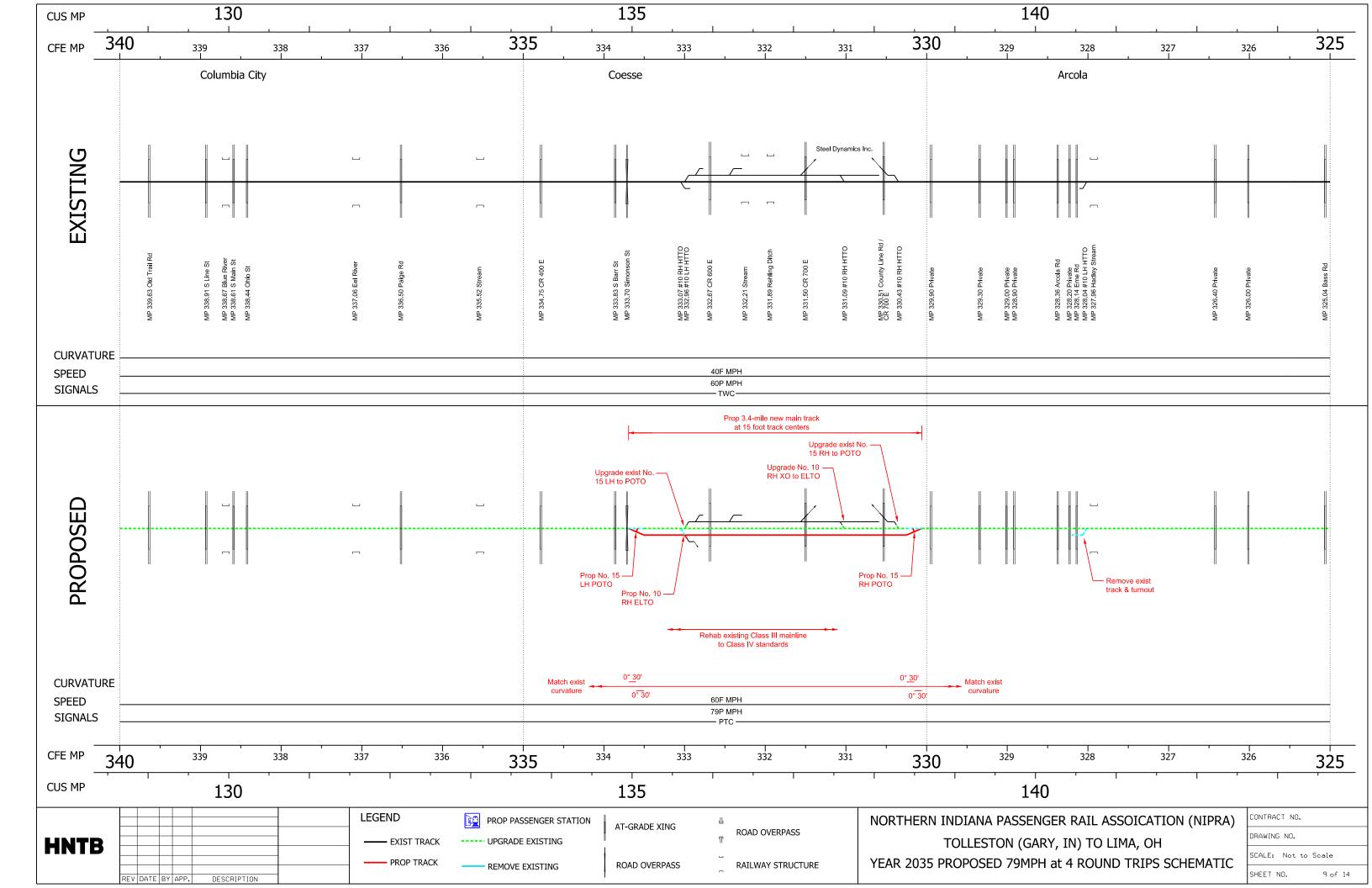


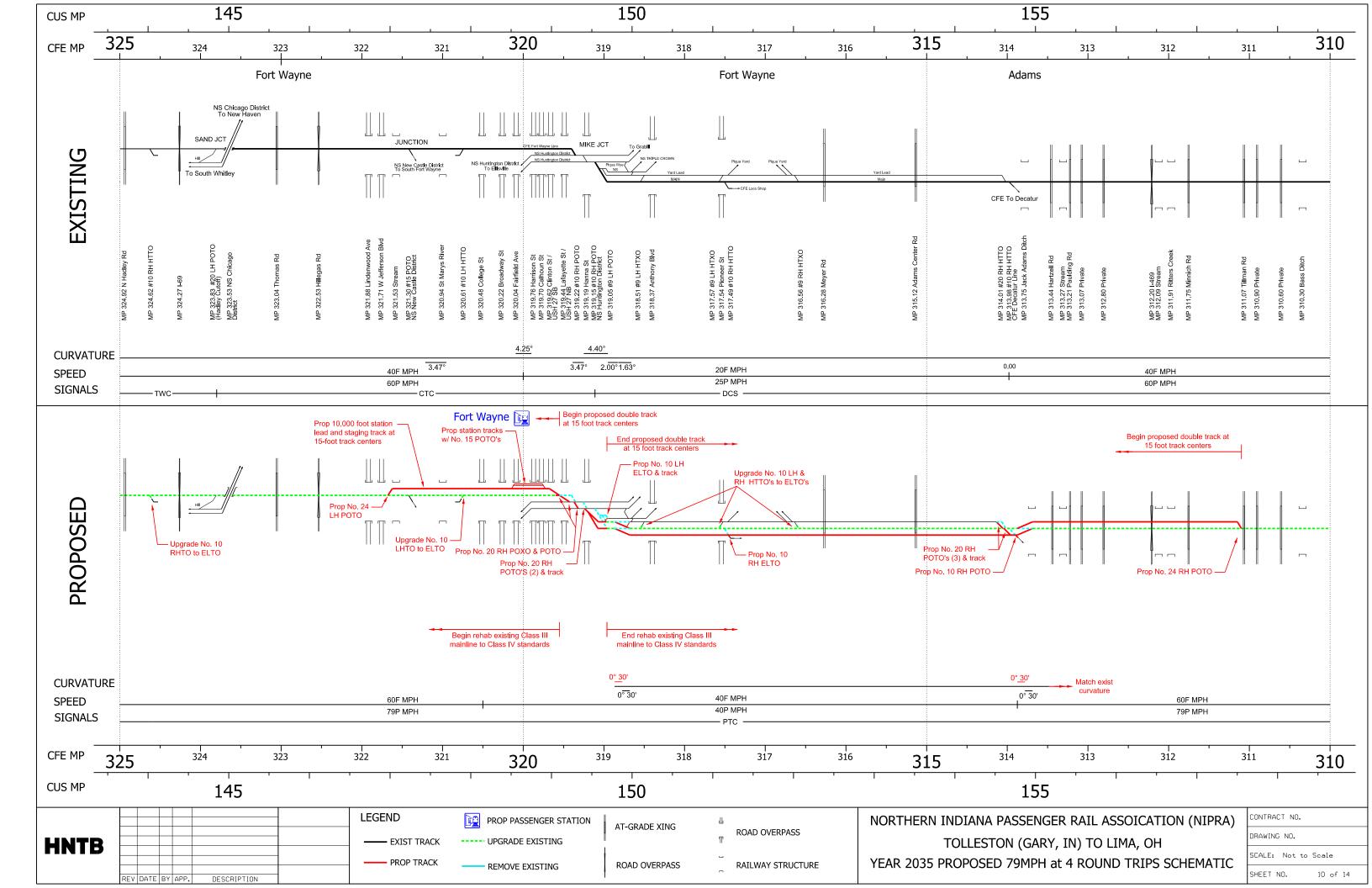


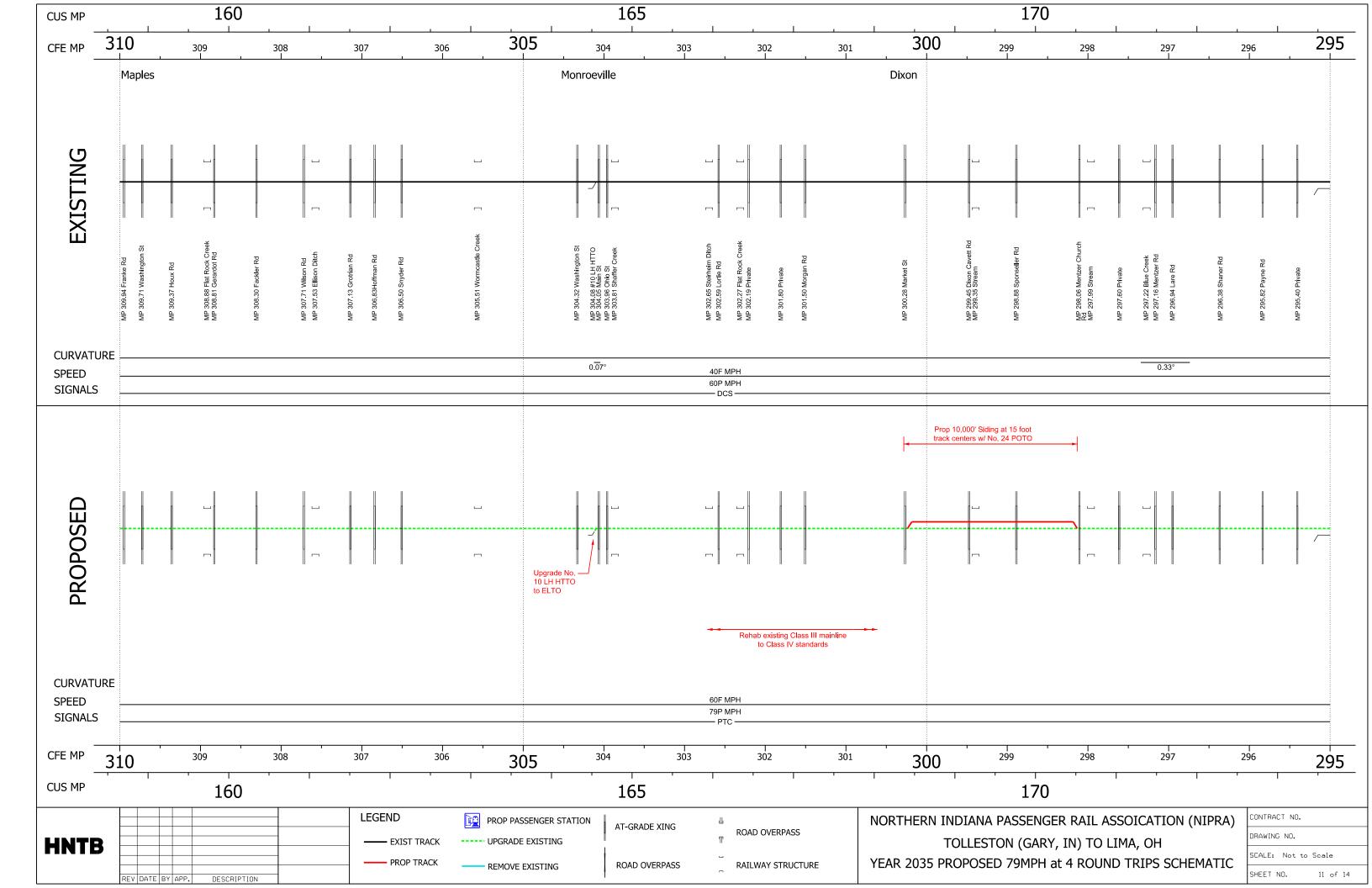


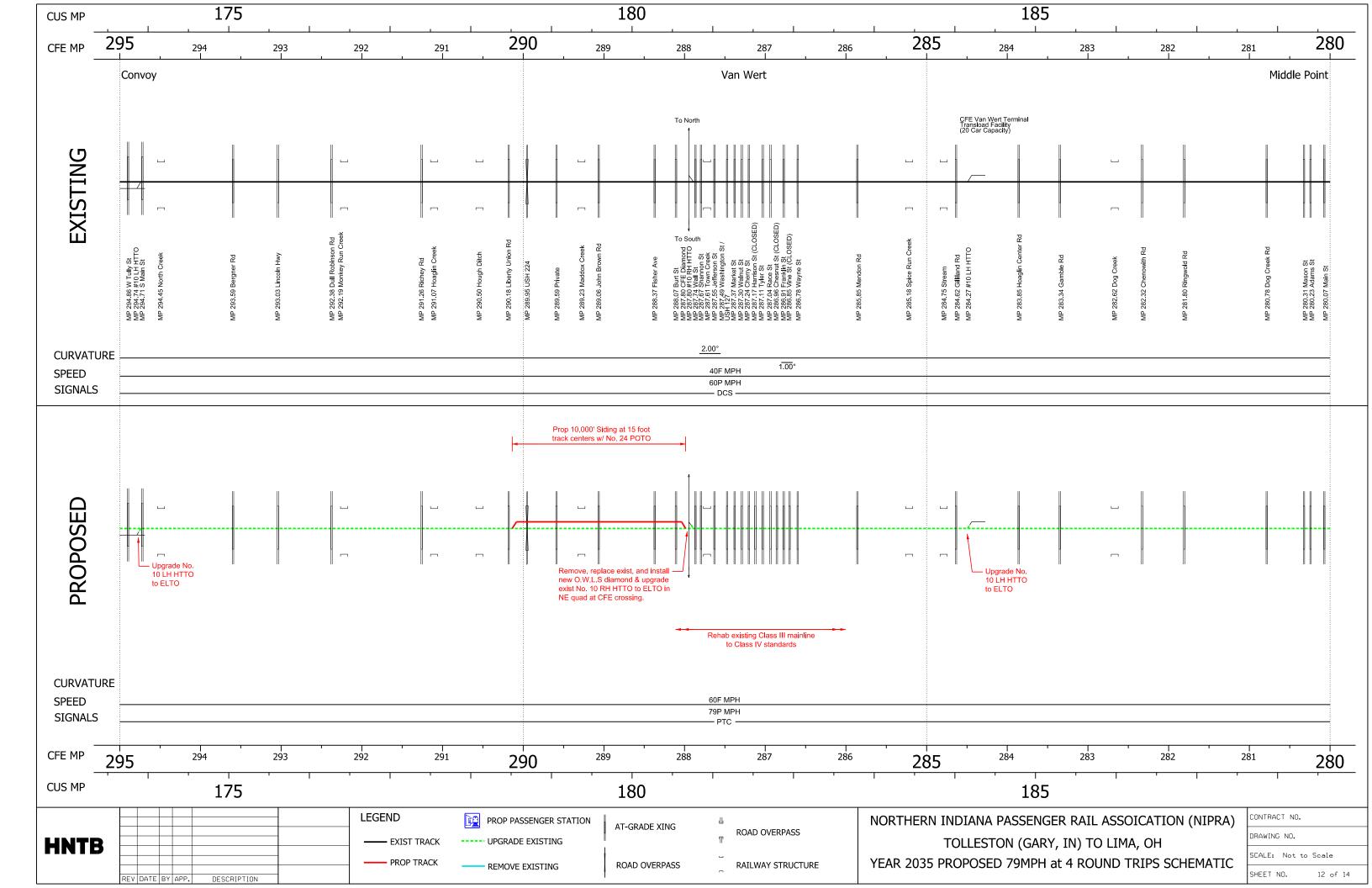


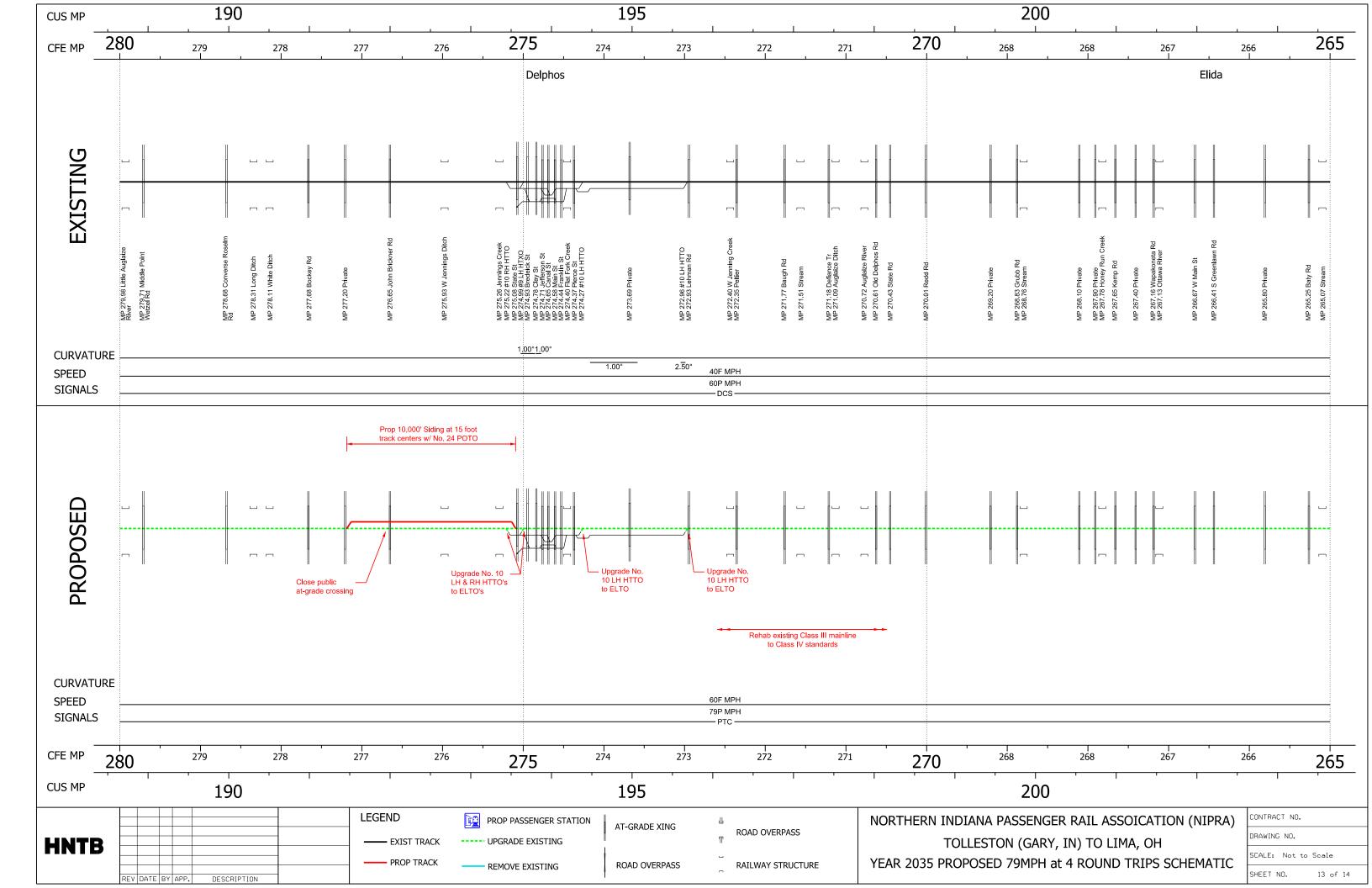


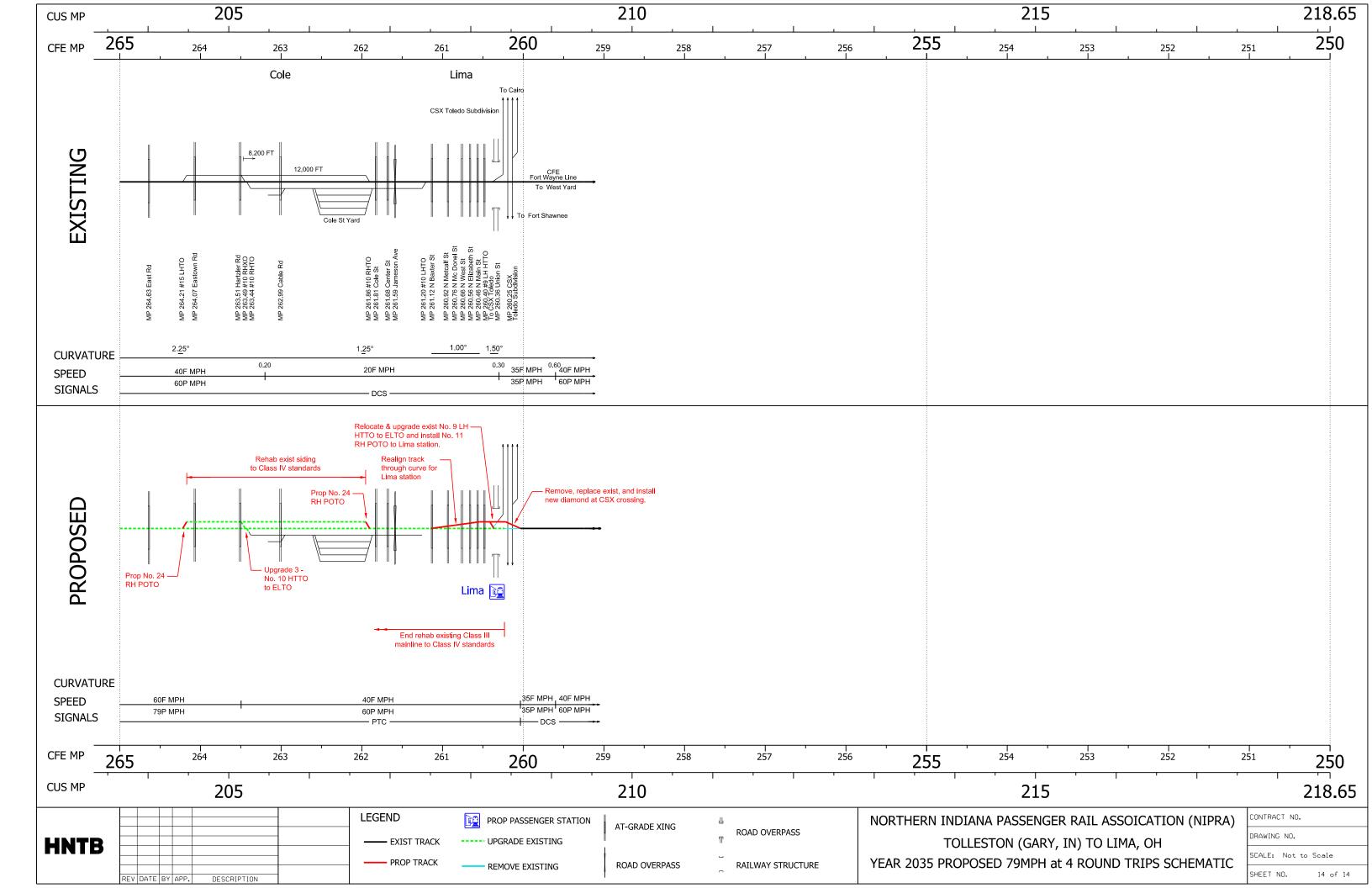






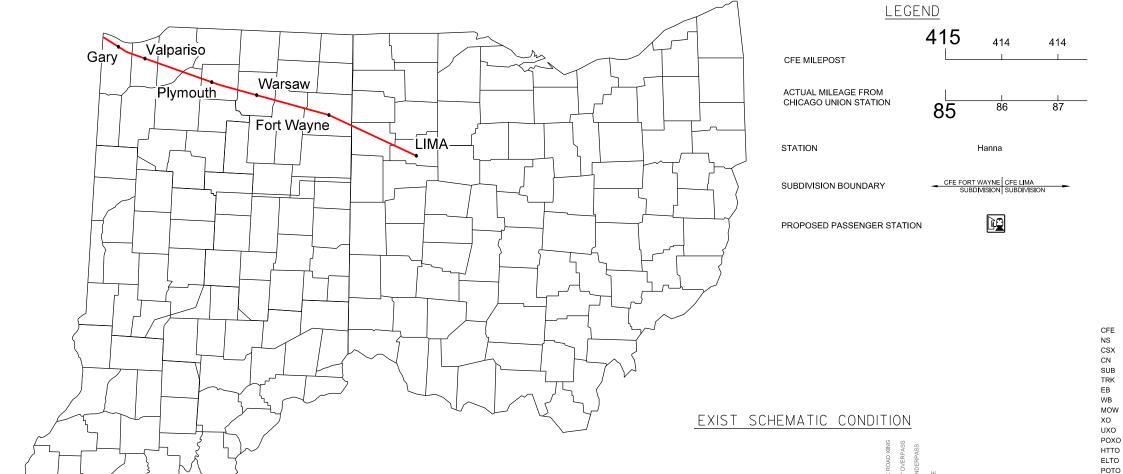






# NORTHERN INDIANA PASSENGER RAIL ASSOICATION (NIPRA) PASSENGER RAIL SERVICE

CONCEPT PLAN FOR TRACK SCHEMATICS FOR EXISTING CONDITIONS, PROPOSED 110MPH AT 4 ROUND TRIP ALTERNATIVE



MAIN TRACK

YARD OR-SIDING TRACK



11414 West Park Place, Suite 300 Milwaukee, WI 53224 (414) 359-2300

10 West Mifflin Street, Suite 300 Madison, WI 53703 (608) 294-5000

### CONCEPTUAL DESIGN

NOT FOR CONSTRUCTION



### ABBREVIATIONS

OD

AMG

TG

SWB

SB TPG

TDG

C3 C4

DPG

IBG

DT

EG

LSB

TPB

### **GENERAL ABBREVIATIONS** CHICAGO , FORT WAYNE & EASTERN RAILROAD NORFOLK SOUTHERN RAILWAY CSX TRANSPORTATION CANADIAN NATIONAL RAILWAY RAILWAY SUBDIVISION TRACK EAST BOUND WEST BOUND MAINTENANCE OF WAY CROSSOVER UNIVERSAL CROSSOVER POWER OPERATED CROSSOVER HAND THROW TURNOUT ELECTRIC LOCK TURNOUT POWER OPERATED TURNOUT

### CROSSING ABBREVIATIONS CROSS BUCKS

WAYSIDE DETECTOR (HBD OR AEI)

XB

FLS

XBwS

CFLS

CROSS BUCKS

CROSS BUCKS WITH STOP SIGNS

FLASHING LIGHT SIGNALS

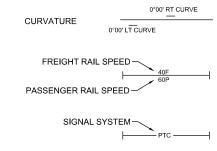
CANTILEVERED FLASHING LIGHT SIGNALS

WITH GATES

ONE-WAY LOW SPEED DIAMOND

### **BRIDGE TYPE ABBREVIATIONS**

BALLAST DECK OPEN DECK DECK PLATE GIRDER (MULTIPLE) THRU GIRDER CONCRETE BRIDGE SWING BRIDGE STEEL BRIDGE THRU-PLATE GIRDER TWIN DECK GIRDER THRU PLATE GIRDER (4 STRINGERS) THRU PLATE GIRDER (2 STRINGERS) PILE TRESTLE DECK GIRDER DECK PLATE GIRDER I-BEAM GIRDER (ROLLED) DECK TRUSS TIMBER PILE BRIDGE "E" GIRDER LIFT SPAN BRIDGE



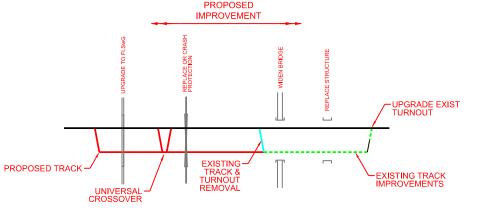
### SHEET NO. 1 OF 14 SHEETS

### PROPOSED SCHEMATIC CONDITION

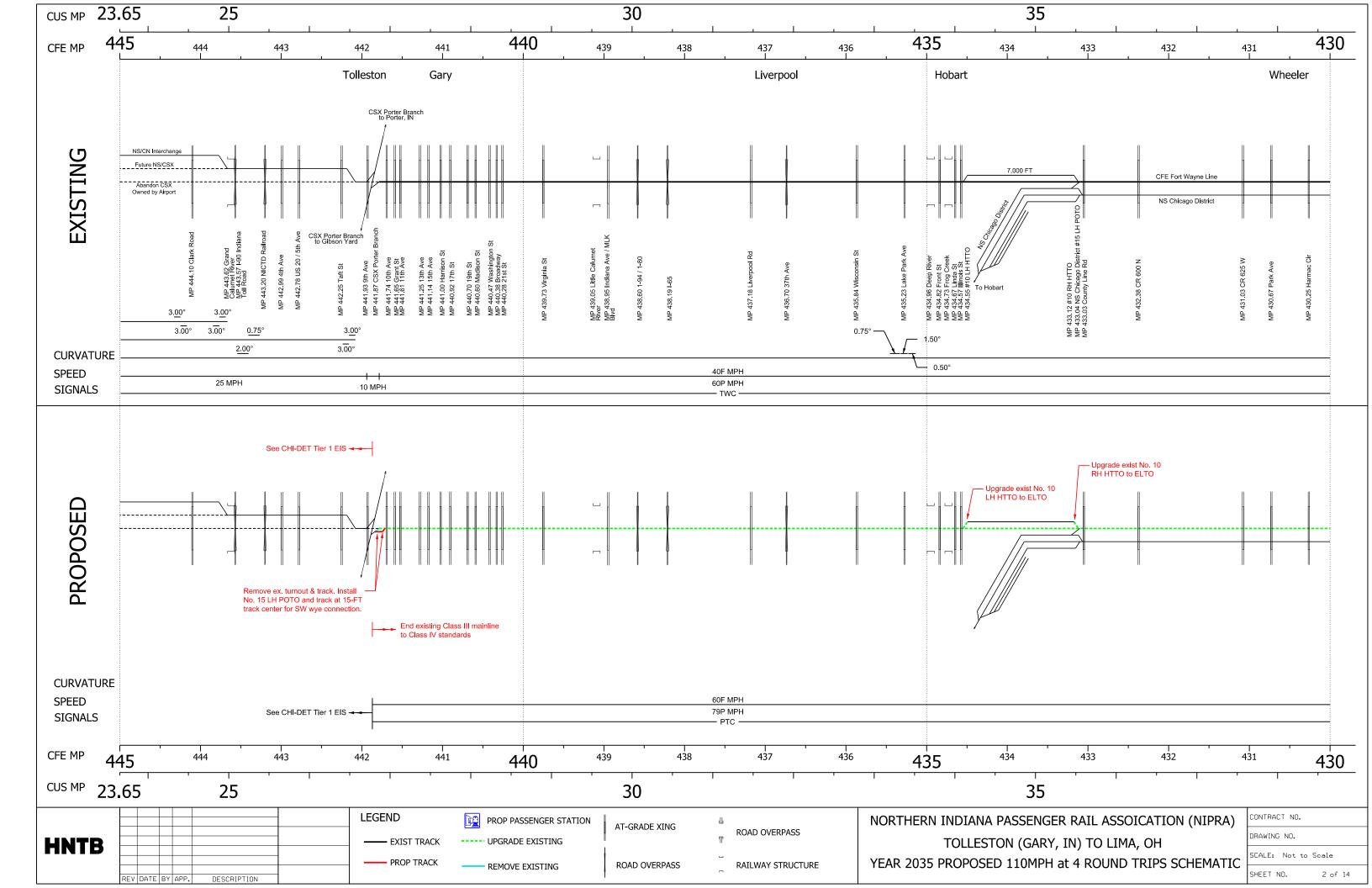
∽WYE TRACK

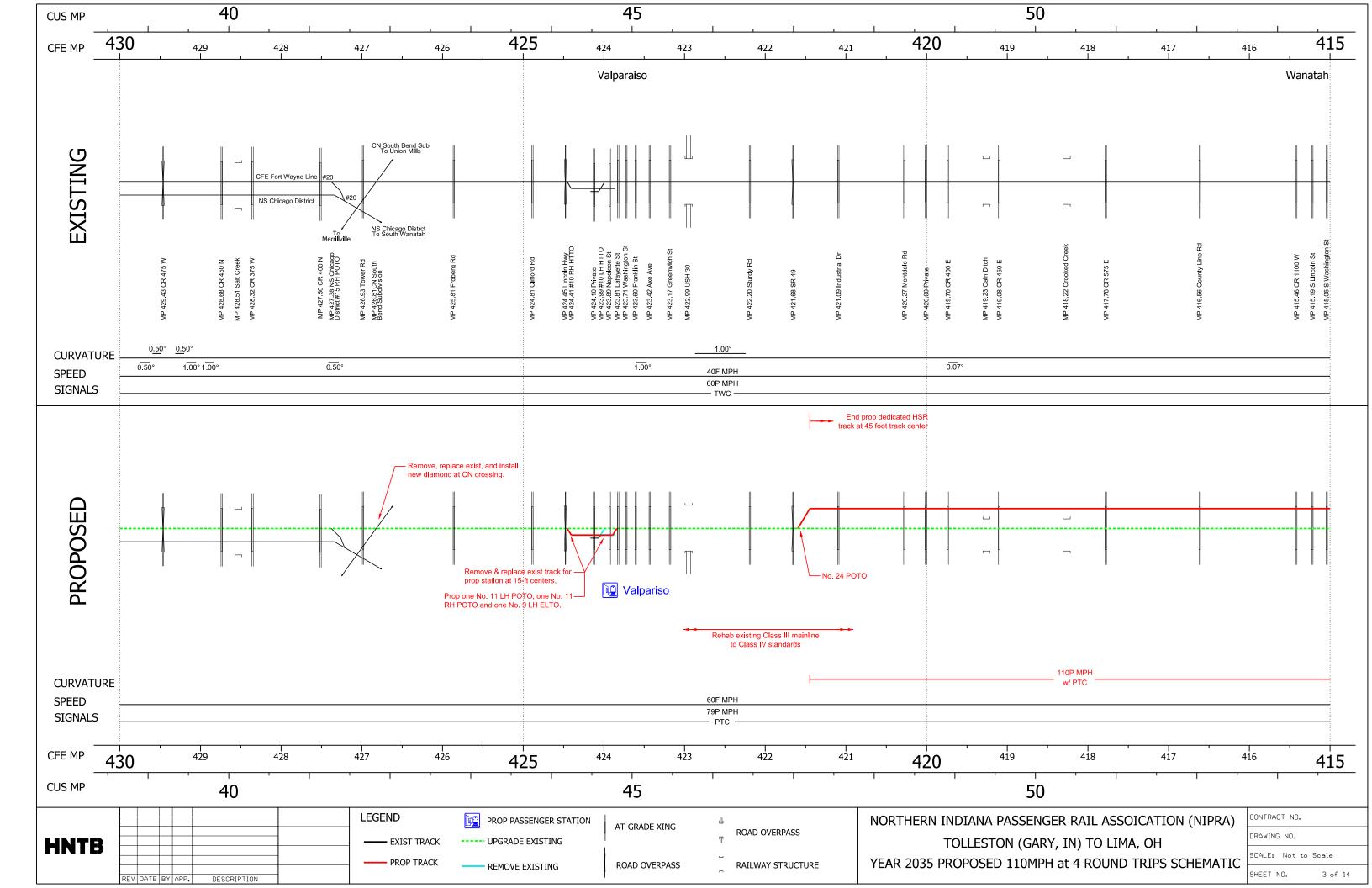
DIAMOND-

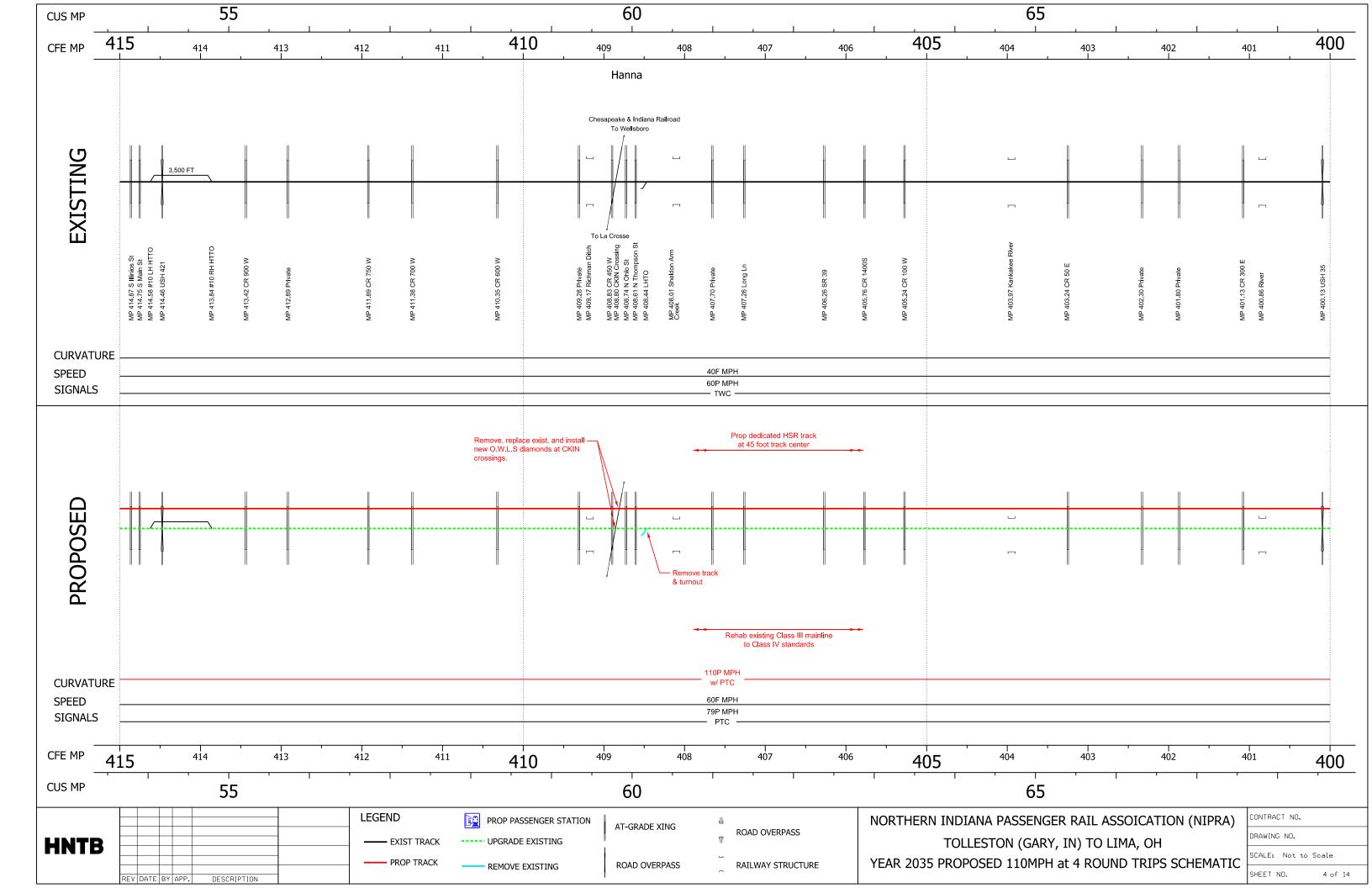
TRACK CONTINUES

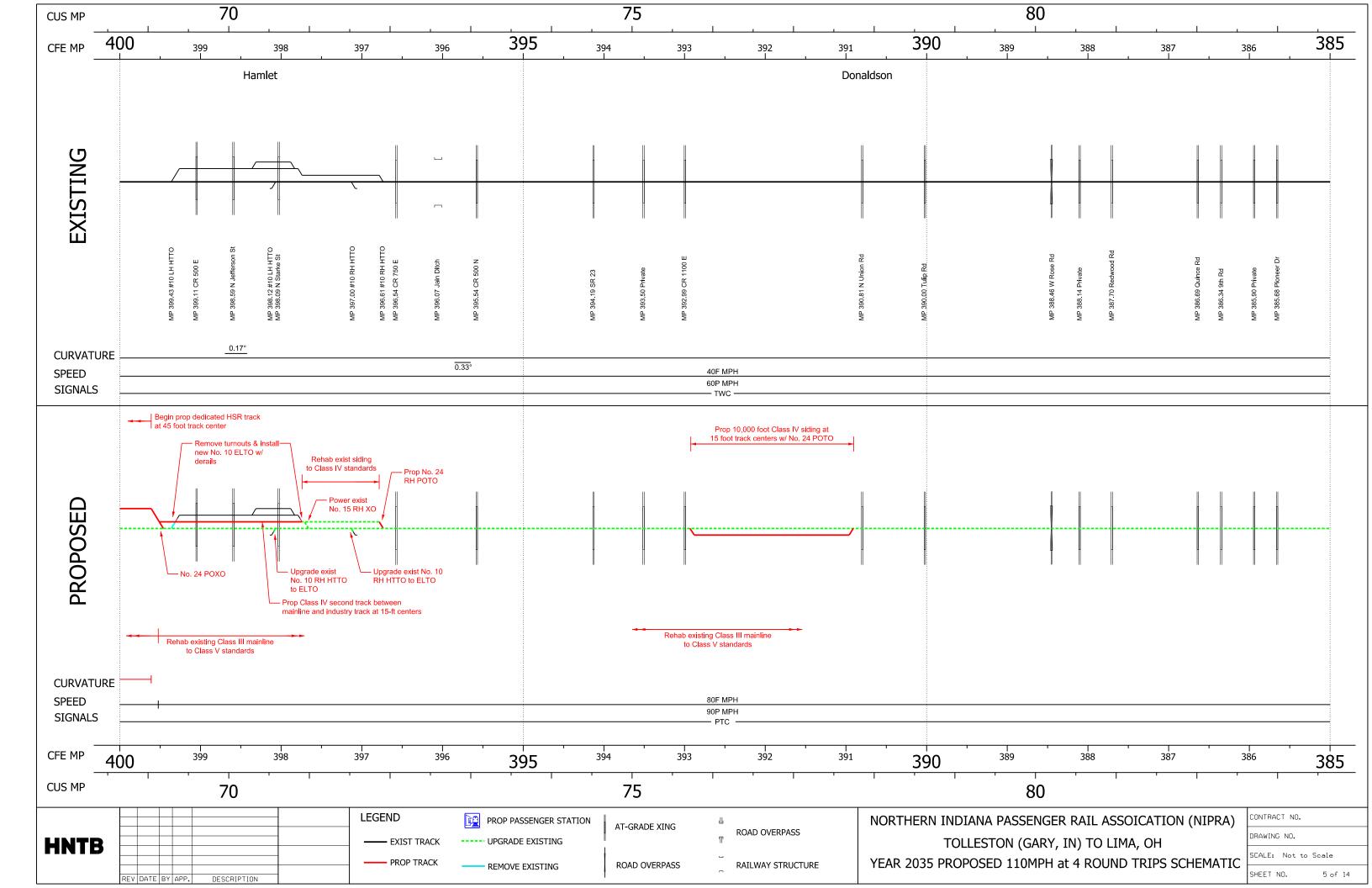


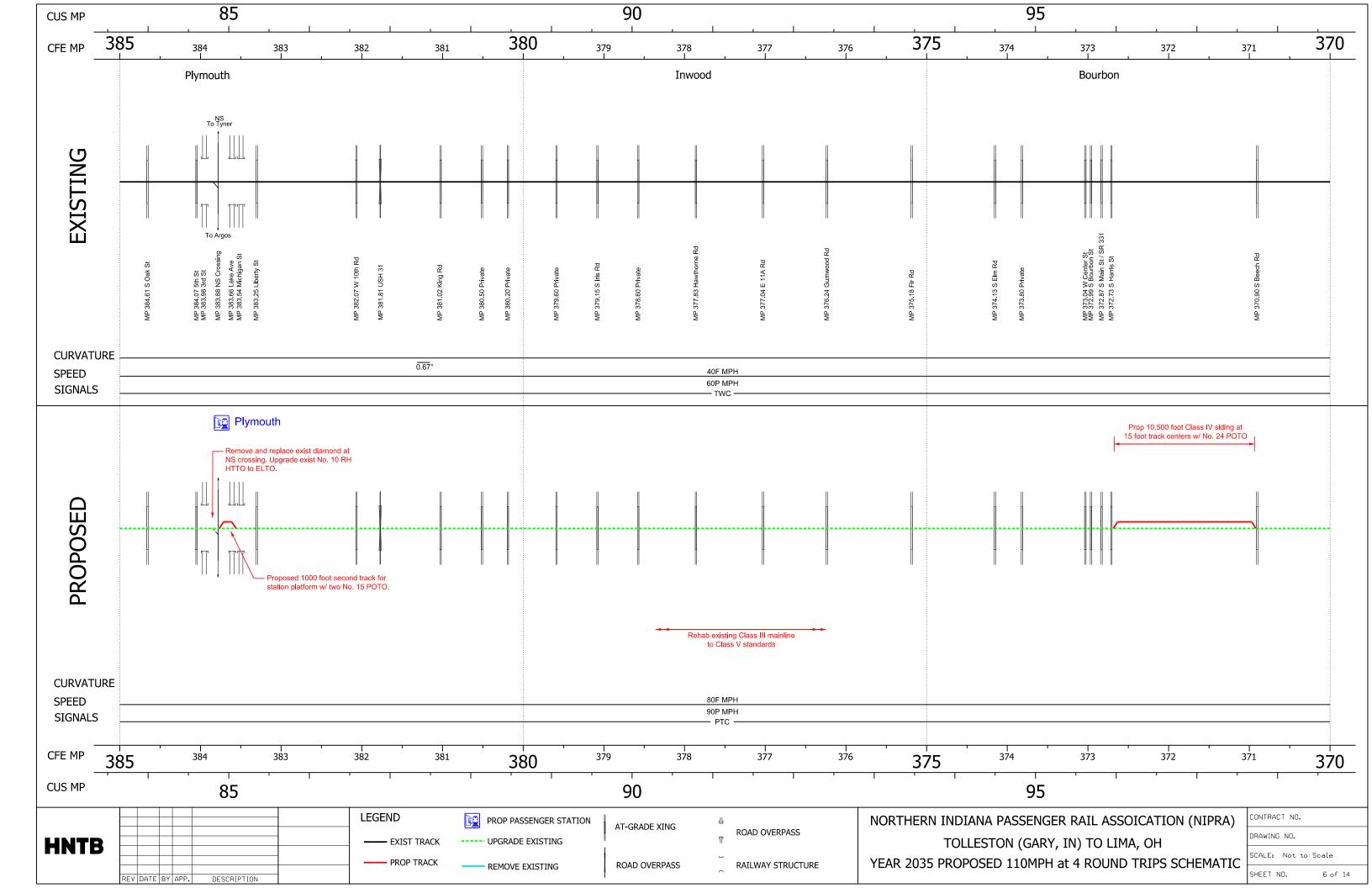
## PLAN REVISIONS DATE SHEET NO. APPROVER

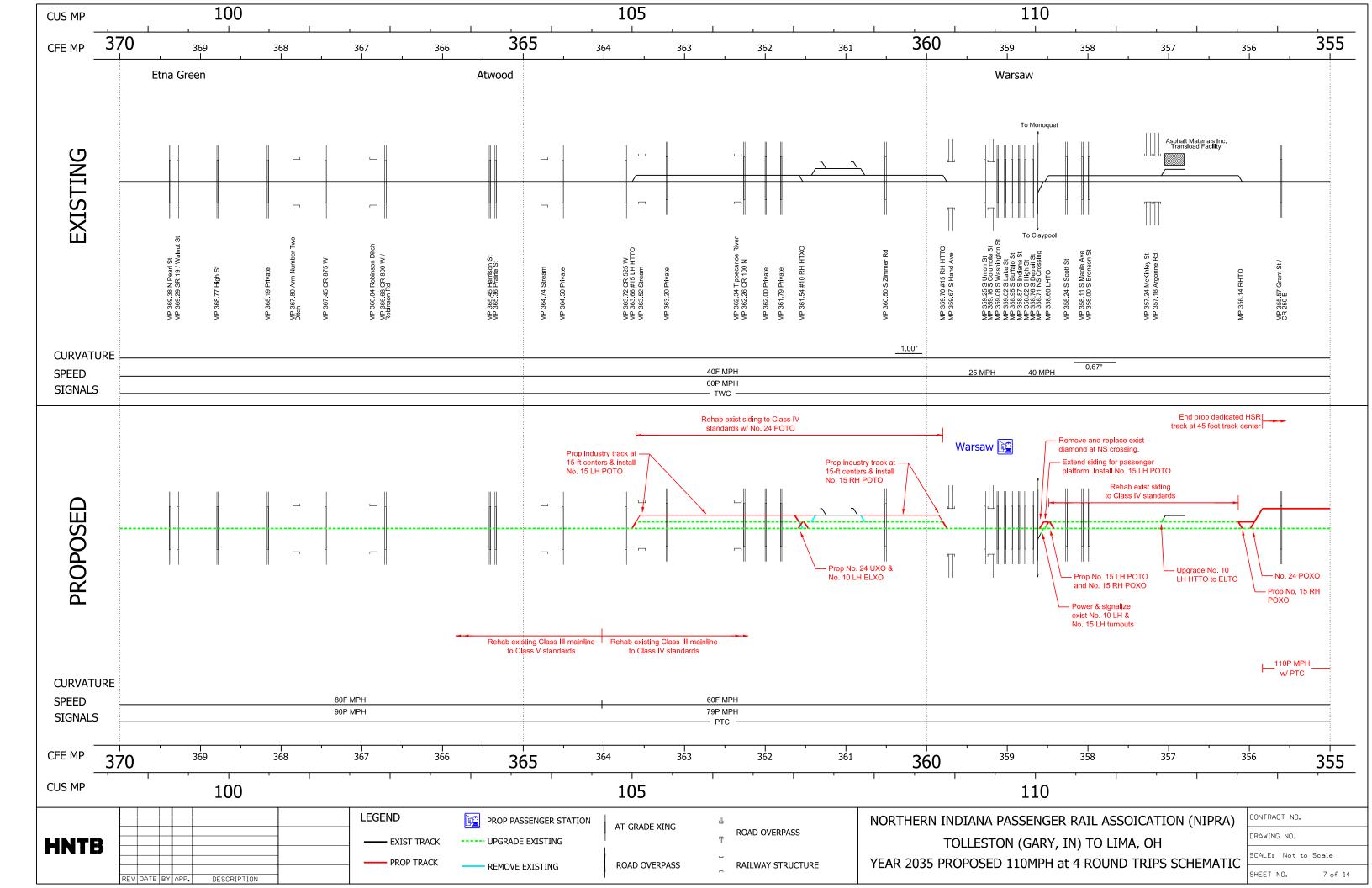


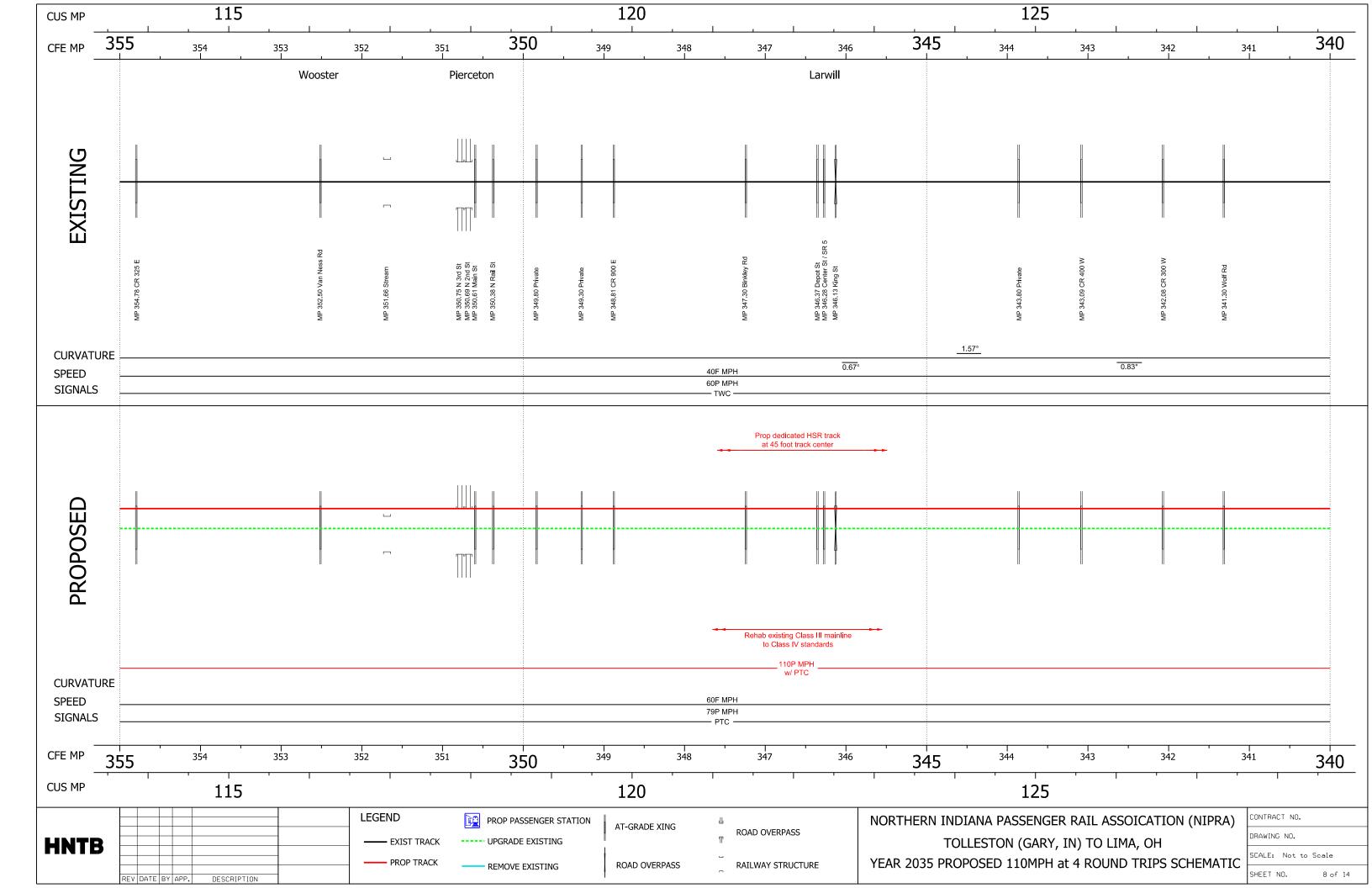


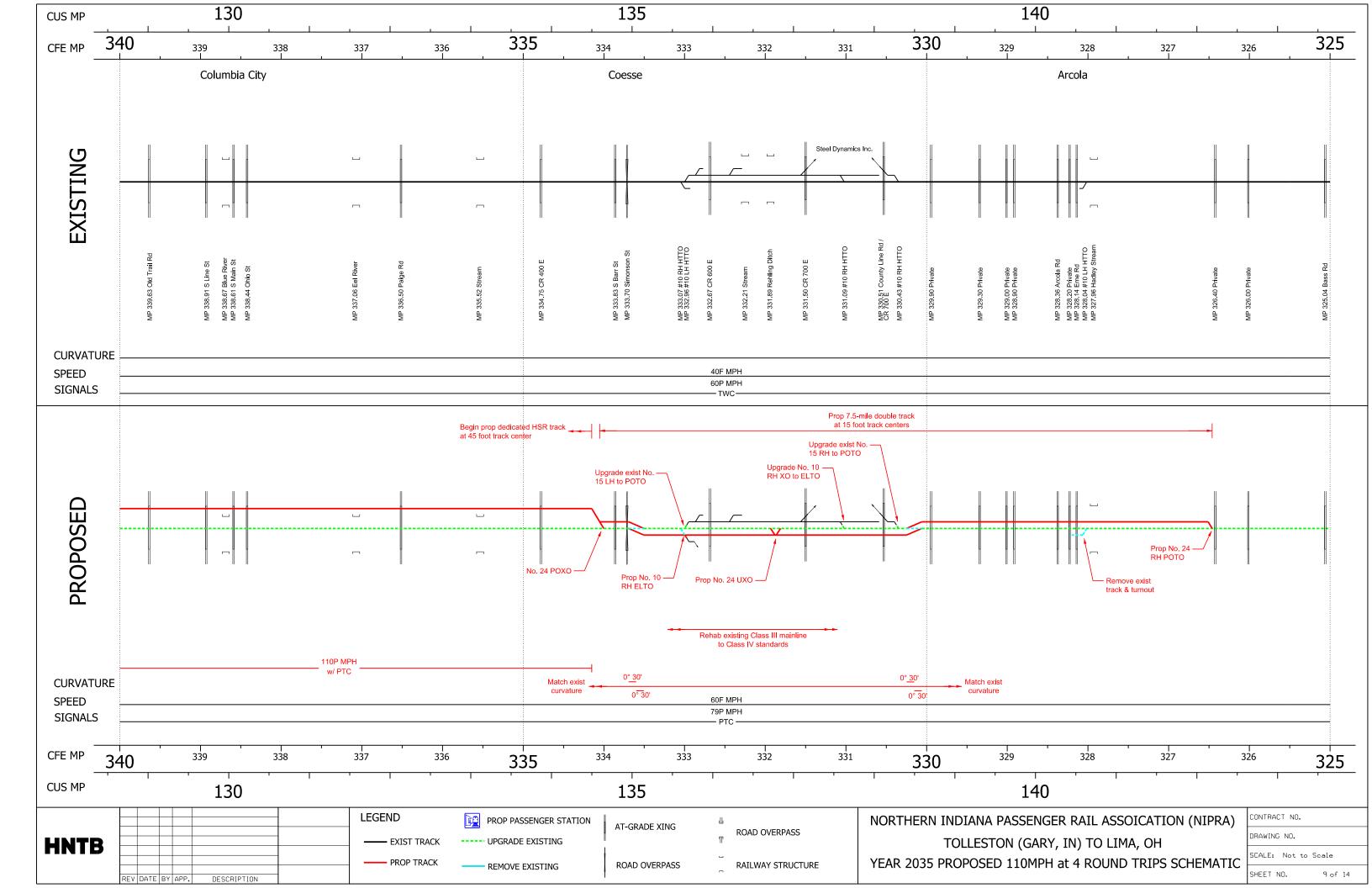


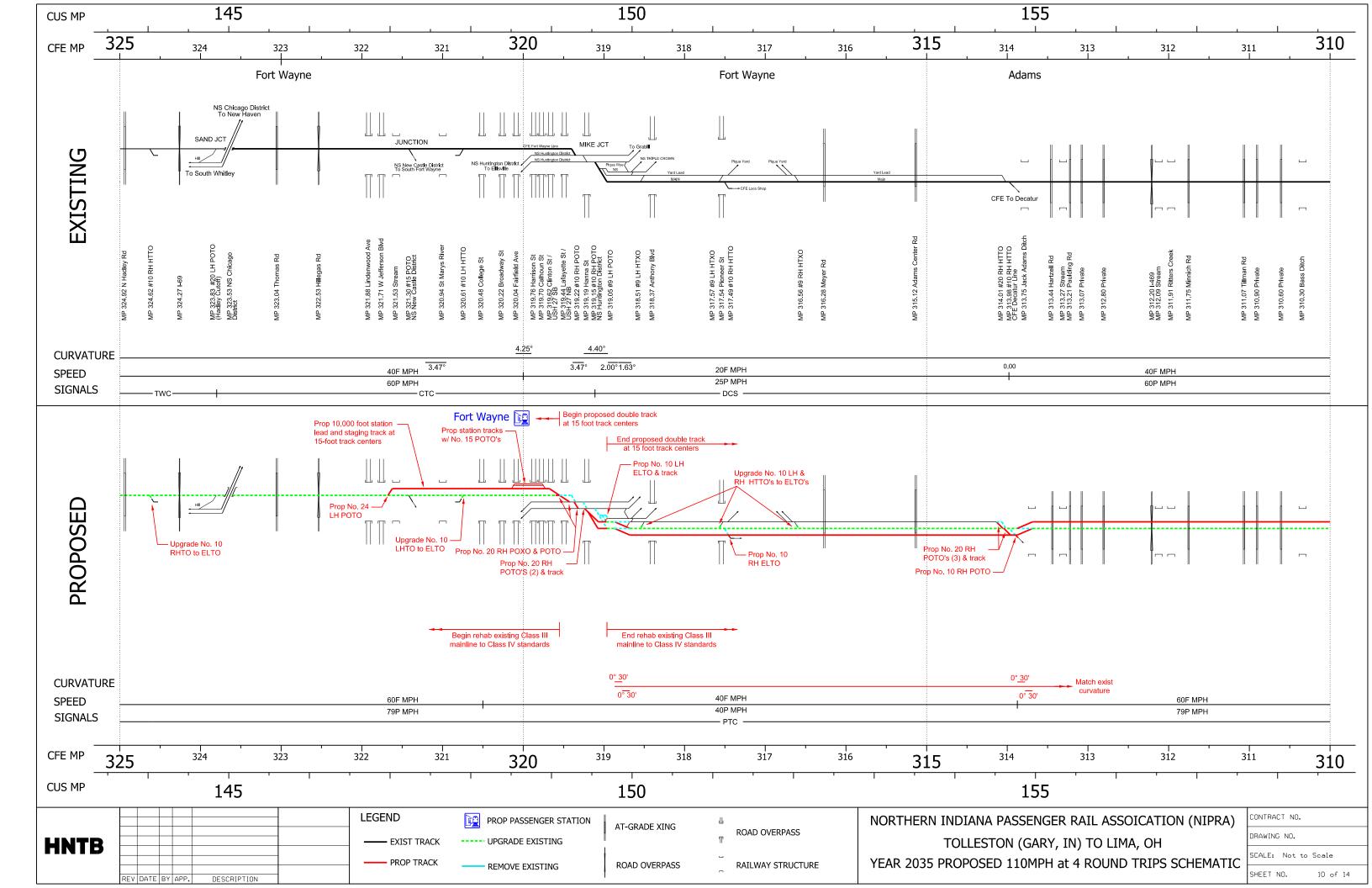


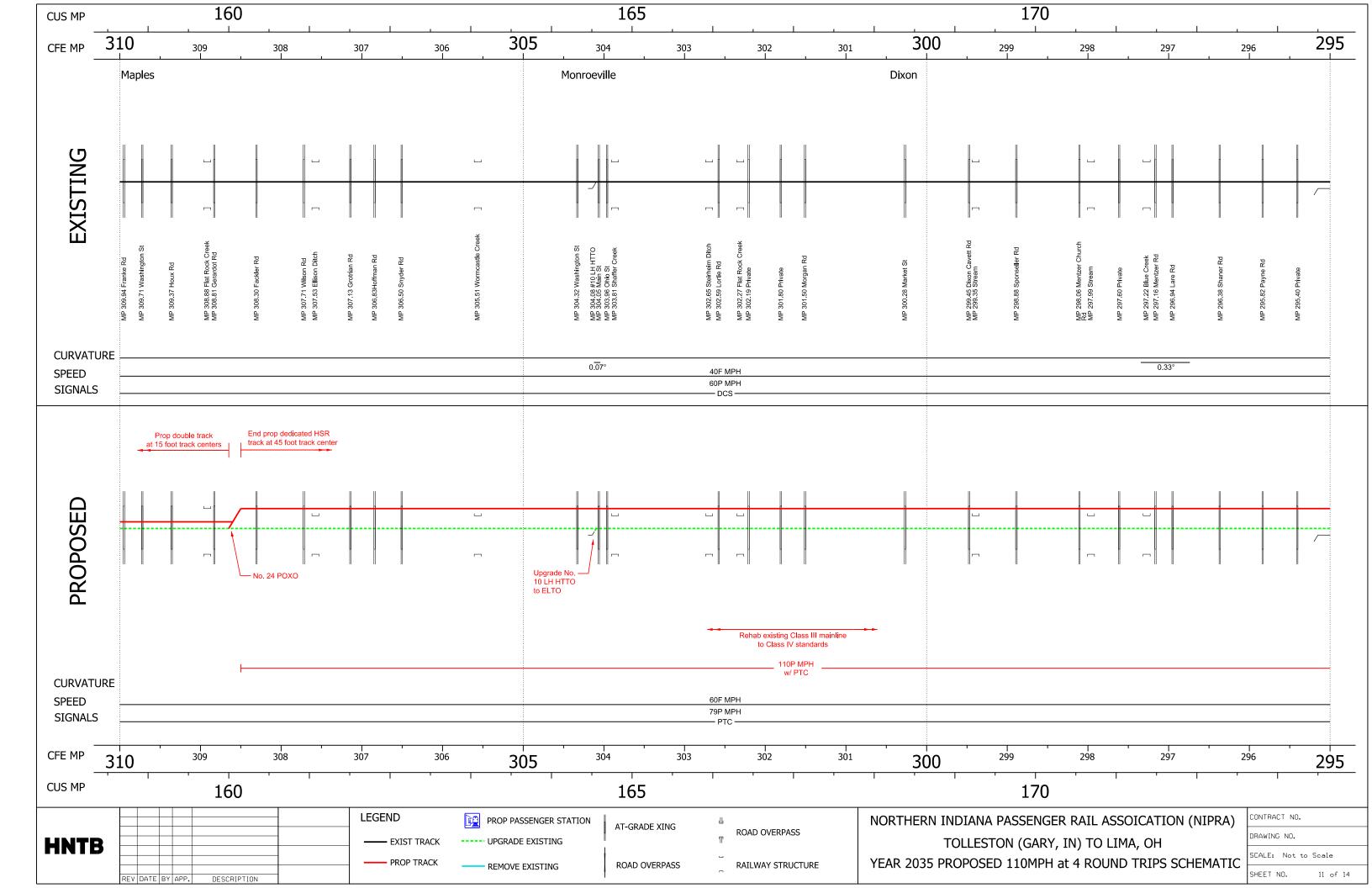


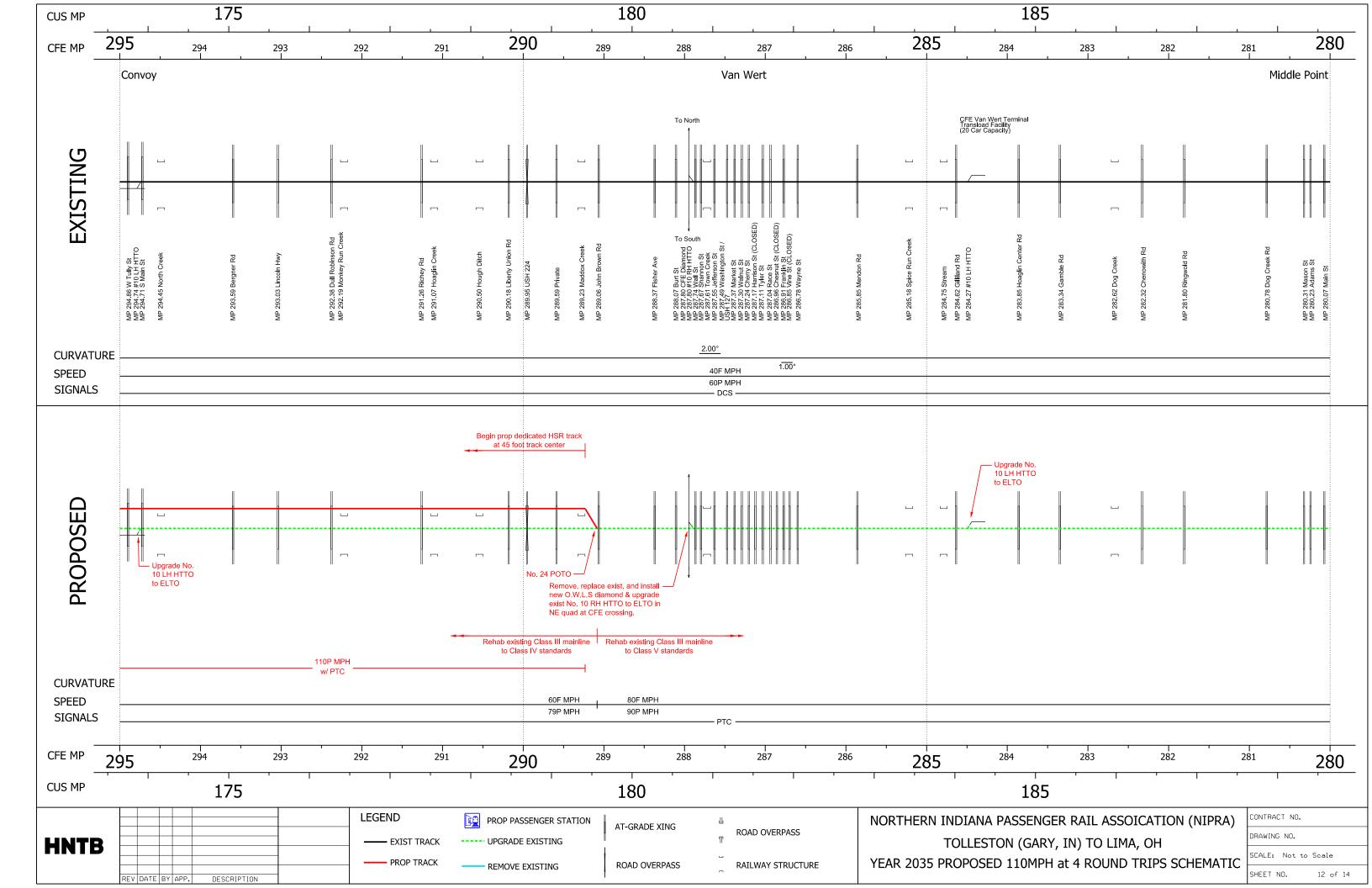


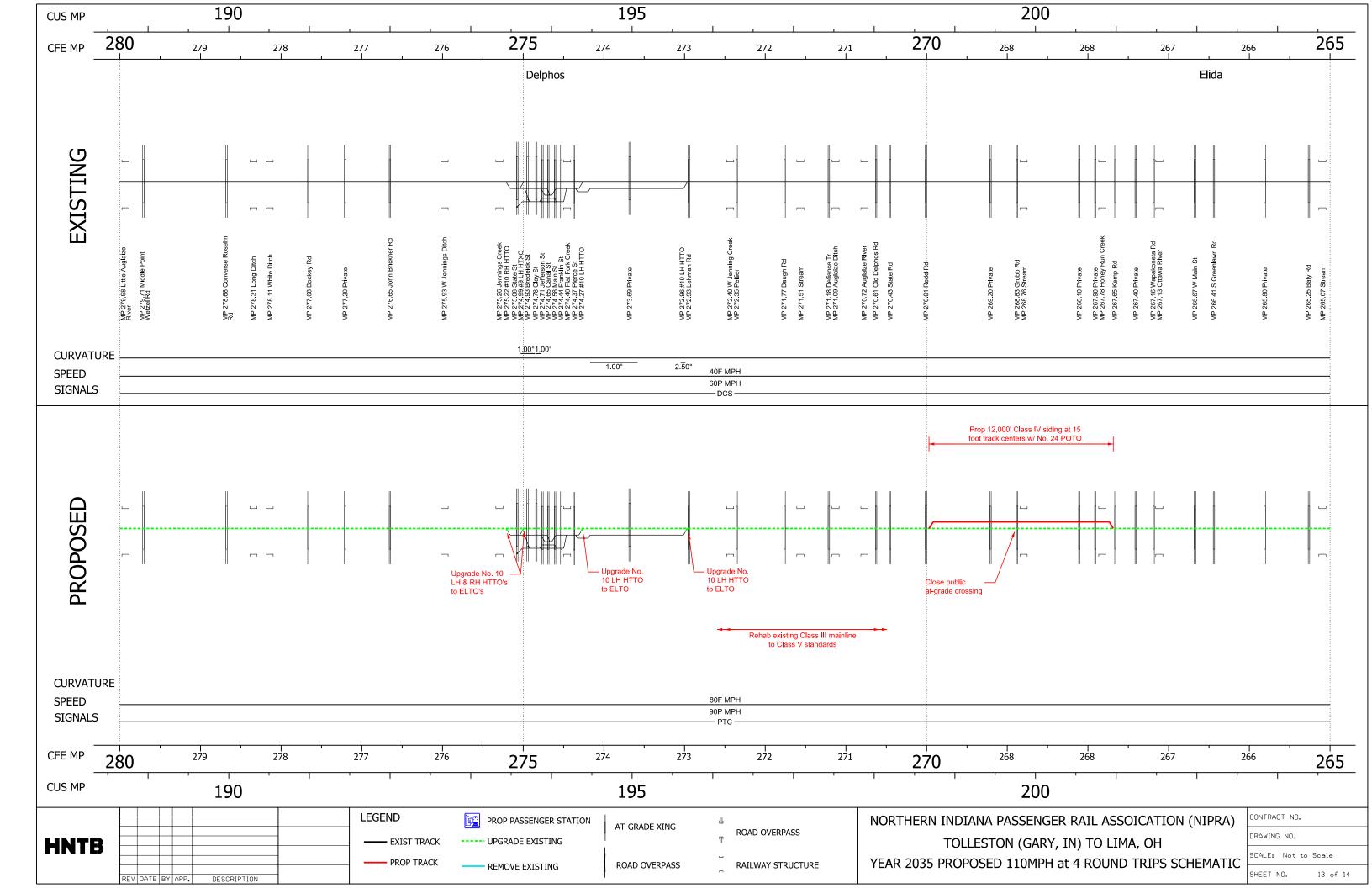


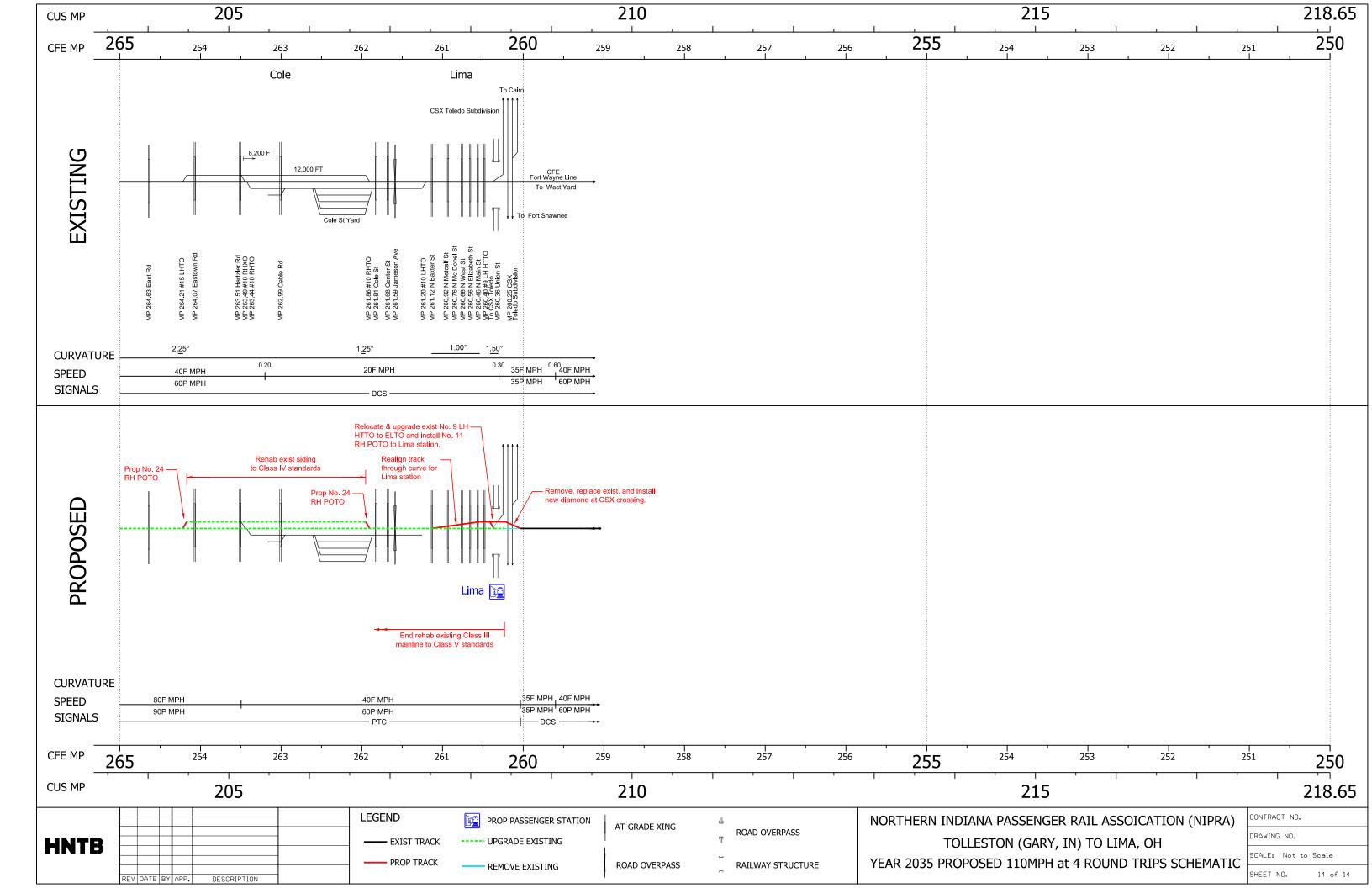












# APPENDIX B: CONCEPTUAL COST ESTIMATES Conceptual cost estimates are based on conceptual schematics. Further refinement of capital improvements and capital costs will occur during future host railroad coordination, service planning and preliminary engineering efforts.

Cat.	DESCRIPTION			SERVICE ALTERNATIV	E	
	DESCRIPTION		79 MPH at 2 RT	79 MPH at 4 RT		110 MPH at 4 RT
10 10.01 10.02 10.03	TRACK STRUCTURES & TRACK Track structure: Viaduct Track structure: Major/Movable bridge Track structure: Undergrade Bridges	\$ \$ \$	16,980,000 29,700,000	\$ - \$ 21,120,000 \$ 30,750,000	\$ \$ \$	- 26,520,000 44,580,000
10.03 10.04 10.05 10.06	Track structure: Culverts and drainage structures Track structure: Cut and Fill (+/- 4' height/depth) Track structure: At-grade (grading and subgrade stabilization)	\$ \$ \$	30,354,412	\$ - \$ 41,678,115 \$ -	\$ \$ \$	88,582,348 -
10.07 10.08 10.09 10.10	Track structure: Tunnel Track structure: Retaining walls and systems Track new construction: Conventional ballasted Track new construction: Non-ballasted	\$ \$ \$	- - 48,863,200 -	\$ - \$ 66,233,600 \$ -	\$ \$ \$	- - 129,539,216 -
10.11 10.12 10.13 10.14 10.15 10.16	Track rehabilitation: Ballast and surfacing Track rehabilitation: Ditching and drainage Track rehabilitation: Component replacement (rail, ties, etc) Track: Special track work (switches, turnouts, insulated joints) Track: Major interlockings Track: Switch heaters (with power and control)	\$ \$ \$ \$ \$	201,566,601 25,660,000	\$ - \$ 202,839,901 \$ 31,565,000 \$ -	\$ \$ \$ \$ \$	204,819,400 29,215,000
10.17 10.18	Track: Vibration and noise dampening Other linear structures including fencing, sound walls Category 10 Contingency (30%) Total for Category 10 TRACK STRUCTURES & TRACK	\$ \$ \$ <b>\$</b>	105,937,264 <b>459,061,477</b>	\$ - \$ 118,255,985 \$ 512,442,601	\$ \$ \$ <b>\$</b>	- - 156,976,789 <b>680,232,754</b>
20 20.01 20.02 20.03 20.04	STATIONS & TERMINALS Station buildings: Intercity passenger rail only Station buildings: Joint use (commuter rail, intercity bus) Platforms Elevators, escalators	\$ \$ \$	-	\$ - \$ - \$ -	\$ \$ \$ \$	- - -
20.05 20.06 20.07	Joint commercial development Pedestrian / bike access and accommodation, landscaping, parking lots Automobile, bus, van accessways including roads	\$ \$ \$	- - -	\$ - \$ - \$ -	\$ \$ \$ \$	- - -
20.08 20.09	Fare collection systems and equipment Station security Category 20 Contingency (30%) Total for Category 20 STATIONS & TERMINALS	\$ \$ <b>\$</b>	- - -	\$ - \$ - \$ -	\$ \$ <b>\$</b>	- - - -
30.01 30.02 30.03	Administration building: Office, sales, storage, revenue counting Light maintenance facility Heavy maintenance facility	\$ \$ \$	- 300,000 -	\$ - \$ 300,000 \$ -	\$ \$	300,000
30.04 30.05	Storage or maintenance-of-way building/bases Yard and Yard Track Category 30 Contingency (0%) Total for Category 30 SUPPORT FACILITIES	\$ \$ <b>\$</b>	300,000	\$ - \$ - \$ 300,000	\$ \$ <b>\$</b>	- - - 300,000
40 40.01 40.02 40.03	SITEWORK, RIGHT OF WAY, LAND  Demolition, clearing, site preparation  Site utilities, utility relocation  Hazardous material, contaminated soil removal/mitigation, ground water treatments	\$ \$	4,535,000 5,000,000	\$ 4,535,000 \$ 5,000,000	\$ \$ \$	4,535,000 5,000,000
40.04 40.05 40.06 40.07	Environmental mitigation: wetlands, historic/archeology, parks  Site structures including retaining walls, sound walls  Temporary facilities and other indirect costs during construction  Purchase or lease of real estate	\$ \$ \$	-	\$ - \$ - \$ -	\$ \$ \$ \$	- - - 3,056,970
40.08 40.09	Highway/pedestrian overpass/grade separations Relocation of existing households and businesses Category 40 Contingency (30%) Total for Category 40 SITEWORK, RIGHT OF WAY, LAND	\$ \$ \$ <b>\$</b>	90,000 - 2,887,500 <b>12,512,500</b>	\$ 150,000 \$ - \$ 2,905,500 \$ 12,590,500	\$ \$ \$ <b>\$</b>	180,000 - 3,831,591 <b>16,603,561</b>
50 50.01	COMMUNICATIONS & SIGNALING Wayside signaling equipment	\$	55,960,000	\$ 65,280,000	\$	66,600,000
50.02 50.03 50.04	Signal power access and distribution On-board signaling equipment Traffic control and dispatching systems	\$ \$	997,700 - -	\$ 997,700 \$ - \$ -	\$ \$ \$	997,700
50.05 50.06 50.07 50.08	Communications Grade crossing protection Hazard detectors: dragging equipment, high water, slide, etc. Station train approach warning system	\$ \$ \$	100,677,000 48,960,000 1,360,500	\$ 100,677,000 \$ 49,610,000 \$ 1,360,500 \$ -	\$ \$ \$	100,677,000 75,045,000 1,360,500
	Category 50 Contingency (30%) Total for Category 50 COMMUNICATIONS & SIGNALING	\$ <b>\$</b>	62,386,560 <b>270,341,760</b>	\$ 65,377,560 \$ <b>283,302,760</b>	\$ <b>\$</b>	73,404,060 <b>318,084,260</b>
70	CONSTRUCTION SUBTOTAL (10 - 60)  CORRIDOR COST PER MILE VEHICLES	<i>\$</i> \$	<i>742,215,737</i> 4,091,597	\$ 808,635,861 \$ 4,457,750	\$ \$	1,015,220,574 5,596,585
70.00 70.01	Vehicle acquisition: Electric locomotive Vehicle acquisition: Non-electric locomotive	\$ \$		\$ - \$ -	\$ \$	-
70.04 70.05	Veh acq: Loco-hauled passenger cars w/ ticketed space Veh acq: Loco-hauled passenger cars w/o ticketed space Category 70 Contingency (0%) Total for Category 70 VEHICLES	\$ \$ <b>\$</b>	- - -	\$ - \$ - \$ - \$	\$ \$ <b>\$</b>	- - - -
80 80.01	PROFESSIONAL SERVICES Service Development Plan/Service Environmental (1%)	\$	7,422,157	\$ 8,086,359	\$	10,152,206
80.02 80.03	Preliminary Engineering/Project Environmental (1%) Final design (2%)	\$	7,422,157 14,844,315	\$ 8,086,359 \$ 16,172,717	\$	10,152,206 20,304,411
80.04 80.05 80.06	Project management for design and construction (2%) Construction administration & management (2%) Professional liability and other non-construction insurance	\$ \$ \$	14,844,315 14,844,315	\$ 16,172,717 \$ 16,172,717 \$ -	\$ \$ \$	20,304,411 20,304,411 -
80.07 80.08 80.09	Legal; Permits; Review Fees by other agencies, cities, etc. Surveys, testing, investigation (1%) Engineering inspection (1%)	\$ \$ \$	- 7,422,157 7,422,157	\$ 8,086,359 \$ 8,086,359	\$ \$ \$	- 10,152,206 10,152,206
80.10	Start up Total for Category 80 PROFESSIONAL SERVICES	\$	74,221,574	\$ 80,863,586	\$	101,522,057
	Subtotal (10-80)	\$	816,437,310	\$ 889,499,447	\$	1,116,742,632
90	UNALLOCATED CONTINGENCY (10%)	\$	81,643,731	\$ 88,949,945	\$	111,674,263
	LIMA - TOLLESTON CAPITAL COSTS (10-90)	\$	898,081,041	\$ 978,449,391	\$	1,228,416,895
	FRAL NOTES:					

### GENERAL NOTES:

- 1. All costs shown are in 2018 dollars.
  2. FRA Standard cost category 60 Electrification is not included and not applicable for this project.
  3. Contingency percentage of 30% is applied to standard cost categories 10, 20, 40, and 50. A 10% unallocated contingency is applied to the total of sub categories 10, 20, 30, 40, 50, 70 and 80.
- 4. SCC 20 costs are not included in the capital cost estimate at this phase. It is assumed that each city will secure funds for proposed stations.5. Costs associated with SCC 70 are to be evaluated at later phase and are considered to be part of other state sponsered services or provided through operating  $\ \ \, \text{agreement for future operator}.$



### 2 DRT at 79mph 20-Year Cash Flow

Year (2016\$)	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050
																					<b></b>
Section 209 Line Item																					<del></del>
Revenue	4	A 0=0 000	4 40 004 000	4 40 500 500	4 42 242 222	4 40 400 000	4 40 000 000	4 4 4 9 9 9 9 9 9	4 4 4 9 = 4 9 9	4	4 .= .==	4	4 45 005 500	4 += 000 +00	A .= 0.4.5.000	A 40 000 000	4 40 000 400	A 40 CTO 000	4 00 000	4 24 222 522	1 21 322 222
Ticket Revenue	\$ 11,614,500	\$ 11,973,200	\$ 12,331,900	\$ 12,690,600	\$ 13,049,300	\$ 13,408,000	\$ 13,897,800	\$ 14,387,600	\$ 14,877,400	\$ 15,367,200	\$ 15,857,000	\$ 16,346,800	\$ 16,836,600	\$ 17,326,400		\$ 18,306,000	\$ 18,989,400	\$ 19,672,800	\$ 20,356,200	\$ 21,039,600	\$ 21,723,000
Food & Beverage	\$ 336,500	\$ 347,600	\$ 358,700	\$ 369,800	\$ 380,900	\$ 392,000	\$ 404,800	\$ 417,600	\$ 430,400	\$ 443,200	\$ 456,000	\$ 468,800	\$ 481,600	\$ 494,400	\$ 507,200	\$ 520,000	\$ 539,100	\$ 558,200	\$ 577,300	\$ 596,400	\$ 615,500
Other Revenue	4															•			•		1
Total Revenue	\$ 11,951,000	\$ 12,320,800	\$ 12,690,600	\$ 13,060,400	\$ 13,430,200	\$ 13,800,000	\$ 14,302,600	\$ 14,805,200	\$ 15,307,800	\$ 15,810,400	\$ 16,313,000	\$ 16,815,600	\$ 17,318,200	\$ 17,820,800	\$ 18,323,400	\$ 18,826,000	\$ 19,528,500	\$ 20,231,000	\$ 20,933,500	\$ 21,636,000	\$ 22,338,500
Expenses																					
Third Party Costs																					
Host Railroad	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2.123.000	\$ 2.123.000	\$ 2,123,000	\$ 2.123.000	\$ 2,123,000	\$ 2.123.000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000	\$ 2,123,000
Synthetic Host Railroad Charge	, , , , , , , ,	, , ,,,,,,,	, , ,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, , ,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. , ., ., .	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , ,	, , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , ,,,,,,,	, , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , ,	
Fuel and Power	\$ 701.000	\$ 701,000	\$ 701.000	\$ 701.000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000	\$ 701,000
Subtotal: Third Party Costs	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000	\$ 2,824,000
•					, ,			, , ,				, ,		, , ,	, , ,	, ,	, , ,	, , ,	, ,		
Fixed Route Costs																					
Train & Engine Crew Labor	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000	\$ 2,286,000
Car & Locomotive Maintenance and Turnaround	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000	\$ 3,460,000
Onboard Passenger Technology	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000	\$ 87,000
OBS - Crew	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000	\$ 531,000
Commissary Provisions	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000
Route Advertising	\$ 126,000	\$ 129,800	\$ 133,600	\$ 137,400	\$ 141,200	\$ 145,000	\$ 149,100	\$ 153,200	\$ 157,300	\$ 161,400	\$ 165,500	\$ 169,600	\$ 173,700	\$ 177,800	\$ 181,900	\$ 186,000	\$ 192,100	\$ 198,200	\$ 204,300	\$ 210,400	\$ 216,500
Reservations & Call Centers	\$ 1,007,500	\$ 1,037,600	\$ 1,067,700	\$ 1,097,800	\$ 1,127,900	\$ 1,158,000	\$ 1,190,600	\$ 1,223,200	\$ 1,255,800	\$ 1,288,400	\$ 1,321,000	\$ 1,353,600	\$ 1,386,200	\$ 1,418,800	\$ 1,451,400	\$ 1,484,000	\$ 1,532,700	\$ 1,581,400	\$ 1,630,100	\$ 1,678,800	\$ 1,727,500
Stations	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000
Station Technology	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Commissions	\$ 197,500	\$ 203,400	\$ 209,300	\$ 215,200	\$ 221,100	\$ 227,000	\$ 233,400	\$ 239,800	\$ 246,200	\$ 252,600	\$ 259,000	\$ 265,400	\$ 271,800	\$ 278,200	\$ 284,600	\$ 291,000	\$ 300,500	\$ 310,000	\$ 319,500	\$ 329,000	\$ 338,500
Customer Concession	\$ 19,000	\$ 19,600	\$ 20,200	\$ 20,800	\$ 21,400	\$ 22,000	\$ 22,700	\$ 23,400	\$ 24,100	\$ 24,800	\$ 25,500	\$ 26,200	\$ 26,900	\$ 27,600	\$ 28,300	\$ 29,000	\$ 30,000	\$ 31,000	\$ 32,000	\$ 33,000	\$ 34,000
Connecting Motor Coach																					
Regional/Local Police	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000	\$ 58,000
Block & Tower Operations																					
Terminal Yard Operations	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
Terminal M o W	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000	\$ 113,000
Insurance	\$ 394,000	\$ 407,000	\$ 420,000	\$ 433,000	\$ 446,000	\$ 459,000	\$ 474,000	\$ 489,000	\$ 504,000	\$ 519,000	\$ 534,000	\$ 549,000	\$ 564,000	\$ 579,000	\$ 594,000	\$ 609,000	\$ 631,300	\$ 653,600	\$ 675,900	\$ 698,200	\$ 720,500
Subtotal: Fixed Route Costs	\$ 9,941,000	\$ 9,994,400	\$ 10,047,800	\$ 10,101,200	\$ 10,154,600	\$ 10,208,000	\$ 10,266,800	\$ 10,325,600	\$ 10,384,400	\$ 10,443,200	\$ 10,502,000	\$ 10,560,800	\$ 10,619,600	\$ 10,678,400	\$ 10,737,200	\$ 10,796,000	\$ 10,883,600	\$ 10,971,200	\$ 11,058,800	\$ 11,146,400	\$ 11,234,000
Additions																					
Additives  Marketing (2.3% of ticket revenue)	\$ 267.000	\$ 275,200	\$ 283.400	\$ 291.600	\$ 299.800	\$ 308.000	\$ 319.300	\$ 330.600	\$ 341.900	\$ 353.200	\$ 364.500	\$ 375,800	\$ 387.100	\$ 398.400	\$ 409,700	\$ 421.000	\$ 436.700	\$ 452,400	\$ 468.100	\$ 483.800	\$ 499.500
,	\$ 695,000	\$ 695,000	\$ 695,000	\$ 695,000	,	,	\$ 695,000	\$ 695,000	\$ 695,000	\$ 695,000	\$ 695,000	7 0.0,000	7	\$ 695,000	\$ 695,000	\$ 695,000	\$ 695,000		\$ 695,000		\$ 695,000
T&E (30.4% of Train & Engine Crew Labor)  M o E (27.1% of Car & Loco Maintenance/Turnaround)	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000		\$ 938,000	\$ 938,000	\$ 938,000	\$ 938,000	. ,	\$ 938,000	· · · · · · · · · · · · · · · · · · ·	\$ 938,000
OBS (10.0% of OBS - Crew and Provisions)	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000			\$ 64.000	\$ 64,000	\$ 64.000	\$ 64.000	\$ 64.000	\$ 64.000	· · · · · · · · · · · · · · · · · · ·	\$ 64.000
Police (\$0.005 per passenger mile)	\$ 206,000	\$ 212,800	\$ 219,600	\$ 226,400	\$ 233,200	\$ 240,000	\$ 247,900	\$ 255,800	\$ 263,700	\$ 271,600	\$ 279,500	\$ 287,400	,	\$ 303,200	\$ 311,100	\$ 319,000	\$ 330,700	. ,	\$ 354,100	,	\$ 377,500
Shared Support Services (3.25% of route costs)	\$ 323,000	\$ 324,800	\$ 326,600	\$ 328,400	\$ 233,200	\$ 332,000	\$ 333,900	\$ 335,800	\$ 337,700	\$ 339,600	\$ 341,500	\$ 343,400	\$ 345,300	\$ 303,200	\$ 349,100	\$ 351,000	\$ 353,800	\$ 356,600	\$ 359,400	· · · · · · · · · · · · · · · · · · ·	\$ 365,000
Subtotal: Additives	\$ 2.493.000	\$ 2,509,800	\$ 2,526,600	\$ 2.543.400	\$ 2,560,200	\$ 2.577.000	\$ 2,598,100	\$ 2,619,200	\$ 2.640.300	\$ 2,661,400		\$ 2,703,600			\$ 2,766,900	\$ 2,788,000	\$ 2.818.200	\$ 2.848.400	\$ 2,878,600		\$ 2.939.000
Subtotal. Additives	3 2,493,000	3 2,303,800	\$ 2,320,000	3 2,343,400	3 2,360,200	\$ 2,377,000	\$ 2,336,100	\$ 2,019,200	\$ 2,640,300	3 2,001,400	3 2,082,300	\$ 2,703,600	\$ 2,724,700	3 2,743,800	3 2,766,900	\$ 2,788,000	\$ 2,818,200	\$ 2,040,400	\$ 2,878,000	\$ 2,300,000	\$ 2,939,000
Total Expenses	\$ 15,258,000	\$ 15,328,200	\$ 15,398,400	\$ 15,468,600	\$ 15,538,800	\$ 15,609,000	\$ 15,688,900	\$ 15,768,800	\$ 15,848,700	\$ 15,928,600	\$ 16,008,500	\$ 16,088,400	\$ 16,168,300	\$ 16,248,200	\$ 16,328,100	\$ 16,408,000	\$ 16,525,800	\$ 16,643,600	\$ 16,761,400	\$ 16,879,200	\$ 16,997,000
Estimated Operating Payment	\$ 3,307,000	\$ 3,007,400	\$ 2,707,800	\$ 2,408,200	\$ 2,108,600	\$ 1,809,000	\$ 1,386,300	\$ 963,600	\$ 540,900	\$ 118,200	\$ (304,500)	\$ (727,200)	\$ (1.149.900)	\$ (1,572,600)	\$ (1,995,300)	\$ (2,418,000)	\$ (3,002,700)	\$ (3,587,400)	\$ (4.172.100)	\$ (4,756,800)	\$ (5,341,500)
Estimated Equipment Capital Cost	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	, ,	\$ 1,775,000		\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000	\$ 1,775,000
Total Estimated Payment	\$ 5,082,000	\$ 4,782,400		\$ 4,183,200	· <i>'</i> · ·	<u> </u>	\$ 3,161,300	\$ 2,738,600	\$ 2,315,900	\$ 1,893,200			<u> </u>			· · ·			\$ (2,397,100)	\$ (2,981,800)	
	7 5,302,000	,. 52,-50	÷ ., .02,000	,_00,200	÷ 5,555,666	÷ 5,554,000	- 5,252,550	,. 55,550	÷ =,015,500	÷ =,000,200	÷ =, :, 0,550	÷ 2,547,650	y 323,130		÷ (=20,000)	+ (5-5,000)	+ (-),,,,,,,,,	+ (=,===,==0)	+ (=,007,100)	÷ (=,551,550)	+ (5,550,500)
Operating Ratio	0.70	0.72	0.74	0.76	0.78	0.79	0.82	0.84	0.87	0.89	0.92	0.94	0.97	0.99	1.01	1.04	1.07	1.10	1.13	1.16	1.19
																				·	

### 4 DRT at 79mph 20-Year Cash Flow

Year (2016\$)	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050
Section 209 Line Item																					
Revenue																					-
Ticket Revenue	\$ 17.592.500	\$ 18.138.000	\$ 18.683.500	\$ 19,229,000	\$ 19,774,500	\$ 20,320,000	\$ 21,065,500	\$ 21,811,000	\$ 22.556.500	\$ 23,302,000	\$ 24,047,500	\$ 24,793,000	\$ 25,538,500	\$ 26 284 000	\$ 27,029,500	\$ 27,775,000	\$ 28,796,200	\$ 29,817,400	\$ 30.838.600	\$ 31.859.800	\$ 32.881.000
Food & Beverage	\$ 502,885	\$ 518,308	\$ 533,731	\$ 549,154	\$ 564,577	\$ 580,000	\$ 600,900	\$ 621,800	\$ 642,700	\$ 663,600	\$ 684,500	\$ 705,400	\$ 726,300	\$ 747,200	\$ 768,100	\$ 789,000	\$ 817,500	\$ 846,000	\$ 874,500	\$ 903,000	\$ 931,500
Other Revenue	7 302,003	7 310,300	y 555,751	Ç 545,154	Ç 30 <del>4</del> ,377	7 300,000	7 000,500	7 021,000	<del>y 042,700</del>	2 003,000	7 004,500	7 703,400	7 720,300	7 747,200	7 700,100	7 705,000	\$ 617,500	ÿ 0+0,000	\$ 674,500	ÿ 303,000	3 331,300
Total Revenue	¢ 19 005 295	¢ 19 656 209	¢ 10 217 221	\$ 10 779 1EA	\$ 20 220 077	\$ 20,900,000	\$ 21,666,400	\$ 22,432,800	\$ 23,199,200	\$ 22 065 600	\$ 24 722 000	\$ 25,498,400	\$ 26 264 900	\$ 27 021 200	\$ 27 797 600	\$ 28 564 000	\$ 29,613,700	\$ 30,663,400	¢ 21 712 100	\$ 22.762.800	\$ 33,812,500
Total Nevenue	Ţ 10,055,305	7 10,030,300	7 13,217,231	7 13,770,134	7 20,333,077	20,300,000	7 21,000,400	7 22,432,000	7 23,133,200	7 23,303,000	Ş 24,732,000	Ç 23,430,400	7 20,204,000	7 27,031,200	\$ 21,131,000	\$ 20,304,000	\$ 25,013,700	ÿ 30,003, <del>4</del> 00	7 31,713,100	7 32,702,000	\$ 33,812,300
<u>Expenses</u>																					
Third Party Costs																					
Host Railroad	\$ 4,245,229	\$ 4,245,183	\$ 4,245,137	\$ 4,245,091	\$ 4,245,046	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000	\$ 4,245,000
Synthetic Host Railroad Charge																					
Fuel and Power	\$ 1,401,089	\$ 1,401,071	\$ 1,401,053	\$ 1,401,036	\$ 1,401,018	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000
Subtotal: Third Party Costs	\$ 5,646,318	\$ 5,646,254	\$ 5,646,191	\$ 5,646,127	\$ 5,646,064	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000	\$ 5,646,000
Fixed Route Costs																					
Train & Engine Crew Labor	\$ 4.571.158	\$ 4.571.126	\$ 4.571.095	\$ 4.571.063	\$ 4,571,032	\$ 4.571.000	\$ 4.571.000	\$ 4.571.000	\$ 4.571.000	\$ 4.571.000	\$ 4,571,000	\$ 4,571,000	\$ 4,571,000	\$ 4.571.000	\$ 4,571,000	\$ 4,571,000	\$ 4,571,000	\$ 4.571.000	\$ 4.571.000	\$ 4.571.000	\$ 4.571.000
Car & Locomotive Maintenance and Turnaround	\$ 5.765.977	\$ 5.765.981	\$ 5.765.986	\$ 5,765,991	\$ 5,765,995	\$ 5.766.000	\$ 5,766,000	\$ 5.766.000	\$ 5.766.000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000	\$ 5,766,000
Onboard Passenger Technology	\$ 174.865	\$ 174.892	\$ 174.919	\$ 174.946	\$ 174,973	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
OBS - Crew	\$ 1.062.774	\$ 1.062.819	\$ 1.062.864	\$ 1,062,910	\$ 1.062.955	\$ 1.063.000	\$ 1,063,000	\$ 1.063.000	\$ 1.063.000	\$ 1.063.000	\$ 1.063.000	\$ 1.063.000				\$ 1.063.000		\$ 1.063.000	\$ 1.063.000	\$ 1,063,000	· · · · ·
Commissary Provisions	\$ 209.181	\$ 209.144	\$ 209,108	\$ 209,072	\$ 209,036	\$ 209,000	\$ 209,000	\$ 209.000	\$ 209.000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209.000
Route Advertising	\$ 182,666	\$ 187,733	\$ 192,800	\$ 197,866	\$ 202,933	\$ 208,000	\$ 214,800	\$ 221,600	\$ 228,400	\$ 235,200	\$ 242,000	\$ 248,800	\$ 255,600	\$ 262,400	\$ 269,200	\$ 276,000	\$ 285,200	\$ 294,400	\$ 303,600	\$ 312,800	
Reservations & Call Centers	\$ 1,460,820	\$ 1,501,656	\$ 1,542,492	\$ 1,583,328	\$ 1,624,164	\$ 1,665,000	\$ 1,719,200	\$ 1,773,400	\$ 1,827,600	\$ 1,881,800	\$ 1,936,000	\$ 1,990,200	\$ 2,044,400	\$ 2,098,600	\$ 2,152,800	\$ 2,207,000	\$ 2,280,200	\$ 2,353,400	\$ 2,426,600	\$ 2,499,800	\$ 2,573,000
Stations	\$ 1,497,026	\$ 1,497,021	\$ 1,497,016	\$ 1,497,011	\$ 1,497,005	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000
Station Technology	\$ 4,833	\$ 4,867	\$ 4,900	\$ 4,933	\$ 4,967	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Commissions	\$ 286,042	\$ 294,033	\$ 302,025	\$ 310,017	\$ 318,008	\$ 326,000	\$ 336,600	\$ 347,200	\$ 357,800	\$ 368,400	\$ 379,000	\$ 389,600	\$ 400,200	\$ 410,800	\$ 421,400	\$ 432,000	\$ 446,400	\$ 460,800	\$ 475,200	\$ 489,600	\$ 504,000
Customer Concession	\$ 27,783	\$ 28,627	\$ 29,470	\$ 30,313	\$ 31,157	\$ 32,000	\$ 33,200	\$ 34,400	\$ 35,600	\$ 36,800	\$ 38,000	\$ 39,200	\$ 40,400	\$ 41,600	\$ 42,800	\$ 44,000	\$ 45,500	\$ 47,000	\$ 48,500	\$ 50,000	\$ 51,500
Connecting Motor Coach																	\$ -				
Regional/Local Police	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000
Block & Tower Operations																	\$ -				
Terminal Yard Operations	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	. ,
Terminal M o W	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000		\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	\$ 188,000	,	<u> </u>
Insurance	\$ 588,020	\$ 606,016	\$ 624,012	\$ 642,008	\$ 660,004	\$ 678,000	\$ 702,500	\$ 727,000	\$ 751,500	\$ 776,000	\$ 800,500	\$ 825,000	\$ 849,500	\$ 874,000	\$ 898,500	\$ 923,000	\$ 956,300	\$ 989,600		\$ 1,056,200	
Subtotal: Fixed Route Costs	\$ 16,227,145	\$ 16,299,916	\$ 16,372,687	\$ 16,445,458	\$ 16,518,229	\$ 16,591,000	\$ 16,688,300	\$ 16,785,600	\$ 16,882,900	\$ 16,980,200	\$ 17,077,500	\$ 17,174,800	\$ 17,272,100	\$ 17,369,400	\$ 17,466,700	\$ 17,564,000	\$ 17,695,600	\$ 17,827,200	\$ 17,958,800	\$ 18,090,400	\$ 18,222,000
Additives																					
Marketing (2.3% of ticket revenue)	\$ 404,448	\$ 416,958	\$ 429,469	\$ 441,979	\$ 454,490	\$ 467,000	\$ 484,200	\$ 501,400	\$ 518,600	\$ 535,800	\$ 553,000	\$ 570,200	\$ 587,400	\$ 604,600	\$ 621,800	\$ 639,000	\$ 662,500	\$ 686,000	\$ 709,500	\$ 733,000	\$ 756,500
T&E (30.4% of Train & Engine Crew Labor)	\$ 1,389,840	\$ 1,389,872	\$ 1,389,904	\$ 1,389,936	\$ 1,389,968	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000	\$ 1,390,000
M o E (27.1% of Car & Loco Maintenance/Turnaround)	\$ 1,562,787	\$ 1,562,829	\$ 1,562,872	\$ 1,562,915	\$ 1,562,957	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000
OBS (10.0% of OBS - Crew and Provisions)	\$ 127,096	\$ 127,076	\$ 127,057	\$ 127,038	\$ 127,019	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000	\$ 127,000
Police (\$0.005 per passenger mile)	\$ 307,993	\$ 317,394	\$ 326,796	\$ 336,197	\$ 345,599	\$ 355,000	\$ 367,900	\$ 380,800	\$ 393,700	\$ 406,600	\$ 419,500	\$ 432,400	\$ 445,300	\$ 458,200	\$ 471,100	\$ 484,000	\$ 501,400	\$ 518,800	\$ 536,200	\$ 553,600	\$ 571,000
Shared Support Services (3.25% of route costs)	\$ 527,279	\$ 529,623	\$ 531,967	\$ 534,311	\$ 536,656	\$ 539,000	\$ 542,200	\$ 545,400	\$ 548,600	\$ 551,800	\$ 555,000	\$ 558,200	\$ 561,400	\$ 564,600	\$ 567,800	\$ 571,000	\$ 575,300	\$ 579,600	\$ 583,900	\$ 588,200	\$ 592,500
Subtotal: Additives	\$ 4,319,441	\$ 4,343,752	\$ 4,368,064	\$ 4,392,376	\$ 4,416,688	\$ 4,441,000	\$ 4,474,300	\$ 4,507,600	\$ 4,540,900	\$ 4,574,200	\$ 4,607,500	\$ 4,640,800	\$ 4,674,100	\$ 4,707,400	\$ 4,740,700	\$ 4,774,000	\$ 4,819,200	\$ 4,864,400	\$ 4,909,600	\$ 4,954,800	\$ 5,000,000
= =	4	4	<b>4 </b>	4	4	A 00 5	A 00 00	4	A	4	4	<b>*</b>	4	4	4	4	4 00 1	A == == ==	4	4	1 20 2
Total Expenses	\$ 26,192,903	\$ 26,289,923	\$ 26,386,942	\$ 26,483,961	\$ 26,580,981	\$ 26,678,000	\$ 26,808,600	\$ 26,939,200	\$ 27,069,800	\$ 27,200,400	\$ 27,331,000	\$ 27,461,600	\$ 27,592,200	\$ 27,722,800	\$ 27,853,400	\$ 27,984,000	\$ 28,160,800	\$ 28,337,600	\$ 28,514,400	\$ 28,691,200	\$ 28,868,000
Estimated Operating Payment	\$ 8.097.518	\$ 7,633,615	\$ 7,169,711	\$ 6,705,807	\$ 6,241,904	\$ 5,778,000	\$ 5,142,200	\$ 4,506,400	\$ 3,870,600	\$ 3,234,800	\$ 2,599,000	\$ 1,963,200	\$ 1,327,400	\$ 691,600	\$ 55,800	\$ (580,000)	\$ (1,452,900)	\$ (2,325,800)	\$ (3,198,700)	\$ (4.071.600)	\$ (4,944,500)
Estimated Equipment Capital Cost	,,	\$ 2,265,327	\$ 2,265,327	\$ 2,265,327	\$ 2,265,327	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000		\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	\$ 2,265,000	
Total Estimated Payment	\$ 10,362,845	\$ 9,898,942	\$ 9,435,038	\$ 8,971,134		\$ 8,043,000	\$ 7,407,200	\$ 6,771,400	\$ 6,135,600	\$ 5,499,800	\$ 4,864,000	\$ 4,228,200		\$ 2,956,600	\$ 2,320,800		\$ 812,100	\$ (60,800)		. , ,	\$ (2,679,500)
. Stat. Estimated Fayment	7 10,302,043	- J,UJU,J-Z	÷ 3,-33,036	- 0,5/1,13 <b>4</b>	÷ 0,557,251	0	÷ 1,401,200	- 0,771,700	- 0,100,000	<del>- 3,-33,000</del>	+ +,004,000	+ -,220,200	+ 3,332, <del>40</del> 0	÷ =,550,000	- 2,320,000	0	Ç 012,100	+ (30,000)	+ (333,700)	+ (1,000,000)	÷ (2,075,500)
Operating Ratio	0.64	0.65	0.67	0.69	0.71	0.72	0.75	0.77	0.79	0.81	0.84	0.86	0.88	0.90	0.92	0.94	0.97	1.00	1.03	1.06	1.09
<u> </u>									- 1												

### 4 DRT at 110mph 20-Year Cash Flow

Year (2016\$)	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050
Section 209 Line Item																					
Revenue	1																				
Ticket Revenue	\$ 23,660,000	\$ 24.393.600	\$ 25.127.200	\$ 25.860.800	\$ 26,594,400	\$ 27.328.000	\$ 28.330.700	\$ 29.333.400	\$ 30.336.100	\$ 31.338.800	\$ 32.341.500	\$ 33.344.200	\$ 34.346.900	\$ 35.349.600	\$ 36.352.300	\$ 37.355.000	\$ 38.684.500	\$ 40.014.000	\$ 41.343.500	\$ 42.673.000	\$ 44.002.500
Food & Beverage	\$ 675,500	\$ 696,200	, -, ,	\$ 737.600	, -, ,	, ,,	\$ 807.200	\$ 835,400	, ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	1 /- /	1 - //	\$ 1.004.600	1 / /	1 - //	1, ,	\$ 1.135.000	, ,,	\$ 1.209.000	\$ 1.246.000
Other Revenue	7 0.0,000	7 333,233	7 120,000	+ 101,000	7,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	+	7 000,100	7 223,222	7 000,000	7 020,000	7 0.0,200	7 210,100		+ -//	,,	<del>+ -//</del>	+ =/===/===	7 =/=:=/	+ -,=,	<del>,,,,,,,</del>
Total Revenue	\$ 24.335.500	\$ 25.089.800	\$ 25.844.100	\$ 26,598,400	\$ 27.352.700	\$ 28,107,000	\$ 29.137.900	\$ 30.168.800	\$ 31,199,700	\$ 32,230,600	\$ 33,261,500	\$ 34,292,400	\$ 35.323.300	\$ 36.354.200	\$ 37.385.100	\$ 38,416,000	\$ 39.782.500	\$ 41.149.000	\$ 42.515.500	\$ 43.882.000	\$ 45,248,500
	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, -,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , ,	, , ,	, ,, ,,	,,,	, , , , , ,	, , , , , , , , , , , , , , , , , , , ,	,, . ,	, , , , , , , ,	,,-	, , ,	, , , , , , , , , , , , , , , , , , , ,	,, -,	, , . ,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , ,	, -,,	1
Expenses																					ı
Third Party Costs																					
Host Railroad	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000	\$ 7,174,000
Synthetic Host Railroad Charge																					
Fuel and Power	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000	\$ 1,401,000
Subtotal: Third Party Costs	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000	\$ 8,575,000
·																					
Fixed Route Costs																					
Train & Engine Crew Labor	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000	\$ 3,423,000
Car & Locomotive Maintenance and Turnaround	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000	\$ 8,072,000
Onboard Passenger Technology	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000	\$ 131,000
OBS - Crew	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000	\$ 796,000
Commissary Provisions	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000	\$ 157,000
Route Advertising	\$ 245,000	\$ 251,800	\$ 258,600	\$ 265,400	\$ 272,200	\$ 279,000	\$ 288,100	\$ 297,200	\$ 306,300	\$ 315,400	\$ 324,500	\$ 333,600	\$ 342,700	\$ 351,800	\$ 360,900	\$ 370,000	\$ 382,700	\$ 395,400	\$ 408,100	\$ 420,800	\$ 433,500
Reservations & Call Centers	\$ 1,957,500	\$ 2,012,000	\$ 2,066,500	\$ 2,121,000	\$ 2,175,500	\$ 2,230,000	\$ 2,302,400	\$ 2,374,800	\$ 2,447,200	\$ 2,519,600	\$ 2,592,000	\$ 2,664,400	\$ 2,736,800	\$ 2,809,200	\$ 2,881,600	\$ 2,954,000	\$ 3,055,400	\$ 3,156,800	\$ 3,258,200	\$ 3,359,600	\$ 3,461,000
Stations	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000	\$ 1,497,000
Station Technology	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Commissions	\$ 383,500	\$ 394,200	\$ 404,900	\$ 415,600	\$ 426,300	\$ 437,000	\$ 451,100	\$ 465,200	\$ 479,300	\$ 493,400	\$ 507,500	\$ 521,600	\$ 535,700	\$ 549,800	\$ 563,900	\$ 578,000	\$ 597,900	\$ 617,800	\$ 637,700	\$ 657,600	\$ 677,500
Customer Concession	\$ 37,500	\$ 38,600	\$ 39,700	\$ 40,800	\$ 41,900	\$ 43,000	\$ 44,600	\$ 46,200	\$ 47,800	\$ 49,400	\$ 51,000	\$ 52,600	\$ 54,200	\$ 55,800	\$ 57,400	\$ 59,000	\$ 61,000	\$ 63,000	\$ 65,000	\$ 67,000	\$ 69,000
Connecting Motor Coach																					
Regional/Local Police	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000
Block & Tower Operations																					
Terminal Yard Operations	\$ 129,000	\$ 129,000		\$ 129,000	,	,	-,	\$ 129,000			,	,	\$ 129,000	,	\$ 129,000	\$ 129,000	,	\$ 129,000	\$ 129,000	\$ 129,000	\$ 129,000
Terminal M o W	\$ 263,000	\$ 263,000		\$ 263,000			\$ 263,000	\$ 263,000			. ,	,	\$ 263,000		\$ 263,000	\$ 263,000	, ,,,,,,,	\$ 263,000	\$ 263,000	\$ 263,000	\$ 263,000
Insurance	\$ 790,000	\$ 814,200	7,	\$ 862,600	\$ 886,800	\$ 911,000	\$ 944,000	\$ 977,000	, , , , , , , , ,	\$ 1,043,000	\$ 1,076,000	, , ,	\$ 1,142,000	1 / -/	\$ 1,208,000	\$ 1,241,000	, , , , ,	\$ 1,327,600	\$ 1,370,900	\$ 1,414,200	\$ 1,457,500
Subtotal: Fixed Route Costs	\$ 18,002,500	\$ 18,099,800	\$ 18,197,100	\$ 18,294,400	\$ 18,391,700	\$ 18,489,000	\$ 18,619,200	\$ 18,749,400	\$ 18,879,600	\$ 19,009,800	\$ 19,140,000	\$ 19,270,200	\$ 19,400,400	\$ 19,530,600	\$ 19,660,800	\$ 19,791,000	\$ 19,970,300	\$ 20,149,600	\$ 20,328,900	\$ 20,508,200	\$ 20,687,500
	+																				<del></del>
Additives	6 544500	ć FC1 155	ć F70.000	d 505.000	d 642.465	ć can aca	ć (F2.005	ć c75.050	ć coo.oc-	A 704.000	6 744.000	¢ 707.000	ć 700.00°	ć 012.005	ć 025.000	ć 050.005	ć 000.000	ć 020.252	ć 050.005	ć 001 102	ć 1013.000
Marketing (2.3% of ticket revenue)	\$ 544,500	\$ 561,400	,	\$ 595,200	,		\$ 652,000	\$ 675,000	,	\$ 721,000	. ,	. ,	\$ 790,000		\$ 836,000	\$ 859,000	\$ 889,600	\$ 920,200	\$ 950,800	\$ 981,400	\$ 1,012,000
T&E (30.4% of Train & Engine Crew Labor)	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	, ,- ,	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	, , , , ,	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000	\$ 1,041,000 \$ 2.188.000
M o E (27.1% of Car & Loco Maintenance/Turnaround)	, , , , , , , , , , , ,	, , , , , , , , ,	, ,,	, ,,	, , ,	, , , , , , , , , ,	1 ,,	, ,,	, , , ,	, ,,	, , ,	1 ,,	, ,,	. ,,	, , ,	, , ,	, , ,	, , , , , , , , , , , ,	. , ,	. ,,	, , , , , , , , , , , , ,
OBS (10.0% of OBS - Crew and Provisions)	\$ 95,000 \$ 414,500	\$ 95,000 \$ 427,200		\$ 95,000 \$ 452.600	\$ 95,000 \$ 465,300	\$ 95,000 \$ 478.000	\$ 95,000 \$ 495.200	\$ 95,000 \$ 512.400	\$ 95,000 \$ 529.600	\$ 95,000 \$ 546.800	\$ 95,000 \$ 564.000	<u> </u>	\$ 95,000 \$ 598,400	\$ 95,000 \$ 615.600	\$ 95,000 \$ 632.800	\$ 95,000 \$ 650.000	\$ 95,000 \$ 672,700	\$ 95,000 \$ 695,400	\$ 95,000 \$ 718.100	\$ 95,000 \$ 740.800	\$ 95,000
Police (\$0.005 per passenger mile)	\$ 414,500 \$ 585,000	\$ 427,200		\$ 452,600	\$ 465,300	\$ 478,000	\$ 495,200	\$ 512,400		\$ 546,800	, ,,,,,,		\$ 598,400		\$ 638,800	\$ 643,000	\$ 672,700	\$ 654,600	\$ 718,100	\$ 666,200	\$ 763,500 \$ 672,000
Shared Support Services (3.25% of route costs)  Subtotal: Additives	\$ 4.868.000	\$ 4.900.800			\$ 4,999,200			\$ 5,120,800				\$ 5,298,400			. ,	. ,	\$ 5,535,100				
Subtotal: Additives	\$ 4,868,000	\$ 4,900,800	\$ 4,933,600	\$ 4,966,400	\$ 4,999,200	\$ 5,032,000	\$ 5,076,400	\$ 5,120,800	\$ 5,165,200	\$ 5,209,600	\$ 5,254,000	\$ 5,298,400	\$ 5,342,800	\$ 5,387,200	\$ 5,431,600	\$ 5,476,000	\$ 5,535,100	\$ 5,594,200	\$ 5,653,300	\$ 5,712,400	\$ 5,771,500
Total Evnances	\$ 31,445,500	\$ 31,575,600	¢ 21 705 700	¢ 21 925 900	¢ 21 065 000	\$ 32,096,000	¢ 22 270 600	¢ 22 44E 200	¢ 22 610 900	¢ 22 704 400	¢ 22 060 000	\$ 33,143,600	¢ 22 219 200	¢ 22 402 900	¢ 22 667 400	¢ 22 942 000	\$ 34,080,400	¢ 24 210 000	\$ 34,557,200	¢ 24 70E 600	\$ 35,034,000
Total Expenses	÷ 51,445,500	\$ 31,373,000	\$ 31,703,700	\$ 31,033,600	÷ 31,505,500	3 32,030,000	\$ 32,270,000	ب عد, <del>44</del> 5,200	\$ 32,013,800	\$ 32,734,400	\$ 32,363,000	y 33,143,000	\$ 55,516,200	÷ 33,432,600	\$ 33,007,400	\$ 33,042,000	\$ 34,000,400	34,310,800 ب	3 34,337,200	÷ 34,755,000	3 33,034,000
Estimated Operating Payment	\$ 7,110,000	\$ 6,485,800	\$ 5,861,600	\$ 5,237,400	\$ 4,613,200	\$ 3,989,000	\$ 3,132,700	\$ 2,276,400	\$ 1,420,100	\$ 563,800	\$ (292,500)	\$ (1,148,800)	\$ (2,005,100)	\$ (2,861,400)	\$ (3,717,700)	\$ (4,574,000)	\$ (5,702,100)	\$ (6,830,200)	\$ (7,958,300)	\$ (9,086,400)	\$ (10,214,500)
Estimated Equipment Capital Cost	\$ 3,341,000	\$ 3,341,000	,,		\$ 3,341,000	· · · · ·		\$ 3,341,000		<u> </u>		\$ 3,341,000	· · · · ·	· · · · ·	\$ 3,341,000					\$ 3,341,000	\$ 3,341,000
Total Estimated Payment	\$ 10,451,000	\$ 9,826,800			\$ 7,954,200	· · · · ·		\$ 5,617,400				\$ 2,192,200				\$ (1,233,000)				<u> </u>	\$ (6,873,500)
,				, ,,,,,,	, , , , , ,	,,,,,,,,,		, , , , , ,		, , , , , ,	, , , , , , ,	1	, , , , , , ,	,,,,,	,,	. , , , , ,	. , , , , , , , , , , , , , , , , , , ,			, -,,	
Operating Ratio	0.70	0.72	0.74	0.76	0.77	0.79	0.82	0.84	0.87	0.89	0.92	0.94	0.96	0.99	1.01	1.03	1.06	1.09	1.12	1.15	1.18
<u> </u>						•															